



**STRATHBOGIE SHIRE COUNCIL**

**MINUTES OF THE ORDINARY MEETING OF THE STRATHBOGIE SHIRE COUNCIL  
HELD ON TUESDAY 20 AUGUST 2013, COMMENCING AT 6.00 P.M. AT THE EUROA  
COMMUNITY CONFERENCE CENTRE**

**Councillors:** Debra Swan (Chair)  
Colleen Furlanetto  
Malcolm Little  
Alister Purbrick  
Patrick Storer  
Robin Weatherald  
Graeme (Mick) Williams

**Officers:** Steve Crawcour - Chief Executive Officer  
Roy Hetherington - Director, Asset Services  
David Woodhams – Director, Corporate and Community  
Emma Kubeil – Acting Director, Sustainable Development

**BUSINESS**

1. Welcome
2. Acknowledgement of Traditional Land Owners  
*'In keeping with the spirit of Reconciliation, we acknowledge the traditional custodians of the land on which we are meeting today. We recognise indigenous people, their elders past and present'.*

3. Apologies

Phil Howard – Director, Sustainable Development

4. Confirmation of Minutes of the Ordinary Meeting of Council held on Tuesday 16 July 2013, Special Meeting of Council held on Tuesday 16 July 2013 and Special Meeting of Council held on Tuesday 23 July 2013

105/13 **CRS FURLANETTO/STORER** : *That the Minutes of the Ordinary Meeting of Council held on Tuesday 16 July 2013, Special Meeting of Council held on Tuesday 16 July 2013 and Special Meeting of Council held on Tuesday 23 July 2013 be confirmed*

**CARRIED**

5. Disclosure of Interests

Nil

6. Petitions
7. Reports of Mayor and Councillors and Delegates
8. Public Question Time

#### **EXCERPT FROM MEETING PROCEDURE LOCAL LAW NO. 1**

##### ***CONDUCT OF PUBLIC***

##### **52. VISITORS**

- (1) Visitors must not interject or take part in debate.
- (2) Silence shall be preserved in the gallery at all times.
- (3) If any visitor is called to order by the Chairperson and again acts in breach of this Local Law, the Chairperson may order that person to be removed from the gallery.

##### **53. CALL TO ORDER**

Any person who has been called to order, including any Councillor who fails to comply with the Chairperson's direction, will be guilty of an offence.

Penalty: \$500

##### **54. REMOVAL FOR DISRUPTION**

The Chairperson has discretion to cause the removal of any person, including a Councillor, who disrupts any meeting or fails to comply with a direction under the provisions of this Local Law.

9. Reports of Council Officers
  - 9.1 Climate Change
  - 9.2 Infrastructure
  - 9.3 Private Enterprise
  - 9.4 Public Institutions
  - 9.5 Housing and Recreation
  - 9.6 Tourism
  - 9.7 Organisation
10. Notices of Motion
11. Closure of Meeting to the Public to consider matters listed for consideration in accordance with Section 89(2) of the Local Government Act 1989
12. Urgent Business

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## **9. REPORTS**

### **9.2 INFRASTRUCTURE**

#### **9.2.1 Seven Creeks Master Plan**

##### **Author & Department**

Director, Asset Services / Asset Services Directorate

##### **File Reference**

L10/E180/11

##### **Disclosure of Conflicts of Interest in relation to advice provided in this report**

The author of this report and officers/contractors providing advice in relation to this report do not have a direct or indirect interest, as provided in accordance with the Local Government Act 1989.

##### **Summary**

On June 25 2013 Council received a presentation from the Friends of the Sevens Group on the development of their Master Plan document.

This report brings forward information on the project and the final Master Plan document for consideration.

#### **RECOMMENDATION**

##### **That Council:**

- 1. Receive and recognise the Community direction as detailed in the Seven Creeks Master Plan.**
- 2. Continue to co-ordinate the work of the Bush Crew with Council's operations, including future maintenance operations.**

*106/13 CRS FURLANETTO/WILLIAMS : That the Recommendation be adopted.*

**CARRIED**

#### **Background**

- The Friends of the Sevens had agreed as part of its Seven Creeks restoration project, to develop a master plan to identify for Council (as land manager), the works proposed and associated matters such as maintenance, all for Council's consideration and approval.
- There was agreement that the plan would show three zones - sporting, public park and environmental areas.

### 9.2.1 Seven Creeks Master Plan (cont.)

- To assist the Friends group to start their project, in advance of the master plan, the Director Asset Services has walked the creek with the Bush Crew manager, Cathy Olive, and given approval for the works on sites 1, 24, 4, 18, 19, 20, 6, 8, 9, 15 & 16 being the first 12 months program. Refer attached “Seven Creeks – treatment sites”.
- It appears from the presentation that the anticipated master plan has morphed into a record of Community suggestions for projects along the creek. It has some value for Council, however it appears that information which Council needs on the Friends of the Sevens works will come through continued co-ordination with the Bush Crew.

Presentation materials provided are included as attachments.

#### **Officers Comments**

Council has congratulated the group on the master plan as presented. Council can now receive it and recognise the Community direction recorded on it.

#### **Alternative Options**

The Friends of the Sevens group has requested consideration of their final document. There are no alternative options.

#### **Risk Management**

The author of this report considers that there are no significant Risk Management factors relating to the report and recommendation

#### **Strategic Links – policy implications and relevance to Council Plan**

The author of this report considers that the report is consistent with Council Policies, key strategic documents and the Council Plan.

#### **Best Value / National Competition Policy (NCP / Competition and Consumer Act 2010 (CCA) implications**

The author of this report considers that the report is consistent with Best Value, National Competition Policy and Competition and Consumer Act requirements

#### **Financial / Budgetary Implications**

The author of this report considers that the recommendation has no capital or recurrent budget considerations

#### **Economic Implications**

The author of this report considers that the recommendation has no significant economic implications for Council or the broader community

#### **Environmental / Amenity Implications**

The author of this report considers that the recommendation has no significant environmental or amenity implications for Council or the broader community.”

#### **Community Implications**

The author of this report considers that the recommendation has no significant community or social implications for Council or the broader community.”

### 9.2.1 Seven Creeks Master Plan (cont.)

#### **Victorian Charter of Human Rights and Responsibilities Act 2006**

The author of this report considers that the recommendation does not limit any human rights under the Victorian Charter of Human Rights and Responsibilities Act 2006

#### **Legal / Statutory Implications**

The author of this report considers that the recommendation has no legal or statutory implications which require the consideration of Council

#### **Consultation**

The author of this report considers that the matter under consideration did not warrant a community consultation process

#### **Attachments**

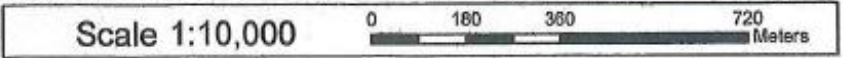
Seven Creeks – treatment sites  
Friends of the Sevens presentation materials

### Sevens Creeks - treatment sites

Map created: 27/11/2012  
Created by: Jason Schaefer



- |  |                      |                           |                          |
|--|----------------------|---------------------------|--------------------------|
| 1, Rockies                                     | 7, Janet's island    | 13, Footy groundbanks     | 19, Chair (no post)      |
| 2, Kennedy bilabong                            | 8, Womens            | 14, Turnbull bilabong     | 20, Blackberry patch/Poa |
| 3, Powerline control (comparison with Vicwers) | 9, Swaggle tree      | 15, Boxer's bilabong      | 21, Mill island          |
| 4, Frank's stone house bilabong                | 10, Railway bilabong | 16, Mini railway bilabong | 22, Powerline seat       |
| 5, Shif's - White street                       | 11, Red gum paddock  | 17, Footbridge            | 23, Hume highway         |
| 6, Farmer's Arms/Museum                        | 12, Footy ford       | 18, Barnes street         | 24, Rocks at Rockies     |





*Euroa Community Action Group*

*June 24, 2013*

*Chief Executive Officer  
Strathbogie Shire Council*

*Dear Sir,*

*At a meeting today the Euroa Community Action Group voted to endorse the Seven Creeks Master Plan compiled by the "Friends of the Sevens". It is understood this Plan is the result of extensive community consultation and we believe it adequately summarises the vision of the community and the importance of the Reserve in terms of its recreational, social and natural values.*

*Contributions from the local service groups and the wider community have been included and the Plan was on public view at the Euroa Library for the past three weeks. This document will be a useful tool for community groups undertaking projects into the future and we would like to see it endorsed by Council and incorporated into the 2013 Council Plan.*



*Neville Harris  
Chairman  
Euroa Community Action Group*

Council Presentation from Friends of the Sevens for the Endorsement of the  
Seven Creeks Master Plan

Tuesday 25<sup>th</sup> June, 2013

1. Distribution of Draft Master Plan (see attached)
2. New Items incorporated into the Master Plan from Previous Presentation
3. Consultation timelines and activities between the Friends and the Shire
4. Letter of endorsement from the Euroa Action Group



*Friends of the Sevens*

**CONTENT HAS NOT CHANGED FROM PRESENTATION ON THE 18<sup>th</sup> DEC 2012 EXCEPT FOR THE ADDITION  
OF THESE NEW ITEMS (on the week starting 17<sup>th</sup> June 2013):**

These are a result from the three weeks community consultation period where the plan was on display in the Euroa Library for 3 weeks. Friday afternoons were attended by a Friends member to meet the community.

1. Inclusion of the Rotary Playground: Support the investigation for the upgrade of this to an Adventure Playground and allow for ease of access between it, the toilets and bbq area
2. Honouring Our Heroes – to Honouring Our Heroes and Remembrance Theme. Added action here to seek funding and support the initiative of a Poppy Festival in Euroa around Remembrance Day, 11<sup>th</sup> November (from Euroa Community Education Centre)
3. Wording, layout and grammatical changes

From:

Kate Stothers, Chairperson, *Friends of the Sevens*

Email: [katelance1@gmail.com](mailto:katelance1@gmail.com)

Phone 0409702371

Please note, I am away from the 1<sup>st</sup> – 26<sup>th</sup> July 2013. Please contact Shirley Saywell (email: [egg3666@gmail.com](mailto:egg3666@gmail.com)) with any questions or correspondence.

Communication exchanges between the *Friends of the Sevens* and *Shire of Strathbogie* with regards to the Seven Creeks Master Plan



