

# **Strathbogie Shire Council**

## **Performance Statement**

For the year ended 30 June 2017

# Performance Statement

For the year ended 30 June 2017

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## Description of municipality

Strathbogie Shire is a rural municipality located approximately two hours from the Melbourne CBD and covers 330,326 hectares. We have diverse and picturesque communities served by townships such as Euroa, Nagambie, Violet Town, Avenel, Longwood, Ruffy and Strathbogie with a population of over 10,000 and growing. The shire has an ageing population with 38% of residents aged 60 years and over. Approximately eight out of ten residents were born in Australia and about 5% of people came from countries where English was not their first language.

The Strathbogie Shire has a rural economic base of wool, grain, sheep and cattle production, extensive vineyards, world class wineries and a wide range of intensive cool climate horticultural enterprises. The region is also known as the Horse Capital of Victoria due to its ever expanding horse industry. Thoroughbred breeding studs are the cornerstone of this important industry, with many prestigious Melbourne Cup winners bred and trained in the shire. Nagambie is also the birthplace of Black Caviar, the world champion horse, and now has a life-size bronze statue sitting pride of place at Jacobson's Outlook.

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## Sustainable Capacity Indicators

For the year ended 30 June 2017

<i>Indicator/measure</i>	<b>Results</b>			<b>Material Variations</b>
	<b>2015</b>	<b>2016</b>	<b>2017</b>	
<b>Population</b>				
<i>Expenses per head of municipal population</i> [Total expenses / Municipal population]	\$2,758.30	\$2,903.83	2,614.58	5% increase in population through use of 2016 Census data. Reduced borrowing cost and decrease in the written down value of infrastructure assets replaced of \$2.4m affected the indicator
<i>Infrastructure per head of municipal population</i> [Value of infrastructure / Municipal population]	\$23,842.80	\$24,896.09	\$24,806.95	No material variations
<i>Population density per length of road</i> [Municipal population / Kilometres of local roads]	4.37	4.15	4.36	No material variations
<b>Own-source revenue</b>				
<i>Own-source revenue per head of municipal population</i> [Own-source revenue / Municipal population]	\$1,845.97	\$1,955.13	\$1,943.07	No material variations
<b>Recurrent grants</b>				
<i>Recurrent grants per head of municipal population</i> [Recurrent grants / Municipal population]	\$1,157.20	\$578.77	\$999.52	An advance payment from Victoria Grants Commission inflated the 2014/15 result and reduced 2015/16. A further prepayment of 2017/18 grant of \$2.5m in 2016/17 inflated the 2016/17 result.
<b>Disadvantage</b>				
<i>Relative socio-economic disadvantage</i> [Index of Relative Socio-economic Disadvantage by decile]	3.00	3.00	3.00	No material variations

### Definitions

"adjusted underlying revenue" means total income other than:

- (a) non-recurrent grants used to fund capital expenditure; and
- (b) non-monetary asset contributions; and
- (c) contributions to fund capital expenditure from sources other than those referred to above

"infrastructure" means non-current property, plant and equipment excluding land

"local road" means a sealed or unsealed road for which the council is the responsible road authority under the *Road Management Act 2004*

"population" means the resident population estimated by council

"own-source revenue" means adjusted underlying revenue other than revenue that is not under the control of council (including government grants)

"relative socio-economic disadvantage", in relation to a municipality, means the relative socio-economic disadvantage, expressed as a decile for the relevant financial year, of the area in which the municipality is located according to the Index of Relative Socio-Economic Disadvantage (Catalogue Number 2033.0.55.001) of SEIFA

"SEIFA" means the Socio-Economic Indexes for Areas published from time to time by the Australian Bureau of Statistics on its Internet website

"unrestricted cash" means all cash and cash equivalents other than restricted cash.