*Friends of the Sevens*

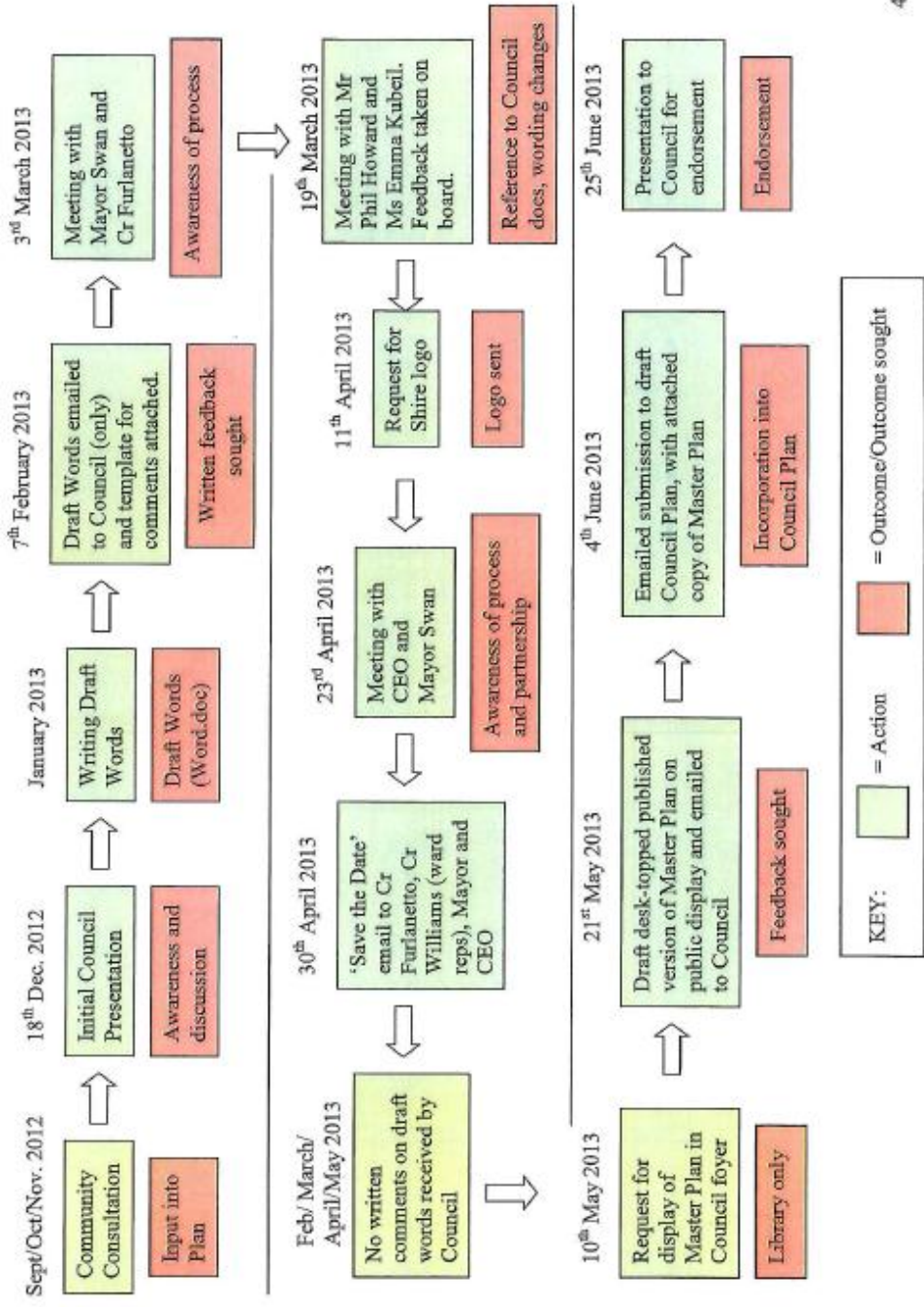
Major Exchange

DATE	FORM	WHO	WHAT
Sept/Oct/Nov 2012	Community Consultation	Community Groups	Input from Community Groups
18 <sup>th</sup> December 2012	Council Presentation	Councillors and Executive Staff	Presentation of the draft words of the Master Plan and discussion/questions. Direction was that for any process forward from here, the Friends Gp was to consult with the Shire Liaison Group (Mr Steve Crawcour, Crs Furlanetto and Williams and Ms Emma Kubeil), as well as Director of Sustainable Development, Mr Phil Howard and Mayor Debra Swan.
20 <sup>th</sup> December 2012	Email	All Councillors	Reiterating the two roles of the Friends of the Sevens – development of the Master Plan and implementation of the grant money
7 <sup>th</sup> February	Email	Shire Council Friends Representatives, plus Mr Phil Howard and Mayor Swan	Master Plan words plus a comments template to fill out were sent to Council – only (ie it was not distributed any more widely to give Council an opportunity to respond first). 28 days notice to fill out and send through any comments. None received in writing.
3 <sup>rd</sup> March	Meeting	Cr Colleen Furlanetto and Mayor Deb Swan	With Shirley Saywell and myself
12 <sup>th</sup> March	Email	Ms Emma Kubeil, Mr Phil Howard	Request for meeting to catch up about the draft words of the Master Plan. Response from Phil and a date set. Cr Furlanetto was also cced in and going to make it if she could
19 <sup>th</sup> March	Meeting	Ms Emma Kubeil, Mr Phil Howard	Meeting with suggestions and comments from the Shire. Kate Stothers, Shirley Saywell, Emma Kubeil and Phil Howard (Cr Furlanetto was an apology as there was a Council meeting all day). References to Shire plans and suggested wording changes
11 <sup>th</sup> April	Email	Ms Emma Kubeil	Request for the Shire logo. Emma sent it through
11 <sup>th</sup> April	Meeting	Mr Steve Crawcour	Request from Steve Crawcour to catch-up with himself and Deb Swan.
23 <sup>rd</sup> April	Meeting	Mr Steve Crawcour, Mayor Swan	Meeting with Shirley Saywell and Kate Stothers

... continued from previous page

<b>DATE</b>	<b>FORM</b>	<b>WHO</b>	<b>WHAT</b>
30 <sup>th</sup> April	Email	Cr Furlanetto, Cr Williams, Mayor Swan and Mr Steve Cawcour	Save the Date email for the community Launch of the Master Plan
10th May 2013	Email	Ms Emma Kubeil	Asking whether we can display the Master Plan in the Council building for public comment. Her response was that the library "was a better place".
21st May 2013	Email	Cr Furlanetto, Cr Williams, Mayor Swan, Mr Steve Cawcour, Mr Phil Howard and Ms Emma Kubeil	Copy of the draft desk-top published Master Plan sent to Council with notification that it will be in the Library for public comment. Thankyou replies from Cr Furlanetto and Mayor Swan, and that they look forward to checking it out.
4 <sup>th</sup> June	Post	All Councillors, all Executive staff, Ms Emma Kubeil, and Community Development officer	Written invitation to community Launch of Master Plan. Apologies received from a number of Councillors and CEO. Attended by Mayor Swan and Cr Furlanetto (later in the evening)
12th June 2013	Email	info@strathbogie	Submission, with the Master Plan attached, to the Council Plan call for submissions, asking for acknowledgement and reference to the Master Plan
14th June 2013	Email	Mayor Swan	Advice as to the process we need to use to seek Council adoption. Response was a phone call conversation to seek CEO advice on process.
17th June 2013	Phone conversation and Email	Mr Steve Cawcour, Ms Di Buris and Mayor Swan	Phone conversation with CEO. Then email request for a timeslot at a meeting for endorsement of the Plan. Tuesday 25th June was settled on. Mr Cawcour cced Emma Kubeil in on his response.

**TIMELINE OF COMMUNICATION ACTIONS INITIATED BY THE FRIENDS OF THE SEVENS AND SUMMARY OF OUTCOMES SOUGHT**



# Seven Creeks Reserve, Euroa Master Plan (Draft)

### The Vision

Seven Creeks Reserve is an important part of the Euroa community and is a significant natural asset. The Master Plan provides a framework for the Reserve's future development, ensuring it remains a high-quality recreational and natural area for the benefit of the community.

### The Principles

- Provide a high-quality recreational and natural environment for the community.
- Provide a safe and secure environment for the community.
- Provide a sustainable environment for the future.
- Provide a high-quality natural environment for the community.
- Provide a high-quality recreational environment for the community.
- Provide a high-quality cultural and historical environment for the community.
- Provide a high-quality social and community environment for the community.

### The Natural Values

The Reserve contains a range of natural values, including native vegetation, waterways, and wildlife. The Master Plan aims to protect and enhance these values, ensuring they are preserved for the benefit of the community.

### The Historical Values

The Reserve has a rich history and contains a range of historical values, including buildings, structures, and artefacts. The Master Plan aims to protect and enhance these values, ensuring they are preserved for the benefit of the community.

### The Recreational Values

The Reserve provides a range of recreational opportunities for the community, including walking, cycling, and picnicking. The Master Plan aims to enhance these opportunities, ensuring they are of high quality and accessible to all.

### The Seven Creeks

The Seven Creeks are a significant natural feature of the Reserve and provide a range of recreational opportunities. The Master Plan aims to enhance these opportunities, ensuring they are of high quality and accessible to all.

### **9.2.2 Temporary Bus Parking – Binney Street, Euroa – Euroa Hot Bread**

#### **Author & Department**

Director, Asset Services / Asset Services Directorate

#### **File Reference**

T70/0160/00

#### **Disclosure of Conflicts of Interest in relation to advice provided in this report**

The author of this report and officers/contractors providing advice in relation to this report do not have a direct or indirect interest, as provided in accordance with the Local Government Act 1989.

#### **Summary**

Council has received a request from the owner of Euroa Hot Bread for periodic use of angle parking spaces in front of the bakery for bus parking.

This report discusses the legislative requirements involved in approval of the request, and other options available for the business to host buses.

### **RECOMMENDATION**

#### **That Council:**

1. **Resolve in accordance with the Road Safety Act 1986 Section 99B Clause 1, to issue a permit to Euroa Hot Bread to temporarily reserve up to 6 car parking spaces at 19 Binney Street, Euroa for bus parking, subject to:**
  - i. **It is and remains the responsibility of the applicant to ensure that the works on the road for which consent is given are conducted in accordance with a traffic management plan approved by Council which complies with the requirements of the Road Management Act 2004 (Act), Section 99A of the Road Safety Act 1986 (RSA), the Road Management (Works and Infrastructure) Regulations 2005 (Regulations), the Management of Infrastructure in Road Reserves Code of Practice and the Worksite Safety – Traffic Management Code of Practice and Australian Standards AS1742.3. Without limitation, it is and remains the duty of the applicant (as the person responsible for the works), in accordance with the relevant traffic management plan, to minimize any disruption to road users and any risk to the safety and property of road users, workers, contractors and the general public.**
  - ii. **The activity for which consent is given must be covered by an appropriate Public Insurance policy with a minimum cover of \$10 million**
  - iii. **Appropriately trained persons are to be engaged to carry out the works and manage the activities or divert traffic, all to the satisfaction of Council or its delegate.**

9.2.2 Temporary Bus Parking – Binney Street, Euroa  
– Euroa Hot Bread (cont.)

- iv. **The applicant must obtain all such other approvals, consents or permits as may be required in relation to the works, including the necessary approvals from the Department of Transport (Public Transport Division) and public transport operators, and other users that may be affected by these works.**
  - v. **The applicant must provide at least 24 hours' notice to the owners and occupiers of abutting properties that are or may be affected by the works.**
  - vi. **Temporary signage to be used in the temporary closure is to be provided by the applicant at his/her cost to a design and of materials approved by Council or its delegate.**
2. **Approve in accordance with Local Government Act 1989 Schedule 11 Clause 1, the temporary reservation of parking spaces for buses, and temporary exclusion of motor vehicles covering 6 spaces at 19 Binney Street Euroa, at any time required by Euroa Hot Bread for the period extending a maximum of 1 hour prior to bus arrival up until bus departure.**
  3. **Note the contents of the draft form of consent proposed to be issued under delegation in accordance with the Road Management Act 2004 Schedule 7, Clause 16, including conditions.**

*107/13 CRS WEATHERALD/WILLIAMS : That the Recommendation be adopted, subject to the addition of the following provision –*

4. ***Review the matter after a six (6) month trial.***

**CARRIED**

### **Background**

The request received is attached. Also attached is an aerial view of Binney Street marked to show:

- In red – a standard bus bay, and
- In blue – the minimum wheel path of a 15 metre bus.

The minimum number of affected car spaces is six, with some encroachment onto neighbouring property frontage.

Council can approve the bakery acting to temporarily reserve parking spaces as needed to accommodate buses, subject to conditions, all generally in accordance with the Road safety Act 1986, the Local Government Act 1989 and the Road Management Act 2004.



9.2.2 Temporary Bus Parking – Binney Street, Euroa  
– Euroa Hot Bread (cont.)

Road Safety Act

Section 99B

- Allows Council to issue a permit to a person to place out temporary signage /barriers needed to reserve the spaces subject to conditions as considered appropriate and any fees.
- The person becomes responsible for the use of the road and the approval authority
- Council has not previously set a permit fee

Section 994 - Applies quite onerous requirements on the person conducting the activity. An extract of the Act follows:

*(2) A person to whom this section applies must ensure that the works or non-road activities are conducted in a manner that is safe for road users and persons engaged in carrying out the works or non-road activities.*

*Penalty: 60 penalty units.*

*(3) Without limiting subsection (2), a person to whom this section applies contravenes that subsection if the person fails to do any of the following-*

- (a) have in operation a traffic management plan;*
- (b) give appropriate warnings to road users;*
- (c) engage appropriately trained and qualified persons to carry out the works or manage the non-road activities or direct traffic;*
- (d) give appropriate directions to the persons engaged in carrying out the works or non-road activities.*

*(4) A traffic management plan must-*

- (a) comply with the prescribed requirements; and*
- (b) be prepared in accordance with any requirements of the coordinating road authority under the Road Management Act 2004.*

Road Management Act 2004

Schedule 7 provides principles to be followed in conducting such activity. Key provisions include:

Section 10 – requirement on the person to consult with adjoining affected owners or a class of road users.

### 9.2.2 Temporary Bus Parking – Binney Street, Euroa – Euroa Hot Bread (cont.)

Section 14 – requirement to:

- Minimize disruption to road users
- Minimize any risk to the safety and property of road users and the public

Section 16(6) – empowers Council to give its consent subject to condition which may include:

- a) The location of any proposed infrastructure
- b) The timing of any works
- c) The use of any infrastructure

#### Local Government Act 1989

Schedule 11 provides Council the power to fix or vary parking times and conditions in a parking area. To be enforceable under the Road Safety Act 1986 (Section 90E) Council needs to ensure that appropriate signage is in place advising if limitations and classes of vehicles involves.

#### **Officers Comments**

A draft form of consent for “Temporary Part Road Closure” has been prepared to address the legislative requirement. It is included in the attachments for consideration.

To assist the bakery to identify other options available for bus parking an arial image of the extended locality has been prepared with a bus turning template inserted. Potential opportunities for bus parking are highlighted in the McGuinness Street, Railway Street and Kirkland Avenue.

#### **Alternative Options**

The author and other officers providing advice in relation to this report have considered potential alternative courses of action. The following alternatives have been identified on the attached map.

#### **Risk Management**

The risk management issues have been detailed in this report.

#### **Strategic Links – policy implications and relevance to Council Plan**

The author of this report considers that the report is consistent with Council Policies, key strategic documents and the Council Plan.”

#### **Best Value / National Competition Policy (NCP / Competition and Consumer Act 2010 (CCA) implications**

The author of this report considers that the report is consistent with Best Value, National Competition Policy and Trade Practices Act requirements

#### **Financial / Budgetary Implications**

The author of this report considers that the recommendation has no capital or recurrent budget considerations

9.2.2 Temporary Bus Parking – Binney Street, Euroa  
– Euroa Hot Bread (cont.)

**Economic Implications**

The author of this report considers that the recommendation has no significant economic implications for Council or the broader community.

**Environmental / Amenity Implications**

The author of this report considers that the recommendation has no significant environmental or amenity implications for Council or the broader community.

**Community Implications**

The author of this report considers that the recommendation has no significant community or social implications for Council or the broader community.

**Victorian Charter of Human Rights and Responsibilities Act 2006**

The author of this report considers that the recommendation does not limit any human rights under the Victorian Charter of Human Rights and Responsibilities Act 2006.

**Legal / Statutory Implications**

The author of this report considers that the recommendation has no legal or statutory implications which require the consideration of Council

**Consultation**

The author of this report considers that the matter under consideration did not warrant a community consultation process.

**Attachments**

Letter of application  
Map of CBD  
Draft Form of Consent  
Conditions of Consent

**From:** [redacted] [mailto:euroahotbread@bigpond.com]

**Sent:** Monday, 8 July 2013 12:30 PM

**To:** 'info@strathbogie.vic.gov.au'

**Subject:** Request for reserve parking

Good morning

I am the business owner of Euroa Hot Bread and I would like to be able to reserve car parking in front of our bakery from time to time to cater for a bus company that bring a bus through on a periodic bases. We have 7 buses coming thru in the next two months a 3 o'clock in the afternoon .It would be nice to be able to offer them parking. We find that if we cannot offer them parking near our bakery we are losing some of the passengers to other business. I have to pay for extra staff to work when these buses come thru so if we lose custom it makes it hard for us to make the most of this opportunity . Your help with this request would be greatly appreciated

Thank you





### Consent for Temporary Part Road Closure

Consent is given, pursuant to Schedule 7 Clause 16 of the Road Management Act 2004 for works in a public road; and/or Schedule 11, Clause 1 of the Local Government Act 1989; and/or Section 99A&B of the Road Safety Act 1986 for non-road activity on highway. The "road" is the road reserve, which extends from property line to property line, and includes parking areas, footpaths and nature strip.

<b>Applicant Details</b>	
Name	
Company	<i>Euroa Hot Bread</i>
Address	<i>19 <u>Binney</u> Street, Euroa</i>
Email	<i>euroahotbread@bigpond.com</i>
Phone	Mobile Business 5795 2425

### Details of proposed Temporary Road Closure

Name of road to be closed	<i>Binney Street, Euroa</i>
Section of road to be closed	<i>6 no. carparking spaces as shown on attached plans</i>
Part of road to be closed	<input type="checkbox"/> footpath <input type="checkbox"/> naturestrip <input checked="" type="checkbox"/> carpark <input type="checkbox"/> road
Type of work to be conducted	<i>Reservation of parking spaces by placing out portable signage advising "parking spaces temporarily reserved for bus parking – no motor vehicle parking"</i>
Date/times of closure	<i>Upon scheduled visit by bus, reservation maximum 1 hour prior to arrival of bus, concluding on departure.</i>

## Conditions for Consent for Temporary Part Road Closure

1. It is and remains the responsibility of the applicant to ensure that the works on the road for which consent is given are conducted in accordance with a traffic management plan approved by Council which complies with the requirements of the Road Management Act 2004 (Act), Section 99A of the Road Safety Act 1986 (RSA), the Road Management (Works and Infrastructure) Regulations 2005 (Regulations), the Management of Infrastructure in Road Reserves Code of Practice and the Worksite Safety – Traffic Management Code of Practice and Australian Standards AS1742.3. Without limitation, it is and remains the duty of the applicant (as the person responsible for the works), in accordance with the relevant traffic management plan, to minimize any disruption to road users and any risk to the safety and property of road users, workers, contractors and the general public.
2. The activity for which consent is given must be covered by an appropriate Public Insurance policy with a minimum cover of \$10 million
3. Appropriately trained persons are to be engaged to carry out the works and manage the activities or divert traffic, all to the satisfaction of Council or its delegate.
4. The applicant must obtain all such other approvals, consents or permits as may be required in relation to the works, including the necessary approvals from the Department of Transport (Public Transport Division) and public transport operators, and other users that may be affected by these works.
5. The applicant must provide at least 24 hours' notice to the owners and occupiers of abutting properties that are or may be affected by the works.
6. Temporary signage to be used in the temporary closure is to be provided by the applicant at his/her cost to a design and of materials approved by Council or its delegate.
7. In giving its consent, the applicant to the full extent permitted by law indemnifies the Council and keeps the Council indemnified from and against all claims or actions that may arise during the conduct of the works when the street or road is closed to traffic.
8. Council reserves the right, in its discretion, to cancel this authorization at any time following consultation with the applicant.
9. Rights of other parties over the use of the road or street as a public highway are in no way affected by consent given by this Council.

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## **9.7 ORGANISATION**

### **9.7.1 Youth Development Policy**

#### **Author & Department**

Director, Corporate and Community / Corporate and Community Directorate

#### **File Reference**

C70/0160/03

#### **Disclosure of Conflicts of Interest in relation to advice provided in this report**

Officers providing advice in relation to this report do not have a direct or indirect interest, as provided in accordance with the Local Government Act 1989 (LG Act).

#### **Summary**

The Youth Development Policy has been reviewed in accordance with the Local Government Act 1979 (The Act). The document replaces the Youth Services Policy that was last formally reviewed in 2006.

#### **RECOMMENDATION**

- 1. That Policy C & E 22 Youth Services Policy be revoked.**
- 2. That Council endorse the Youth Development Policy, as presented.**

*108/13 CRS FURLANETTO/WILLIAMS : That the Recommendation be adopted.*

**CARRIED**

#### **Background**

The review of this policy is part of the update of policies as per the Local Government Act 1989 requirements that all policies be reviewed within 12 months of an election. Council's Youth Services Policy was last formally reviewed in December 2006. Another review was undertaken in June 2012 but no changes were made.

The Policy has since been reviewed and represents Council's position at present.

#### **Alternative Options**

Officers providing advice in relation to this report have considered that this is the most appropriate option available to Council, as it meets the requirements of the Local Government Act 1989.

#### **Risk Management**

There are no significant Risk Management factors relating to the report and recommendation.

#### **Strategic Links – policy implications and relevance to Council Plan**

This report is consistent with Council Policies, key strategic documents and the Council Plan.

### 9.7.1 Youth Development Policy (cont.)

#### **Best Value / National Competition Policy (NCP / Competition and Consumer Act 2010 (CCA) implications**

The report is consistent with Best Value, National Competition Policy and Competition and Consumer Act requirements.

#### **Financial / Budgetary Implications**

There are no financial implications associated with the recommendation.

#### **Economic Implications**

The recommendation has no significant economic implications for Council or the broader community.

#### **Environmental / Amenity Implications**

The recommendation has no significant environmental or amenity implications for Council or the broader community.

#### **Community Implications**

The author of this report considers that the recommendation has no significant community or social implications for Council or the broader community.

#### **Victorian Charter of Human Rights and Responsibilities Act 2006**

The recommendation does not limit any human rights under the Victorian Charter of Human Rights and Responsibilities Act 2006.

#### **Legal / Statutory Implications**

The recommendation has no further legal or statutory implications which require the consideration of Council.

#### **Consultation**

The author of this report considers that the matter under consideration did not warrant a community consultation process.

#### **Attachments**

Youth Development Policy.



# YOUTH DEVELOPMENT POLICY

<b>COUNCIL POLICY</b>	
Effective Date:	20/04/1999
Last Review:	19/09/2006
Current Review:	19/07/2013
Adopted by Council:	.....
Next Review Date:	Bi-Annually
Responsible Officer/s:	Manager, Community Development

## **POLICY STATEMENT**

The purpose of this policy is to provide a framework for Council's delivery and support of a range of youth development activities for young people residing in Strathbogie Shire.

Strathbogie Shire Council affirms its respect for all young people and acknowledges their right to be involved in matters which impact on their quality of life and aspirations for the future.

Council recognises the importance of consulting with young people when planning services, supports and activities and it will ensure that the principles of access and equity are applied in all Council programs.

## **PRINCIPLES OF PRACTICE**

Council aims to support programs which meet identified needs, enhance life opportunities and promote personal development for young people residing within the Shire.

Program planning will be based on a social model of health, taking into account social, physical, natural and economic environments. The following are the key principles of practice that underpin Council's commitment to young people.

### **Participation**

Young people play an important role in the social, economic and cultural life of the community. Council encourages youth civic participation to contribute to a diverse and vibrant community.

### **Advocacy**

Council represents the needs of young people to community agencies and other spheres of Government, and advocates for the provision of infrastructure to enable young people to access social, educational and employment opportunities and support services.

### **Leadership**

Council fosters an environment where young people are respected, have opportunities to belong, and feel they are valued in the community. Council promotes a positive image about the role young people play in the community and celebrates their achievements. Council provides leadership in promotion of understanding the needs of young people and representing their interest to other spheres of Government and the broader community.

### **Rights**

Council has a responsibility to listen and respond to young people about matters which impact on their quality of life. Young people have the right to participate in local affairs and receive recognition as future voters and community leaders. Council respects the diversity of young people's interests and cultural backgrounds and their need for cultural and artistic expression.

## **POLICY APPLICATION**

### **Service Delivery**

Council will review and monitor trends to ensure responsive and flexible approaches are taken to address emerging youth issues in culturally appropriate ways.

### **Environment**

Council will provide a safe, comfortable, accessible and enjoyable environment where young people can participate in appropriate educational, vocational, recreational and social activities.

### **Youth Activities**

Council will provide opportunities for young people to contribute to the development of youth driven activities and events. Activities aim to raise awareness of the social, political, economic, physical and cultural aspects of issues affecting young people; and to develop their skills, knowledge and capacity to deal with challenges.

### **Constructive Participation**

Council will provide development activities which promote a positive image about the role young people play in the community and celebrate their achievements. Constructive participation recognises and respects the needs and contributions of all involved.

### **Community Interaction**

Council will support opportunities for interaction between young people and the wider community to develop capacity and foster community spirit and pride.

### **Planning**

Council will facilitate and support appropriate mechanisms to encourage young people's contribution to Council policy development and strategic planning processes; and to improve the communication of needs of young people to Councillors and senior management.

### **Partnerships**

Council will establish partnerships with young people, other spheres of government and youth service providers to foster collaborative responses and enhanced access to appropriate services and supports.

### **Related Documents:**

Inclusive Communities Plan  
Healthy Communities Plan  
Community Development Policy  
Community Grant Giving Policy  
Council Plan

## 9.7.2 **Arts and Culture Policy**

### **Author & Department**

Director, Corporate and Community / Corporate and Community Directorate

### **File Reference**

C70/0160/03

### **Disclosure of Conflicts of Interest in relation to advice provided in this report**

Officers providing advice in relation to this report do not have a direct or indirect interest, as provided in accordance with the Local Government Act 1989 (LG Act).

### **Summary**

The Arts & Culture Policy has been reviewed in accordance with the Local Government Act 1979 (The Act). The document replaces the Cultural Policy that was last formally reviewed in November 2005.

### **RECOMMENDATION**

- 1. That Policy CCS 5 Cultural Policy be revoked.**
- 2. That Council endorse the Arts & Culture Policy, as presented.**

*109/13 CRS STORER/FURLANETTO : That the Recommendation be adopted.*

**CARRIED**

### **Background**

The review of this policy is part of the update of policies as per the Local Government Act 1989 requirements that all policies be reviewed within 12 months of an election. Council's Arts & Culture Policy was last formally reviewed in November 2005. Another review was undertaken in June 2012 but no changes were made.