## Service Performance Indicators

For the year ended 30 June 2017

<i>Service/indicator/measure</i>	Results			Material Variations
	2015	2016	2017	
<b>Aquatic facilities</b>				
<b>Utilisation</b>				
<i>Utilisation of aquatic facilities</i> [Number of visits to aquatic facilities / Municipal population]	3.30	4.41	3.75	Increased publicity about pools due to Council consideration of future options saw an increase in usage in 2015/2016, which reduced in 2016/17. Attendances are also weather dependent.
<b>Animal management</b>				
<b>Health and safety</b>				
<i>Animal management prosecutions</i> [Number of successful animal management prosecutions]	0.00	0.00	0.00	No material variations
<b>Food safety</b>				
<b>Health and safety</b>				
<i>Critical and major non-compliance notifications</i> [Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100	100.0%	0.00%	0.00%	There were zero critical and zero major non-compliance notifications identified or actioned in 2015/16 and 2016/17
<b>Governance</b>				
<b>Satisfaction</b>				
<i>Satisfaction with council decisions</i> [Community satisfaction rating out of 100 with how council has performed in making decisions in the interest of the community]	48.00	48.00	38.00	Survey result less than previous year.
<b>Home and community care</b>				
<b>Participation</b>				
<i>Participation in HACC service</i>  [Number of people that received a HACC service / Municipal target population for HACC services] x100	31.33%	0.00%	Reporting ceased on 1 July 2016	Reporting on HACC ceased on 1 July 2016 due to the introduction of the Commonwealth Government's NDIS and CHSP programs
<i>Participation</i>				
<i>Participation in HACC service by CALD people</i>	9.76%	0.00%	Reporting ceased on 1 July 2016	Reporting on HACC ceased on 1 July 2016 due to the introduction of the Commonwealth Government's NDIS and CHSP programs

<i>Service/indicator/measure</i>	2015	Results		Material Variations
		2016	2017	
<b>Libraries</b>				
<b>Participation</b>				
<i>Active library members</i> [Number of active library members / Municipal population] x100	26.00	27.16%	23.11%	Library members reduced from 2669 to 2387 and population increased 5.1% through using 2016 Census data The number of Active Library Members has shown a decline in Strathbogie and across the GV Libraries region. There is no particular reason identified for this decline. Overall membership has increased across the GV Libraries region. The LB4 measure only captures members who have participated in Library services through borrowing or renewing a physical or eBook item only, in the previous 12 months. It specifically does not count members who have only participated through passive visits, meetings, social groups, reading in house newspapers & magazines, use of computers, wifi, on line and in library resources, copying, printing, attending programs such as storytime or tech savvy seniors, outreach services and volunteering etc.
<b>Maternal and child health</b>				
<b>Participation</b>				
<i>Participation in the MCH service</i> [Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100	85.00%	84.35%	83.87%	No material variations
<b>Participation</b>				
<i>Participation in the MCH service by Aboriginal children</i> [Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service] x100	100%	100%	100%	No material variations
<b>Roads</b>				
<b>Satisfaction</b>				
<i>Satisfaction with sealed local roads</i> [Community satisfaction rating out	43.00	44.00	43.00	No material variations

of 100 with how council has performed on the condition of sealed local roads]

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**Statutory Planning**

**Decision making**

*Council planning decisions upheld at VCAT*

0.00%

33.33%

0.00%

In 2016/17 one appeal was lodged with Council decision set aside.

[Number of VCAT decisions that did not set aside council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100

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## Waste Collection

### Waste diversion

<i>Kerbside collection waste diverted from landfill</i>	32.00%	68.24%	70.30%	No material variations between 2015/16 to 2016/17. Low rate in 2014/15 was prior to introduction of 3 bin system which has substantially increased diversion from landfill
[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100				

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#### Definitions

"Aboriginal child" means a child who is an Aboriginal person

"Aboriginal person" has the same meaning as in the Aboriginal Heritage Act 2006

"active library member" means a member of a library who has borrowed a book from the library

"annual report" means an annual report prepared by a council under sections 131, 132 and 133 of the Act

"CALD" means culturally and linguistically diverse and refers to persons born outside Australia in a country whose national language is not English

"class 1 food premises" means food premises, within the meaning of the *Food Act 1984*, that have been declared as class 1 food premises under section 19C of that Act

"class 2 food premises" means food premises, within the meaning of the *Food Act 1984*, that have been declared as class 2 food premises under section 19C of that Act

"Community Care Common Standards" means the Community Care Common Standards for the delivery of HACC services, published from time to time by the Commonwealth

"critical non-compliance outcome notification" means a notification received by council under section 19N(3) or (4) of the *Food Act 1984*, or advice given to council by an authorized officer under that Act, of a deficiency that poses an immediate serious threat to public health

"food premises" has the same meaning as in the *Food Act 1984*

"HACC program" means the Home and Community Care program established under the Agreement entered into for the purpose of the Home and Community Care Act 1985 of the Commonwealth

"HACC service" means home help, personal care or community respite provided under the HACC program

"local road" means a sealed or unsealed road for which the council is the responsible road authority under the *Road Management Act 2004*

"major non-compliance outcome notification" means a notification received by a council under section 19N(3) or (4) of the *Food Act 1984*, or advice given to council by an authorized officer under that Act, of a deficiency that does not pose an immediate serious threat to public health but may do so if no remedial action is taken

"MCH" means the Maternal and Child Health Service provided by a council to support the health and development of children within the municipality from birth until school age

"population" means the resident population estimated by council

"target population" has the same meaning as in the Agreement entered into for the purposes of the Home and Community Care Act 1985 of the Commonwealth

"WorkSafe reportable aquatic facility safety incident" means an incident relating to a council aquatic facility that is required to be notified to the Victorian WorkCover Authority under Part 5 of the *Occupational Health and Safety Act 2004*.