The Policy has since been reviewed and represents Council's position at present.

### **Alternative Options**

Officers providing advice in relation to this report have considered that this is the most appropriate option available to Council, as it meets the requirements of the Local Government Act 1989.

### **Risk Management**

There are no significant Risk Management factors relating to the report and recommendation.

### **Strategic Links – policy implications and relevance to Council Plan**

This report is consistent with Council Policies, key strategic documents and the Council Plan.

### 9.7.2 Arts and Culture Policy (cont.)

#### **Best Value / National Competition Policy (NCP / Competition and Consumer Act 2010 (CCA) implications**

The report is consistent with Best Value, National Competition Policy and Competition and Consumer Act requirements.

#### **Financial / Budgetary Implications**

There are no financial implications associated with the recommendation.

#### **Economic Implications**

The recommendation has no significant economic implications for Council or the broader community.

#### **Environmental / Amenity Implications**

The recommendation has no significant environmental or amenity implications for Council or the broader community.

#### **Community Implications**

The author of this report considers that the recommendation has no significant community or social implications for Council or the broader community.

#### **Victorian Charter of Human Rights and Responsibilities Act 2006**

The recommendation does not limit any human rights under the Victorian Charter of Human Rights and Responsibilities Act 2006.

#### **Legal / Statutory Implications**

The recommendation has no further legal or statutory implications which require the consideration of Council.

#### **Consultation**

The author of this report considers that the matter under consideration did not warrant a community consultation process.

#### **Attachments**

Arts and Culture Policy.



# ARTS AND CULTURE POLICY

COUNCIL POLICY	
Effective Date:	.....
Last Review:	.....
Current Review:	05/07/2013
Adopted by Council:	.....
Next Review Date:	Bi-Annually
Responsible Officer/s:	Manager, Community Development



## **POLICY STATEMENT**

The purpose of this Policy is to provide a framework which demonstrates Council's encouragement and support for the many and diverse arts and cultural activities occurring throughout the municipality.

Assistance provided by Council will focus on the general objective of supporting programs which encourage high levels of local participation.

## **PRINCIPLES OF PRACTICE**

The following are the key principles of practice that underpin Council's commitment to arts and culture.

### **Public Participation**

Council recognizes that active participation in the arts is a key factor in maintaining a healthy and vibrant community. Council will endeavour, through its various resources, to encourage and foster participation in the development and implementation of arts and cultural activities throughout the municipality.

### **Community Heritage**

Council acknowledges the importance of documenting the history of the Shire for the growth and development of local culture. Council will encourage local groups to collect and present historical information and supports the principle of creative interaction between the arts and heritage sectors.

### **Tourism**

Council acknowledges the important relationship between arts and cultural activities and tourism. A strong arts and cultural sector contributes to the region's capacity to define and distinguish itself in a competitive tourism industry.

Council supports the view that tourism and arts/cultural development can combine to create a Shire identity that accurately reflects the character and aspirations of the community.

### **Education**

Council recognizes the value of lifelong learning and the role of education providers as partners in community development. Council understands the importance of arts and cultural activities in education. Council will encourage arts and cultural providers, such as artists in residence, visiting musicians and performers, through the provision of facilities, administrative support and promotion.

## **POLICY APPLICATION**

### **Group Networks**

Council will support the development of effective networks in order to maximise the potential of arts and cultural groups and to broadly promote and encourage community participation in their activities.

Council will encourage and assist the participation of young people in arts and cultural activities through its Youth Development programs.

Council will encourage and where possible assist the participation of local arts and cultural endeavours in regional and broader networks through its Community Development Department.

#### **Use of Public Space for Cultural Activities**

Council will seek to include a cultural component in planning for and design of public space within the Shire and where appropriate will encourage the use of artists in public development projects under its control.

Council will support the use of its public areas and facilities by groups and individuals wishing to present public cultural activities.

Council may negotiate longer term arrangements involving the use of its facilities for permanent displays, exhibitions and other uses where there is clear community benefit and resources allow.

#### **Promotional Activity**

Council will, subject to available resources, support the promotion of public arts and cultural projects. Support may be provided in the form of financial assistance, Council endorsement, promotion and marketing, access to Council's web page and access to public areas for display of advertising material.

Council will consider the development of cultural precincts as a method of encouraging the development and promotion of the arts throughout the Shire.

#### **Administrative Support**

Council may, at its discretion, provide administrative assistance for specific arts and cultural events.

As it becomes aware, Council will communicate to arts and cultural groups information regarding funding opportunities. Wherever possible, assistance to arts and cultural groups in the preparation of funding submissions and assistance in communicating with state and federal bodies will be provided.

#### **Related Documents:**

Inclusive Communities Plan  
Healthy Communities Plan  
Community Development Policy  
Community Grant Giving Policy

### **9.7.3 Council Policies Updates**

#### **Author & Department**

Director, Corporate and Community / Corporate and Community Directorate

#### **File Reference**

C70/0160/03

#### **Disclosure of Conflicts of Interest in relation to advice provided in this report**

Officers providing advice in relation to this report do not have a direct or indirect interest, as provided in accordance with the Local Government Act 1989 (LG Act).

#### **Summary**

Council is continuing to review all policies, in accordance with the Local Government Act 1989. This continues the review.

#### **RECOMMENDATION**

- 1. That Policy C & E 17 - Training and Development Policy, be revoked.**
- 2. That Policy C & E 21 - Drugs and Alcohol Policy, be revoked.**
- 3. That Policy CCS 2 - Administration of Under Excess Claims Policy, be revoked.**
- 4. That Policy HR 3 - Complaints, Grievances and Disputes Policy, be revoked.**
- 5. That Policy HR 4 - Recruitment, Selection and Appointment Policy, be revoked.**

***CRS FURLANETTO/PURBRICK –***

***That consideration of this matter be deferred.***

110/13

***ON BEING PUT, THE MOTION WAS CARRIED***

#### **Background**

The review of these policies is part of the update of policies as per the Local Government Act 1989 requirements that all policies be reviewed within 12 months of an election. Council has reviewed the listed policies and they are considered to be Executive Policies that are endorsed by the Chief Executive Officer.

Accordingly, they are listed for revocation by Council.

#### **Alternative Options**

Officers providing advice in relation to this report have considered that this is the most appropriate option available to Council, as it meets the requirements of the Local Government Act 1989.

### 9.7.3 Council Policy Updates (cont.)

#### **Risk Management**

There are no significant Risk Management factors relating to the report and recommendation.

#### **Strategic Links – policy implications and relevance to Council Plan**

This report is consistent with Council Policies, key strategic documents and the Council Plan.

#### **Best Value / National Competition Policy (NCP / Competition and Consumer Act 2010 (CCA) implications**

The report is consistent with Best Value, National Competition Policy and Competition and Consumer Act requirements.

#### **Financial / Budgetary Implications**

There are no financial implications associated with the recommendation.

#### **Economic Implications**

The recommendation has no significant economic implications for Council or the broader community.

#### **Environmental / Amenity Implications**

The recommendation has no significant environmental or amenity implications for Council or the broader community.

#### **Community Implications**

The author of this report considers that the recommendation has no significant community or social implications for Council or the broader community.

#### **Victorian Charter of Human Rights and Responsibilities Act 2006**

The recommendation does not limit any human rights under the Victorian Charter of Human Rights and Responsibilities Act 2006.

#### **Legal / Statutory Implications**

The recommendation has no further legal or statutory implications which require the consideration of Council.

#### **Consultation**

The author of this report considers that the matter under consideration did not warrant a community consultation process.

#### **Attachments**

Nil.

#### **9.7.4 Economic Development Master Plan 2013-2017**

##### **Author and Department**

Director Sustainable Development / Sustainable Development Directorate

##### **File Reference**

E10/0050/00

##### **Disclosure of Conflicts of Interest in relation to advice provided in this report**

The author of this report and officers/contractors providing advice in relation to this report do not have a direct or indirect interest, as provided in accordance with the *Local Government Act 1989*.

##### **Summary**

The purpose of the Master Plan is to contribute to the development of a vibrant community and improved quality of life by stimulating economic activity through:

- Increasing employment opportunities;
- Attracting investment in projects, infrastructure and new businesses;
- Encouraging more people to live in Strathbogie due to lifestyle and work opportunities; and
- Encouraging more people to visit and spend money in Strathbogie on tourism and recreation.

The Economic Development Master Plan applies across the whole of Strathbogie Shire. It seeks to guide Council in the planning and implementation of its economic development program and drives specific action/projects which are practical, time framed and measurable. The Master Plan provides for short, medium and longer term action.

Delivery of the Master Plan will be through Council's Sustainable Development Directorate and partly resourced by external funding. The actions will be aligned with departmental business plans and periodically reported to Council.

The draft plan was prepared with input from the Strathbogie Shire Councillors, Executive Management and Senior Staff, and key stakeholders from the community and business groups. It is also acknowledged that the project to prepare the draft plan was, in part, funded by the State Government.

The draft plan is attached to this report.

At its meeting of 18 June 2013, Council resolved to:

1. Adopt the draft Economic Development Master Plan 2013 – 2017, as attached to this report.
2. Place the draft Economic Development Master Plan 2013 – 2017 on exhibition for a period of not less than 28 days and Invite submissions under Section 223 of the Local Government Act 1989.
3. Consider all written submissions at a Special Meeting of Council at a date and time to be determined after close of the exhibition period.

#### 9.7.4 Economic Development Master Plan 2013-2017 (cont.)

##### **Submissions**

One submission was received and is summarised as:

- The plan rightly identifies tourism.
- Trails for cycling and driving in the Shire, e.g. Strathbogie Ranges, should be identified, promoted and signed appropriately.
- Upgrade of some infrastructure to support the above.
- Promote the heritage values of the Shire; including honouring military heroes of the Shire.

The full submission is attached to this report.

The author of the submission has not requested to be heard.

It is considered that the current draft Master Plan supports tourism initiatives as suggested above. These items, which are considered to have merit, have been referred to the various operational units of Council for assessment and investigation. It should be noted that some projects have commenced which are consistent with the submission, e.g. "Honouring our Heroes".

Therefore, it is recommended that the draft Economic Development Master Plan does not require and modification to accommodate the submission and thus should be adopted without changes.

##### **RECOMMENDATION**

**That Council resolve to:**

- 1. Receive and consider the submission.**
- 2. Adopt the draft Economic Development Master Plan 2013 – 2017 as attached to this report.**
- 3. Advise the author of the submission in writing of its decision.**

*111/13 **CRS WILLIAMS/PURBRICK** : That the Recommendation be adopted, subject to amendment to Part 4 of the draft Economic Development Master Plan 2013-2017.*

**CARRIED**

##### **Background**

The Strathbogie Shire Council draft Economic Development Master Plan 2013 – 2017 is designed to facilitate investment, business growth and employment opportunities in the municipality.

#### 9.7.4 Economic Development Master Plan 2013-2017 (cont.)

It contains an economic profile of the Shire within the Hume Region, a literature review of other relevant strategies (including regional strategies and plans), a summary of key economic challenges and opportunities, the strategic framework for economic development and actions to achieve the goals.

The vision and mission (which is out for public comment in the draft Council Plan) for Strathbogie Shire, reinforces the commitment by the organisation to grow the Shire for the wellbeing of all. Council endeavours to actively consult with the community and stakeholders, and advocate on their behalf to attract investment into the municipality.

Whilst Strathbogie enjoys the competitive advantages of a favourable location, excellent transport infrastructure and a sound base of existing industries, its economy is to some extent struggling to respond to a series of challenges including bypassing of key towns by the Hume and Goulburn freeways, an aging population and workforce, 'pull factors' associated with the larger nearby centres of Shepparton, Seymour and Benalla, the recent prolonged drought and subsequent floods, structural economic change and the closure of some significant local industries/employers.

To date Council's responses to these economic challenges have been driven by a series of separate strategic planning processes which have generally focussed on particular geographic localities or industry sectors. Whilst Council has been active in its planning and implementation of economic initiatives, it has lacked a coordinated shire-wide economic development master plan and action plan to guide its efforts. Currently, the only shire-wide economic development objectives are contained in the Council Plan and Planning Scheme. These are generally high level or land use focus objectives, rather than ones which drive specific economic development projects and initiatives.

##### **Alternative Options**

No alternative options were identified. Economic strategies for Victorian Local Councils are considered to be key strategic tools to deliver growth in the regions.

##### **Risk Management**

The author considers that there are no significant Risk Management factors relating to the report and recommendation.

##### **Strategic Links – policy implications and relevance to Council Plan**

The author of this report considers that the report is consistent with Council Policies, key strategic documents and the Council Plan, as per the section 3 of the draft plan, "Literature Review".

##### **Best Value / National Competition Policy (NCP / Trade Practices Act (TPA) implications**

The author of this report considers that the report is consistent with Best Value, National Competition Policy and Trade Practices Act requirements.

##### **Financial / Budgetary Implications**

To deliver on all of the draft actions, it will require external funding to support the Council staff. Council has allocated in its current budget items of \$120,000 for economic development projects and \$50,000 for a project officer/s.

#### 9.7.4 Economic Development Master Plan 2013-2017 (cont.)

##### **Economic Implications**

The economic implications are outlined in the body of the report and draft plan. They are all considered positive outcomes.

##### **Environmental / Amenity**

The author of this report considers that the recommendation has no significant environmental or amenity implications for Council or the broader community.

##### **Community Implications**

The community implications are outlined in the body of the report and draft plan. They are all considered positive outcomes.

##### **Victorian Charter of Human Rights and Responsibilities Act 2006**

The author of this report considers that the recommendation does not limit any human rights under the Victorian Charter of *Human Rights and Responsibilities Act 2006*.

##### **Legal / Statutory Implications**

The adoption of the draft plan follows the due process set out in the *Local Government Act 1989*.

##### **Consultation**

Initial consultation was with Councillors, Executive Management and Senior Staff, and key stakeholders from the community and business groups. Further consultation with the whole community will be via the Section 223 process calling for public submissions.

##### **Attachments**

- Draft Economic Development Master Plan.
- Submission



DRAFT FOR COUNCIL  
CONSIDERATION AND  
ADOPTION AT AUGUST  
COUNCIL MEETING

(FOLLOWING SEC. 223  
PUBLIC EXHIBITION  
PROCESS IN JUNE-JULY)



# ECONOMIC DEVELOPMENT MASTER PLAN

2013 - 2017

DRAFT

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**DRAFT STRATHBOGRIE SHIRE ECONOMIC DEVELOPMENT MASTER PLAN, 2013-2017**

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## ACKNOWLEDGEMENTS

The following individuals and organisations have contributed to the preparation of the 'Strathbogrie Shire Economic Development Master Plan, 2013-2017'.

### Shaping the Report

- Strathbogrie Shire Councillors:
  - Cr Debra Swan, Mayor
  - Cr Colleen Furlanetto
  - Cr Malcolm Little
  - Cr Alister Purbrick
  - Cr Patrick Storer
  - Cr Robin Weatherald
  - Cr Graeme (Mick) Williams
- Project Steering Committee:
  - Steve Crawcour, Chief Executive Officer, Strathbogrie Shire Council (SSC)
  - Phil Howard, Director Sustainable Development, SSC
  - Emma Kubeil, Manager Economic Growth, SSC
  - Steven Sagona, Consultant, Local Government Assignments
- Members of the community, including the business community, who reviewed drafts of the Economic Development Master Plan during its preparation, and who provided feedback to Council for consideration.

### Statistical Data

The source of data presented in sections 1 and 2 of this report is the Australian Bureau of Statistics (ABS), with much of this being derived from the ABS Census of Population and Housing, 2011. Statistical graphs are as compiled, presented and interpreted for Strathbogrie Shire Council by .id, a company which builds demographic information products for Australia & New Zealand ([www.home.id.com.au](http://www.home.id.com.au)).

### Funding

Preparation of this Economic Development Master Plan has been funded by Strathbogrie Shire Council and the Victorian State Government under Regional Development Victoria's 'Putting Locals First' program.

Prepared for Strathbogrie Shire Council by:



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## 1. INTRODUCTION

### 1.1 Background

Whilst Strathbogie enjoys the competitive advantages of a favourable location, excellent transport infrastructure and a sound base of existing industries, its economy is to some extent struggling to respond to a series of challenges including bypassing of key towns by the Hume and Goulburn freeways, an aging population and workforce, 'pull factors' associated with the larger nearby centres of Shepparton, Seymour and Benalla, the recent prolonged drought and subsequent floods, structural economic change and the closure of some significant local industries/employers.

To date Council's responses to these economic challenges have been driven by a series of separate strategic planning processes which have generally focussed on particular geographic localities or industry sectors. Whilst Council has been active in its planning and implementation of economic initiatives, it has lacked a coordinated shire-wide economic development master plan and action plan to guide its efforts. Currently, the only shire-wide economic development objectives are contained in the Council Plan and Planning Scheme. These are generally high level or land use focus objectives, rather than ones which drive specific economic development projects and initiatives.

Recognising the above, Council has engaged *Local Government Assignments* to prepare an Economic Development Master Plan for the period 2013-2017.

### 1.2 Purpose of the Economic Development Master Plan

The purpose of the Master Plan is to contribute to the development of a vibrant community and improved quality of life by stimulating economic activity through:

- Increasing employment opportunities;
- Attracting investment in projects, infrastructure and new businesses;
- Encouraging more people to live in Strathbogie due to lifestyle and work opportunities; and
- Encouraging more people to visit and spend money in Strathbogie on tourism and recreation.

The Economic Development Master Plan applies across the whole of Strathbogie Shire. It seeks to guide Council in the planning and implementation of its economic development program and drives specific action/projects which are practical, time framed and measurable. The Master Plan provides for short, medium and longer term action.

### 1.3 Strathbogie Shire

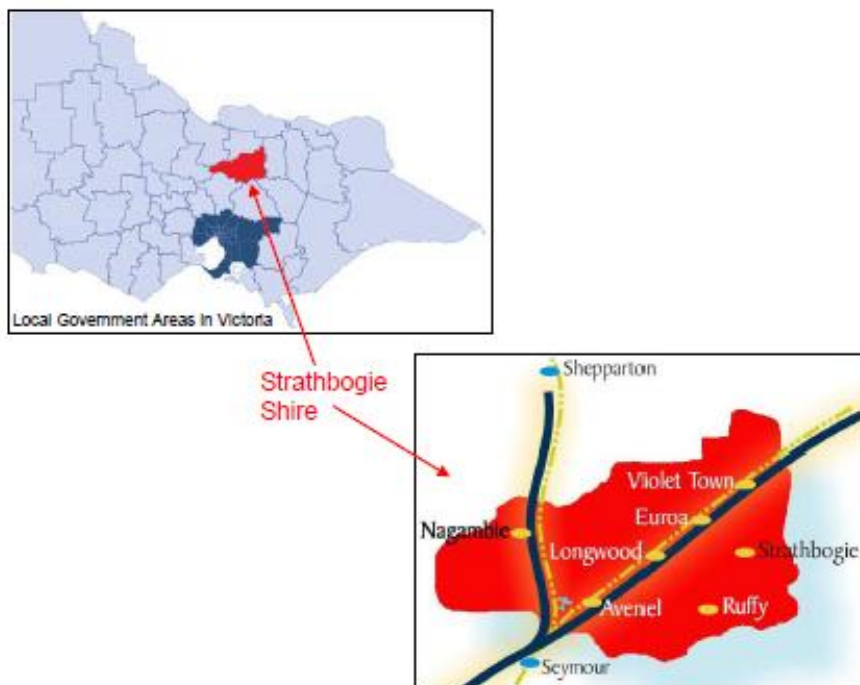
Strathbogie Shire is located in north-central Victoria, two hours from central Melbourne. It is bounded by the Shire of Campaspe and the City of Greater Shepparton to the north, Benalla Rural City to the east, Mansfield, Murrindindi and Mitchell Shires to the south, and the City of Greater Bendigo to the west. The shire's population at the 2011 ABS Census was 9,622 people.

Strathbogie Shire is a predominantly rural shire including the more commonly known townships of Avenel, Euroa, Nagambie and Violet Town. The shire encompasses a total land area of 3,303 square kilometres, with land mainly used for agriculture, particularly wool, grain, cattle, horse studs and vineyards. Major features of the shire include the Strathbogie Ranges, Heathcote-Graytown National Park, the Goulburn River, Goulburn Weir, Lake Nagambie, Nagambie Lakes Regatta Centre, Mangalore Airport, Mitchelton Winery, Plunkett Wines and Tahbilk Winery.

Strathbogie Shire enjoys excellent transport linkages via the Goulburn Valley Freeway, Hume Freeway, Goulburn Valley Highway and the Melbourne-Shepparton and Melbourne-Wodonga railway lines. These strategic linkages increase accessibility and have helped to fuel population growth in certain areas. In particular, Nagambie, Avenel and the Strathbogie

**DRAFT STRATHBOGRIE SHIRE ECONOMIC DEVELOPMENT MASTER PLAN, 2013-2017**

Ranges have attracted increasing interest in recent times from the Melbourne and Shepparton property markets.



**1.4 Strathbogrie Shire Council**

Strathbogrie Shire is classified by Local Government Victoria as a 'Small Rural' Council. Forecast operational expenditure in 2013-14 of \$26.35 million will result in a forecast operating deficit of \$930k, whilst capital expenditure is budgeted at \$8.91 million. Council employs around 175 people at 125 equivalent fulltime (EFT).

Human resources allocated to economic development total approximately 1.4 EFT, spread across the Chief Executive Officer, Director Sustainable Development, Manager Economic Growth and Economic Growth Officer, who's focus is on events. Rural Councils Victoria's 'Rural Councils' Economic Development Activities And Capacity Audit, 2011' found that Strathbogrie Shire was in the bottom five councils in Victoria for spending on economic development on a per capita basis, spending around \$7 compared to an average \$33 per capita across Victoria's 38 rural councils.

The shire's communities are represented by seven councillors across five wards, all elected in October 2012 for a four year term. The administrative centre is located at Euroa and a smaller customer service office is located at Nagambie.

## 2. ECONOMIC PROFILE

### 2.1 Population and Households

#### 2.1.1 Shire Population

According to the ABS, Strathbogrie Shire's 'official' population - i.e., its Estimated Resident Population (ERP) - as at 30 June 2011 was 9,622. The Victorian State Government Department of Planning and Community Development's 'Victoria in Future 2012' publication, meanwhile, lists Strathbogrie's population as 10,060.

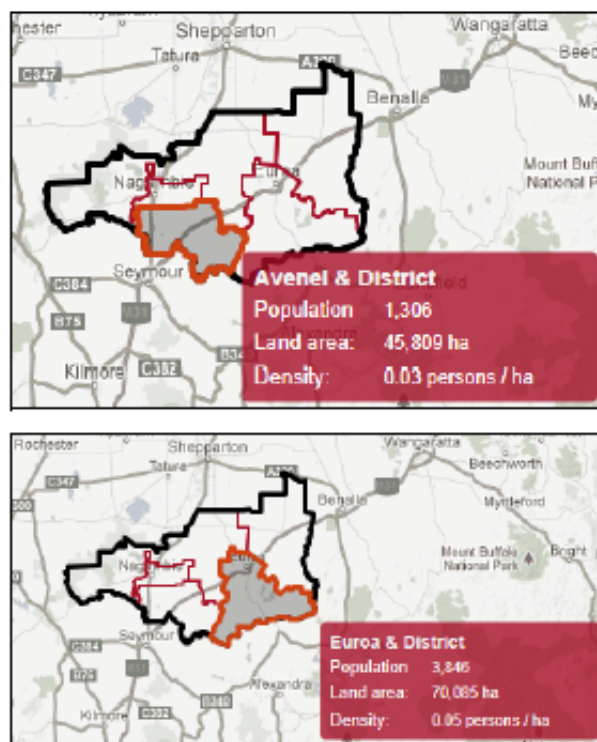
In addition to the permanent resident population, the shire has a further 2,300 non-resident ratepayers. Anecdotal evidence suggests that the population swells by up to 4,500 people during peak holiday season, to around 14,000 people in total.