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## Financial Performance Indicators

For the year ended 30 June 2017

Dimension/indicator/measure	Results			Forecasts				Material Variations
	2015	2016	2017	2018	2019	2020	2021	
<b>Efficiency</b>								
<b>Revenue level</b>								
Average residential rate per residential property assessment [Residential rate revenue / Number of residential property assessments]	\$1,865.97	\$1,939.62	\$1,967.20	\$2,020.00	\$2,069.80	\$2,126.40	\$2,178.40	No material variations
<b>Expenditure level</b>								
Expenses per property assessment [Total expenses / Number of property assessments]	\$3,747.77	\$3,477.38	\$3,375.75	\$3,359.75	\$3,292.25	\$3,450.63	\$3,584.50	No material variations
<b>Workforce turnover</b>								
Resignations and terminations compared to average staff [Number of permanent staff resignations and terminations / Average number of permanent staff for the financial year] x100	11.72%	11.35%	12.75%	9.18%	9.38%	9.38%	9.38%	Restructuring occurred 2016/17
<b>Liquidity</b>								
<b>Working capital</b>								
Current assets compared to current liabilities [Current assets / Current liabilities] x100	197.91%	203.69%	244.00%	154.06%	153.79%	151.36%	142.55%	Some capital works carried over including a number of bridges. Prepayment of Grants Commission of \$2.5m in 2016/17 increased cash levels



Dimension/indicator/measure	Results			Forecasts				Material Variations
	2015	2016	2017	2018	2019	2020	2021	
<b>Unrestricted cash</b>								
<i>Unrestricted cash compared to current liabilities</i>	153.11%	129.44%	197.06%	86.10%	100.88%	97.98%	88.90%	Some capital works carried over including a number of bridges. Prepayment of Grants Commission of \$2.5m in 2016/17 increased cash levels
[Unrestricted cash / Current liabilities] x100								
<b>Obligations</b>								
<b>Asset renewal</b>								
<i>Asset renewal compared to depreciation</i>	131.52%	121.97%	98.28%	170.45%	104.73%	103.63%	102.80%	Varies according to capital spend and projects completed in any one year. Some bridge works carried over into 2017/18
[Asset renewal expenses / Asset depreciation] x100								
<b>Loans and borrowings</b>								
<i>Loans and borrowings compared to rates</i>	13.08%	9.81%	6.65%	3.73%	2.88%	2.03%	1.37%	Council policy of no new borrowings . Debt reducing while rate revenue is increasing
[Interest bearing loans and borrowings / Rate revenue] x100								
<b>Loans and borrowings</b>								
<i>Loans and borrowings repayments compared to rates</i>	4.86%	3.17%	3.13%	3.06%	0.92%	0.90%	0.70%	Council policy of no new borrowings . With debt reducing repayments also reduce.
[Interest and principal repayments on interest bearing loans and borrowings / Rate revenue] x100								
<b>Indebtedness</b>								
<i>Non-current liabilities compared to own source revenue</i>	15.06%	14.90%	9.53%	4.35%	5.27%	4.56%	3.86%	Council policy of no new borrowings . With debt reducing repayments also reduce.
[Non-current liabilities / Own source revenue] x100								

Template Source: The State of Victoria Department of Environment, Land, Water & Planning 2016