#### 2.1.2 Population Districts

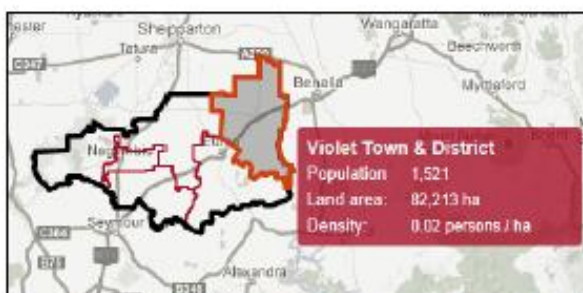
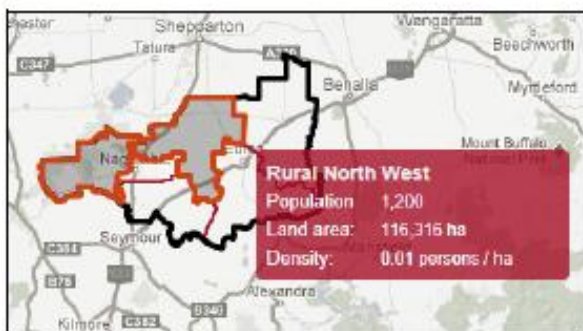
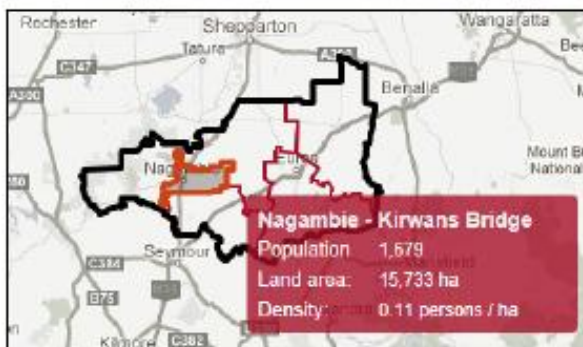
For the purpose of population and demographic profiling and analysis, Strathbogrie Shire uses five 'Population Districts'. Analysis of Australian Bureau of Statistics (ABS) census data in each of the Population Districts and the Shire as a whole, along with comparisons of the data in table and graphic form with Regional Victoria, Victoria and Australia has been prepared by '.id' ([www.home.id.com.au](http://www.home.id.com.au)), a company which builds demographic information products.

Population District figures are based on "Usual Place of Residence" data from the 2011 ABS Census, as opposed to ERP data. Accordingly, a discrepancy of 100 people between the sum total of the five Population Districts below (9,552) and the ERP (9,622) is due to different methodology.

.id's analysis of 2011 ABS Census data indicates that 9,552 people resided across the five Population Districts as follows:



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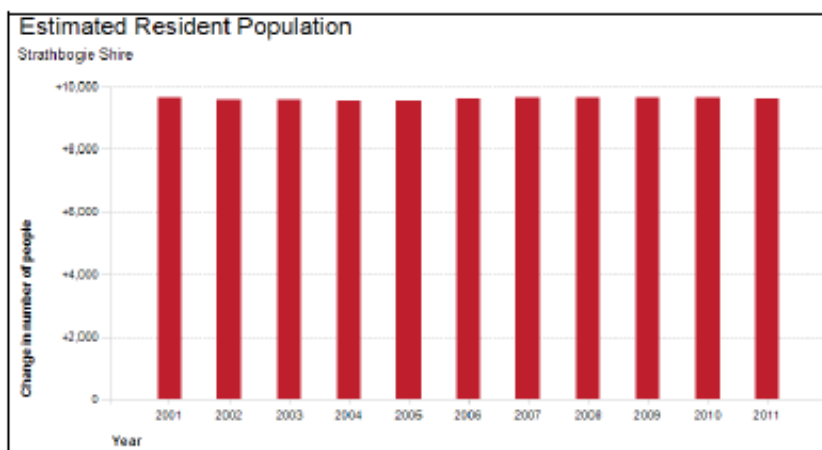


Source of Population District maps and data: .id ([www.profile.id.com.au/strathbogrie](http://www.profile.id.com.au/strathbogrie))

### 2.1.3 Population Growth

Analysis by .id has revealed that since 2001, the population of:

- Avenel and District has grown by 113 people (0.5%).
- Euroa and District has grown by 34 people (0.9%).
- Nagambie-Kirwin Bridge has grown by 45 people (2.8%).
- Rural North West has grown by 164 people (15.8%).
- Violet Town and District has grown by 122 people (8.7%).
- Strathbogie Shire has remained relatively constant at around 9,500 people.



Source: Australian Bureau of Statistics, Regional Population Growth, Australia (3218.0).  
Compiled and presented by .id.



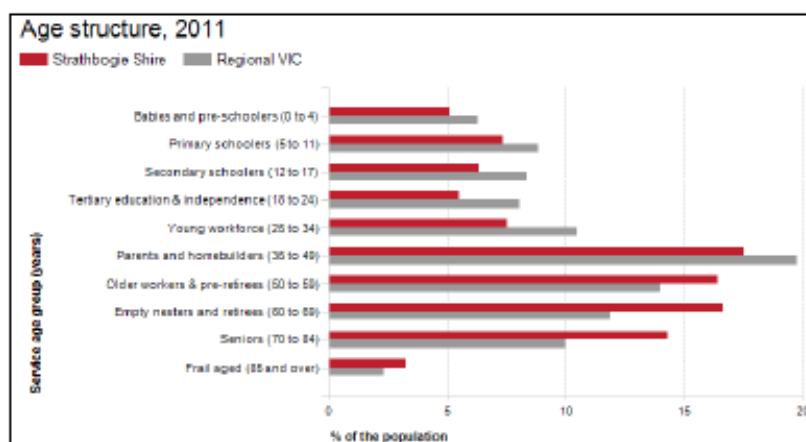
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2.1.4 Age Structure

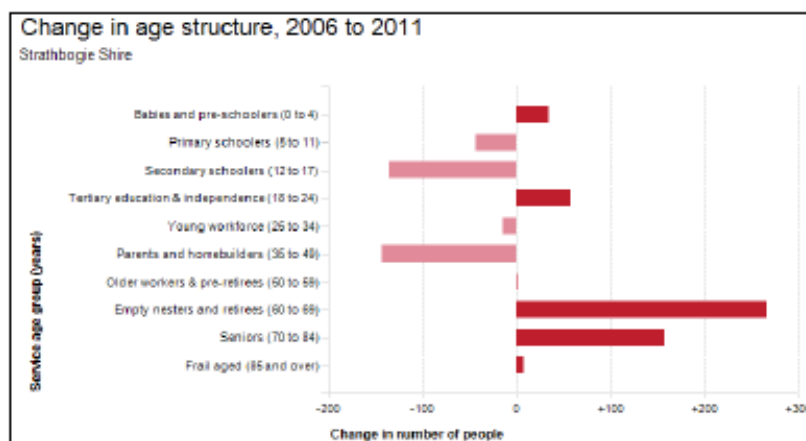
Age Structure data breaks down the Shire's population into age groups based on typical life-stages.

The data indicates that:

- Strathbogrie has a lower proportion of people across all age groups from 0 to 49 years and a higher proportion of people in all age groups 50 years and older.
- Between 2006 and 2011, the 60 to 69 year age group experienced the largest growth with 267 more people.
- Between 2006 and 2011, the 35 to 49 year age group experienced the largest decline with 143 less people.



Source: Australian Bureau of Statistics, Census of Population and Housing, 2011 (Usual residence data). Compiled and presented by .id.



Source: Australian Bureau of Statistics, Census of Population and Housing, 2006 and 2011 (Usual residence data). Compiled and presented by .id.

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**2.1.5 Households**

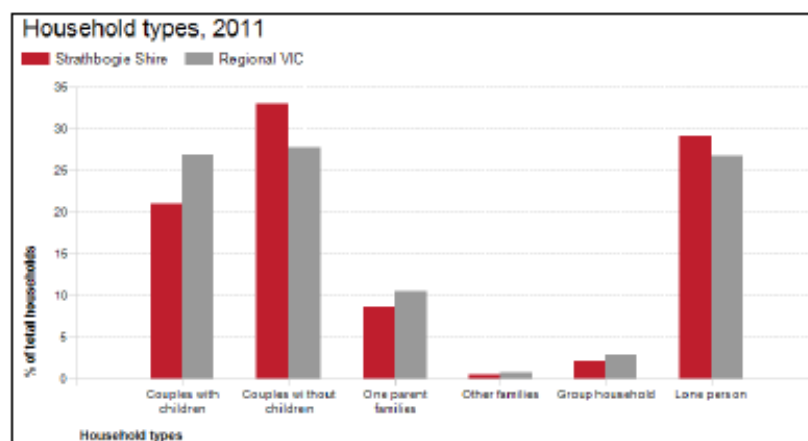
The number and structure of households is an important economic indicator, providing an insight into likely demand for local goods, services and facilities.

The data indicates that compared to Regional Victoria, Strathbogie Shire has:

- A lower proportion of couples with children (21.1%) compared 26.9%.
- A lower proportion of one-parent families (8.7%) compared with 10.5%.
- A higher proportion of Lone Person Households (29.2%) compared with 26.8%.
- A higher proportion of Couples without Children (33.1%) compared with 27.8%.

Households by type	Number
Couples with children	861
Couples without children	1,348
One parent families	353
Other families	21
Group household	85
Lone person	1,188
Other not classifiable household	130
Visitor only households	87
<b>Total households</b>	<b>4,073</b>

Source: Australian Bureau of Statistics, Census of Population and Housing, 2011 (Enumerated data). Compiled and presented by .Id.



Source: Australian Bureau of Statistics, Census of Population and Housing, 2011 (Enumerated data). Compiled and presented by .Id.

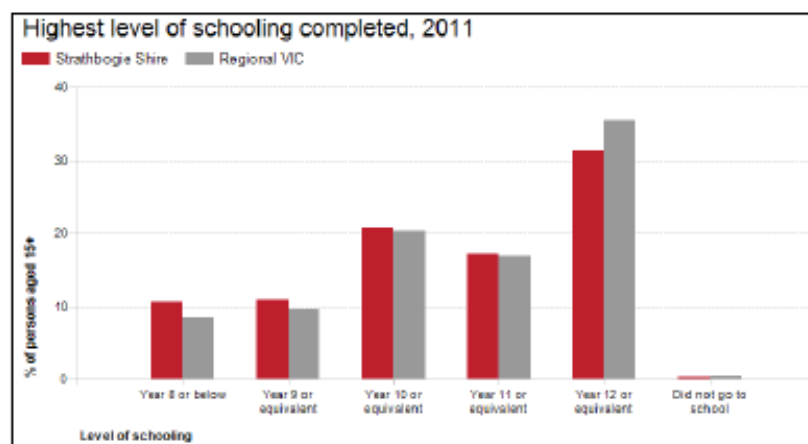
## 2.2 Education and Qualifications

### 2.2.1 Secondary School Education

Secondary school completion data, along with Non-School Qualifications, provides an insight into the skills base available to the local economy.

Secondary school completion data indicates that:

- 42.5% of Strathbogie residents left school at Year 10 or below compared with 39% of the population in Regional Victoria.
- 31.3% of Strathbogie residents completed Year 12 or equivalent, compared with 35.6% of the population in Regional Victoria.



Source: Australian Bureau of Statistics, Census of Population and Housing, 2011 (Usual residence data). Compiled and presented by .Jd.

Interestingly, Council believes that approximately 100 students are being home-schooled across the shire.

### 2.2.2 Non-School Qualifications

Non-School Qualifications data assists in the identification of economic opportunities and skill gaps in the labour market.

The data indicates that:

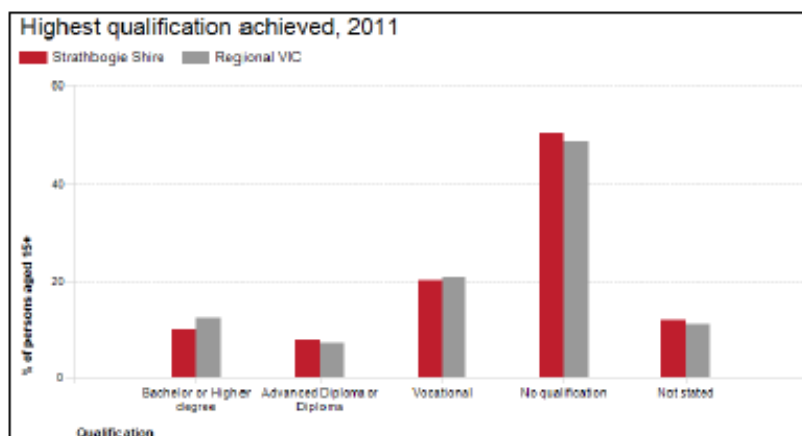
- 50.2% of Strathbogie residents have no qualification, compared with 48.4% of the population in Regional Victoria.
- 10.0% of Strathbogie residents have a Bachelor or Higher degrees, compared with 12.5% of the population in Regional Victoria.

Significantly, the data also reveals that between 2006 and 2011, significant change occurred in relation to residents' qualifications. Specifically, there were:

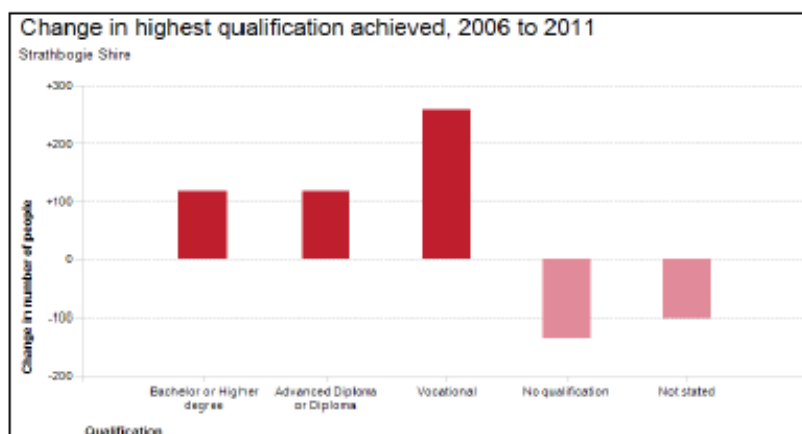
- 260 more people with Vocational qualifications
- 134 fewer people with no qualifications
- 119 more people with Bachelor or Higher degrees
- 118 more people with Advanced Diplomas or Diplomas

(See graphs on following page)

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Source: Australian Bureau of Statistics, Census of Population and Housing, 2011 (Usual residence data).  
Compiled and presented by .Id.



Source: Australian Bureau of Statistics, Census of Population and Housing, 2011 (Usual residence data).  
Compiled and presented by .Id.

## 2.3 Income

### 2.3.1 Weekly Individual Income

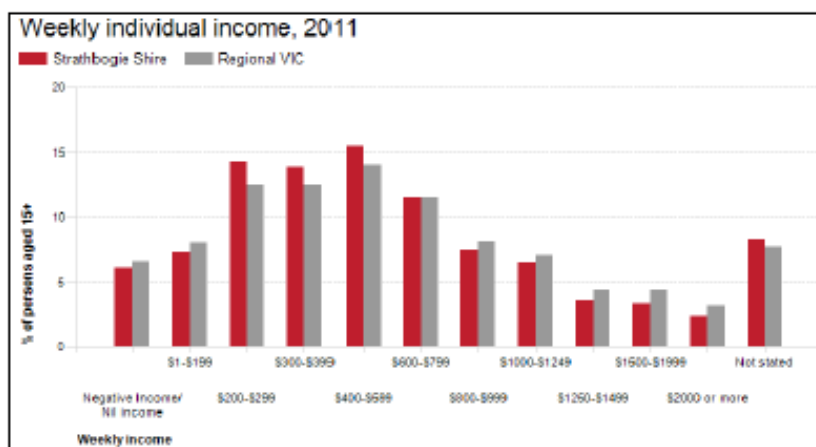
Individual Income data is an indicator of socio-economic status and of the potential size and strength of the consumer market available to the local economy.

The data indicates that:

- A lower proportion of Strathbogie residents (5.7%), compared with people across Regional Victoria (7.5%), earn a high income of at least \$1,500 a week.
- A higher proportion of Strathbogie residents (41.5%), compared with people across Regional Victoria (39.6%), earn a low income of less than \$400 a week.

(See graph on following page)

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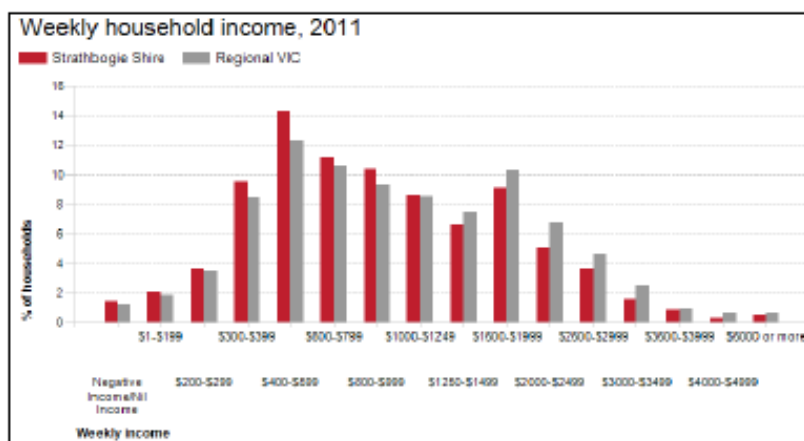
Source: Australian Bureau of Statistics, Census of Population and Housing, 2011 (Usual residence data). Compiled and presented by .ld.

2.3.2 Weekly Household Income

As households form the economic unit that underpins local economies, Weekly Household Income is a fundamental economic driver and provides a useful insight into an area's economic development potential. Household Income is a key indicator of socio-economic status.

The data indicates that:

- A lower proportion of Strathbogrie households (8.7%), compared with those across Regional Victoria (9.2%), earn a high income of at least \$2,500 a week.
- A higher proportion of Strathbogrie households (31%), compared with those across Regional Victoria (27.2%), earn a low income of less than \$600 a week.



Source: Australian Bureau of Statistics, Census of Population and Housing, 2011 (Enumerated data). Compiled and presented by .ld.

## 2.4 SIEFA

### 2.4.1 Socio-Economic Disadvantage

SEIFA (Socio-Economic Index for Areas) measures the relative level of disadvantage in an area and is derived from characteristics such as low income, low educational attainment, high unemployment and jobs in relatively unskilled occupations.

A higher score means a *lower* level of disadvantage whilst a lower score indicates a *higher* level of disadvantage.

The data indicates that:

- Strathbogie's 2011 SEIFA score of 970.2 makes it the 23<sup>rd</sup> most disadvantaged of Victoria's 79 local government areas, comparing with:
  - 1098.3 in Nillumbik Shire (least disadvantaged Victorian local government area)
  - 894.9 in the City of Greater Dandenong (most disadvantaged)
  - 977.7 in Regional Victoria
- Strathbogie's 2011 score of 970.2 compares with its 2006 score of 930, indicating a lower relative level of disadvantage.
- The relative level of disadvantage across the shire's Population Districts (from greatest to least) are:
  - Nagambie – Kirwans Bridge: 941.1
  - Euroa and District: 957.3
  - Violet Town and District: 987.5
  - Rural North West: 992.5
  - Avenel and District: 1,005.8

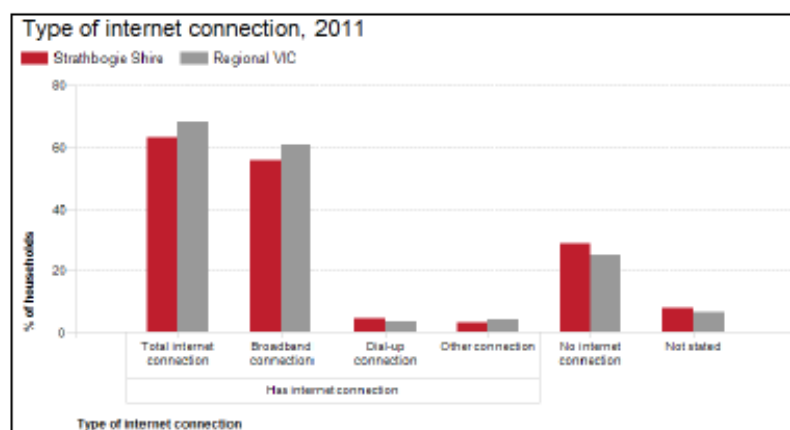
## 2.5 Internet Connections

### 2.5.1 Type of Internet Connections

With businesses increasingly transacting business online, the availability and rate of connection to high speed internet is an important factor in local economic capacity.

The data indicates that:

- Across Strathbogie Shire, 33.2% of households have no internet connection or a dial up connection, compared with 28.8% across regional Victoria.
- Across Strathbogie Shire, 55.6% of households have a broadband connection, compared with 60.9% across regional Victoria.



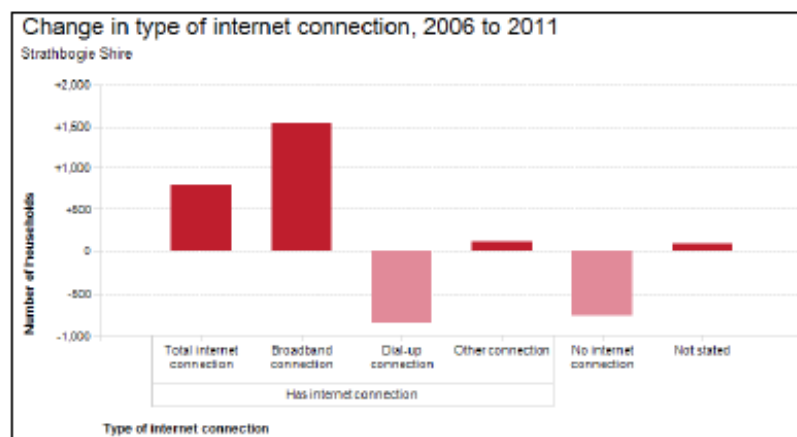
Source: Australian Bureau of Statistics, Census of Population and Housing, 2011 (Enumerated data).  
Compiled and presented by .Id.

2.5.2 Change in Type of Internet Connection, 2006 to 2011

Change in type of internet connection demonstrates increased availability of higher speed internet, households' increasing expectations around internet services, and the rate at which opportunities are emerging within the local economy for businesses and consumers to efficiently transact online.

The data indicates that between 2006 and 2011 in Strathbogrie Shire:

- 797 additional households connected to the internet
- 1,538 additional households obtained broadband connectivity
- 856 fewer households used a dial-up internet connection



Source: Australian Bureau of Statistics, Census of Population and Housing, 2006 and 2011 (Enumerated data). Compiled and presented by .jd.

**DRAFT STRATHBOGIE SHIRE ECONOMIC DEVELOPMENT MASTER PLAN, 2013-2017****2.6 Employment, Occupations and Industries****2.6.1 Employment Status**

Employment status is seen as a key indicator of economic conditions not only because it indicates the ability and propensity of the economy to provide jobs, but also because it indicates the extent to which consumers in an economy are able and likely to spend money on goods and services available within the economy.

The data indicates that:

- Strathbogie's unemployment rate of 4.1% compared favourably with Victoria's 5.4% and Australia's 5.6%.
- A smaller proportion of Strathbogie's workforce (57%) worked full-time, compared with 59.2% for Victoria and 59.7% for Australia.
- A larger proportion of Strathbogie's workforce (32.1%) worked part-time, compared with 29.6% for Victoria and 28.7% for Australia.

EMPLOYMENT	Strathbogie (\$)	%	Victoria	%	Australia	%
<i>People who reported being in the labour force, aged 15 years and over</i>						
Worked full-time	2,472	57.0	1,583,266	59.2	6,367,554	59.7
Worked part-time	1,393	32.1	791,836	29.6	3,062,976	28.7
Away from work	294	6.8	155,530	5.8	627,797	5.9
Unemployed	179	4.1	144,844	5.4	600,133	5.6
Total In labour force	4,338	--	2,675,476	--	10,658,460	--

Source: ABS website, '2011 Census QuickStats: Strathbogie (S)'.

Whilst these figures appear to be comparatively strong for Strathbogie Shire, it should be noted that some members of the community - for example, people with a disability - may not be participating in the labour market and thus are not reflected in these figures, yet would like to be working.

**2.6.2 Hours Worked**

Hours Worked data provides a further insight into the strength and characteristics of the labour market.

The data indicates that:

- A larger proportion of Strathbogie's workforce (22.4%) worked between 16 and 34 hours per week, compared with 19.8% for Victoria and 20.3% for Australia.
- A smaller proportion of Strathbogie's workforce (59.5%) worked 35 or more hours per week, compared with 62.5% for Victoria and 63.3% for Australia.

EMPLOYMENT – HOURS WORKED	Strathbogie (\$)	%	Victoria	%	Australia	%
<i>Labour force, people aged 15 years and over</i>						
1-15 hours per week	455	10.9	289,746	11.4	1,087,799	10.8
16-24 hours per week	442	10.6	245,456	9.7	947,792	9.4
25-34 hours per week	492	11.8	256,634	10.1	1,027,380	10.2
35-39 hours per week	577	13.9	445,919	17.6	1,808,879	18.0
40 hours or more per week	1,895	45.6	1,137,351	44.9	4,558,678	45.3

Source: ABS website, '2011 Census QuickStats: Strathbogie (S)'.