Dimension/indicator/measure	Results			Forecasts				Material Variations
	2015	2016	2017	2018	2019	2020	2021	
<b>Operating position</b>								
<b>Adjusted underlying result</b>								
<i>Adjusted underlying surplus (or deficit)</i> [Adjusted underlying surplus (deficit)/ Adjusted underlying revenue] x100	10.24%	-16.00%	11.41%	-4.78%	4.47%	2.51%	1.28%	2016/17 Result inflated by prepayment of \$2.5m Grants Commission therefore reducing income in 2017/18
<b>Stability</b>								
<b>Rates concentration</b>								
<i>Rates compared to adjusted underlying revenue</i> [Rate revenue / Adjusted underlying revenue] x100	53.65%	78.10%	59.27%	72.31%	68.94%	68.97%	68.87%	2015/16 revenue reduced due to Grants Commission prepayment in 2014/15. New waste system and fees introduced in 2015/16 which increased waste charge in 2015/16 over 2014/15. Prepayment of \$2.5m Grants Commission grant received in 2016/17 affected the result.
<b>Rates effort</b>								
<i>Rates compared to property values</i> [Rate revenue / Capital improved value of rateable properties in the municipality ] x100	0.63%	0.66%	0.64%	0.65%	0.65%	0.66%	0.67%	No material variations
<b>Definitions</b>	<p>"adjusted underlying revenue" means total income other than:</p> <p>(a) non-recurrent grants used to fund capital expenditure; and</p> <p>(b) non-monetary asset contributions; and</p> <p>(c) contributions to fund capital expenditure from sources other than those referred to above</p> <p>"adjusted underlying surplus (or deficit)" means adjusted underlying revenue less total expenditure</p> <p>"asset renewal expenditure" means expenditure on an existing asset or on replacing an existing asset that returns the service capability of the asset to its original capability</p> <p>"current assets" has the same meaning as in the AAS</p>							

Template Source: The State of Victoria Department of Environment, Land, Water & Planning 2016

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"current liabilities" has the same meaning as in the AAS  
"non-current assets" means all assets other than current assets  
"non-current liabilities" means all liabilities other than current liabilities  
"non-recurrent grant" means a grant obtained on the condition that it be expended in a specified manner and is not expected to be received again during the period covered by a council's Strategic Resource Plan  
"own-source revenue" means adjusted underlying revenue other than revenue that is not under the control of council (including government grants)  
"population" means the resident population estimated by council  
"rate revenue" means revenue from general rates, municipal charges, service rates and service charges  
"recurrent grant" means a grant other than a non-recurrent grant  
"residential rates" means revenue from general rates, municipal charges, service rates and service charges levied on residential properties  
"restricted cash" means cash and cash equivalents, within the meaning of the AAS, that are not available for use other than for a purpose for which it is restricted, and includes cash to be used to fund capital works expenditure from the previous financial year  
"unrestricted cash" means all cash and cash equivalents other than restricted cash.

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## Other Information

For the year ended 30 June 2017

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### 1. Basis of preparation

Council is required to prepare and include a performance statement within its annual report. The performance statement includes the results of the prescribed sustainable capacity, service performance and financial performance indicators and measures together with a description of the municipal district and an explanation of material variations in the results. This statement has been prepared to meet the requirements of the *Local Government Act 1989* and Local Government (Planning and Reporting) Regulations 2014.

Where applicable the results in the performance statement have been prepared on accounting bases consistent with those reported in the Financial Statements. The other results are based on information drawn from council information systems or from third parties (e.g. Australian Bureau of Statistics).

The performance statement presents the actual results for the current year and for the prescribed financial performance indicators and measures, the results forecast by the council's strategic resource plan. The Local Government (Planning and Reporting) Regulations 2014 requires explanation of any material variations in the results contained in the performance statement. Council has adopted materiality thresholds relevant to each indicator and measure and explanations have not been provided for variations below the materiality thresholds unless the variance is considered to be material because of its nature.

The forecast figures included in the performance statement are those adopted by council in its strategic resource plan on 27 June 2017 and which forms part of the council plan. The strategic resource plan includes estimates based on key assumptions about the future that were relevant at the time of adoption and aimed at achieving sustainability over the long term. Detailed information on the actual financial results is contained in the General Purpose Financial Statements. The strategic resource plan can be obtained by contacting council.

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## Certification of the Performance Statement

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In my opinion, the accompanying performance statement has been prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.



David Roff  
**Principal Accounting Officer**

**Date**  
*Euroa, Victoria*

In our opinion, the accompanying performance statement of the Shire of Strathbogie for the year ended 30 June 2017 presents fairly the results of council's performance in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*.

The performance statement contains the relevant performance indicators, measures and results in relation to service performance, financial performance and sustainable capacity.

At the date of signing, we are not aware of any circumstances that would render any particulars in the performance statement to be misleading or inaccurate.

We have been authorised by the council and by the *Local Government (Planning and Reporting) Regulations 2014* to certify this performance statement in its final form.



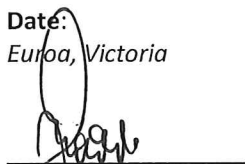
Amanda McClaren  
**Councillor**

**Date:**  
*Euroa, Victoria*



Alistair Thomson  
**Councillor**

**Date:**  
*Euroa, Victoria*



Steve Crawcour  
**Chief Executive Officer**  
**Date:** 19 September 2017  
*Euroa, Victoria*