**DRAFT STRATHBOGIE SHIRE ECONOMIC DEVELOPMENT MASTER PLAN, 2013-2017****2.6.3 Occupation**

Occupation data refers not to the number of jobs in each occupation within Strathbogie Shire, but to the number of jobs of local residents regardless of whether or not these jobs are based in Strathbogie.

It should be noted that the 'Managers' category includes farm managers within its definition, hence a high proportion of Managers in Strathbogie compared with Victoria and Australia.

The data indicates that:

- More Strathbogie residents (22.8%) are employed as 'Managers' than in any other single profession.
- A larger proportion of Strathbogie's workforce (14.8%) worked as 'Labourers' compared with 9.0% for Victoria and 9.4% for Australia.
- A smaller proportion of Strathbogie's workforce (23.2%) worked as 'Professionals' or 'Clerical and Administrative Workers' compared with 36.7% for Victoria and 36.0% for Australia.

OCCUPATION	Strathbogie (S)	%	Victoria	%	Australia	%
<i>Employed people aged 15 years and over</i>						
Managers	946	22.8	332,929	13.2	1,293,970	12.9
Labourers	617	14.8	227,185	9.0	947,608	9.4
Technicians and Trades Workers	575	13.8	350,758	13.9	1,425,146	14.2
Professionals	563	13.5	564,781	22.3	2,145,442	21.3
Clerical and Administrative Workers	401	9.7	364,498	14.4	1,483,558	14.7
Community & Personal Service Workers	372	9.0	234,381	9.3	971,897	9.7
Machinery Operators And Drivers	304	7.3	154,543	6.1	659,551	6.6

Source: ABS website, '2011 Census QuickStats: Strathbogie (S)'.

**DRAFT STRATHBOGIE SHIRE ECONOMIC DEVELOPMENT MASTER PLAN, 2013-2017****2.6.4 Industry of Employment**

Industry of Employment data refers not to the number of jobs in each industry sector within Strathbogie Shire, but to the number of jobs of local residents regardless of whether or not these jobs are based in Strathbogie Shire. For example, not all of the 124 people employed in 'Local Government Administration' are employed in local government administration in Strathbogie Shire, but are employed by other local governments in the region.

The data indicates that:

- Sheep, Beef Cattle and Grain Farming is by far the industry employing more Strathbogie residents than any other single industry.
- Local Government Administration provides proportionally more jobs for Strathbogie's workforce (3.0%) than it does for Victoria or Australia's workforce (both 1.4%).
- Hospitals provide proportionally fewer jobs for Strathbogie's workforce (2.9%) than they do for Victoria's workforce (3.9%) or Australia's workforce (3.6%).

INDUSTRY OF EMPLOYMENT, TOP RESPONSES	Strathbogie (\$)	%	Victoria	%	Australia	%
<i>Employed people aged 15 years and over</i>						
Sheep, Beef Cattle and Grain Farming	528	12.7	23,883	0.9	120,143	1.2
School Education	179	4.3	111,140	4.4	467,373	4.6
Cafes, Restaurants and Takeaway Food Services	151	3.6	106,394	4.2	412,804	4.1
Local Government Administration	124	3.0	35,287	1.4	136,792	1.4
Hospitals	122	2.9	99,286	3.9	361,011	3.6

Source: ABS website, 2011 Census QuickStats: Strathbogie (S).

**2.6.5 Businesses (Number of) by Industry by Employment Size**

As per the table on the following page, there were 1,367 businesses in Strathbogie Shire at June 2011, with 917 of these based in the eastern part of the shire and 450 in the western part of the shire. Of the total 1,367 businesses:

- 655 businesses operated in the Agriculture, Forestry and Fishing industry
- 165 businesses operated in the Construction industry
- 903 businesses were non employing
- 265 businesses employed 1 to 4 people
- 166 businesses employed 5 to 19 people
- 33 businesses employed 20 to 199 people

The largest individual employers include Strathbogie Shire Council (172 employees at 125 EFT), Swettenham Stud and Lindsay Park (equine); Mitchelton Wines, Tahbilk and Fowles Wine; and Euroa Health, Violet Town Bush Nursing Centre and Nagambie Healthcare.

It is expected that when operating at full capacity, the Euroa Freeway Service Centre will employ around 120 people, whilst the Costa Mushroom Exchange is expected to employ 275 people as part of stage 1 (approx. 18 months) and a further 275 as part of stage 2 (approx. 5 years).

## DRAFT STRATHBOGIE SHIRE ECONOMIC DEVELOPMENT MASTER PLAN, 2013-2017

## BUSINESSES BY INDUSTRY DIVISION BY EMPLOYMENT SIZE AS AT JUNE 2011

Industry	Location	Non employing no.	1-4 no.	5-19 no.	20- 199 no.	200+ no.	Total no.
Agriculture, Forestry and Fishing	East	361	63	46	6	0	478
Agriculture, Forestry and Fishing	West	113	26	29	9	0	177
<b>Agriculture, Forestry and Fishing</b>	<b>Whole Shire</b>	<b>474</b>	<b>91</b>	<b>75</b>	<b>15</b>	<b>0</b>	<b>655</b>
Mining	East	3	0	0	0	0	3
Mining	West	0	0	3	0	0	3
<b>Mining</b>	<b>Whole Shire</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>6</b>
Manufacturing	East	15	6	6	3	0	30
Manufacturing	West	11	9	3	0	0	23
<b>Manufacturing</b>	<b>Whole Shire</b>	<b>26</b>	<b>15</b>	<b>9</b>	<b>3</b>	<b>0</b>	<b>53</b>
Construction	East	63	34	6	0	0	103
Construction	West	43	16	3	0	0	62
<b>Construction</b>	<b>Whole Shire</b>	<b>106</b>	<b>50</b>	<b>9</b>	<b>0</b>	<b>0</b>	<b>165</b>
Wholesale Trade	East	6	6	3	0	0	15
Wholesale Trade	West	3	6	0	0	0	9
<b>Wholesale Trade</b>	<b>Whole Shire</b>	<b>9</b>	<b>12</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>24</b>
Retail Trade	East	12	6	8	0	0	26
Retail Trade	West	18	0	3	3	0	24
<b>Retail Trade</b>	<b>Whole Shire</b>	<b>30</b>	<b>6</b>	<b>11</b>	<b>3</b>	<b>0</b>	<b>50</b>
Accommodation and Food Services	East	13	12	7	0	0	32
Accommodation and Food Services	West	3	7	8	3	0	21
<b>Accommodation and Food Services</b>	<b>Whole Shire</b>	<b>16</b>	<b>19</b>	<b>15</b>	<b>3</b>	<b>0</b>	<b>53</b>
Transport, Postal and Warehousing	East	13	11	9	0	0	33
Transport, Postal and Warehousing	West	13	13	3	0	0	31
<b>Transport, Postal and Warehousing</b>	<b>Whole Shire</b>	<b>26</b>	<b>26</b>	<b>12</b>	<b>0</b>	<b>0</b>	<b>64</b>
Information Media and Telecommunications	East	3	0	0	0	0	3
Information Media and Telecommunications	West	0	0	0	0	0	0
<b>Information Media and Telecommunications</b>	<b>Whole Shire</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>
Financial and Insurance Services	East	26	3	0	0	0	29
Financial and Insurance Services	West	9	3	0	0	0	12
<b>Financial and Insurance Services</b>	<b>Whole Shire</b>	<b>35</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>41</b>
Rental, Hiring and Real Estate Services	East	35	3	0	0	0	38
Rental, Hiring and Real Estate Services	West	21	0	0	0	0	21
<b>Rental, Hiring and Real Estate Services</b>	<b>Whole Shire</b>	<b>56</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>59</b>
Professional, Scientific and Technical Services	East	23	7	11	0	0	41
Professional, Scientific and Technical Services	West	20	9	3	0	0	32
<b>Professional, Scientific and Technical Services</b>	<b>Whole Shire</b>	<b>43</b>	<b>16</b>	<b>14</b>	<b>0</b>	<b>0</b>	<b>73</b>
Administrative and Support Services	East	8	6	6	0	0	20
Administrative and Support Services	West	3	3	0	0	0	6
<b>Administrative and Support Services</b>	<b>Whole Shire</b>	<b>11</b>	<b>9</b>	<b>6</b>	<b>0</b>	<b>0</b>	<b>26</b>
Public Administration and Safety	East	0	0	0	0	0	0
Public Administration and Safety	West	3	0	0	0	0	3
<b>Public Administration and Safety</b>	<b>Whole Shire</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>
Education and Training	East	6	0	0	3	0	9
Education and Training	West	0	0	3	0	0	3
<b>Education and Training</b>	<b>Whole Shire</b>	<b>6</b>	<b>0</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>12</b>
Health Care and Social Assistance	East	13	0	0	3	0	16
Health Care and Social Assistance	West	3	3	0	3	0	9
<b>Health Care and Social Assistance</b>	<b>Whole Shire</b>	<b>16</b>	<b>3</b>	<b>0</b>	<b>6</b>	<b>0</b>	<b>25</b>
Arts and Recreation Services	East	5	0	3	0	0	8
Arts and Recreation Services	West	0	3	0	0	0	3
<b>Arts and Recreation Services</b>	<b>Whole Shire</b>	<b>5</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>11</b>
Other Services	East	17	3	3	0	0	23
Other Services	West	3	0	0	0	0	3
<b>Other Services</b>	<b>Whole Shire</b>	<b>20</b>	<b>3</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>26</b>
Not Classified	East	7	3	0	0	0	10
Not Classified	West	8	0	0	0	0	8
<b>Not Classified</b>	<b>Whole Shire</b>	<b>15</b>	<b>3</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18</b>
<b>Total no. of Businesses across all Industries</b>	<b>East</b>	<b>629</b>	<b>163</b>	<b>108</b>	<b>15</b>	<b>0</b>	<b>917</b>
<b>Total no. of Businesses across all Industries</b>	<b>West</b>	<b>274</b>	<b>100</b>	<b>58</b>	<b>18</b>	<b>0</b>	<b>450</b>
<b>Total no. of Businesses across all Industries</b>	<b>Whole Shire</b>	<b>903</b>	<b>265</b>	<b>166</b>	<b>33</b>	<b>0</b>	<b>1,367</b>

Source: Australian Bureau of Statistics, Counts of Australian Businesses, Including Entries and Exits, Jun 2007 to Jun 2011, Businesses by Industry Division by Statistical Area Level 2 by Employment Size Ranges, June 2011

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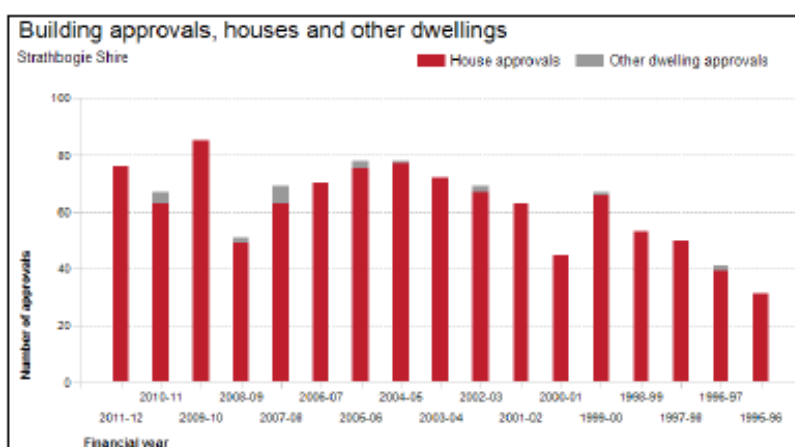
**2.7 Building Activity**

**2.7.1 Building Approvals**

Building approvals data provides a good indication of general economic confidence and activity as they tend to reflect a broad range of factors such as the state of the overall economy, interest rates, availability of credit, government and business investment and employment levels.

The data indicates that:

- Whilst building approvals for houses and other dwellings have fluctuated, the overall trend has been toward increased building since 1995, despite relatively stagnant population growth.
- Building activity appears to have been impacted by the Global Financial Crisis of 2008-09.



Source: Australian Bureau of Statistics, Building Approvals, Australia (8731.0). Compiled and presented by .id.

### 3. LITERATURE REVIEW

#### 3.1 Hume Strategy

The *Hume Strategy for Sustainable Communities 2010-2020* (Hume Strategy) was developed by the Hume Regional Management Forum to inform decision making and investment in the Hume region.

The Strategy sets the following vision:

- *The Hume Region will be resilient, diverse and thriving. It will capitalise on the strengths and competitive advantages of the four sub regions, to harness growth for the benefit of the region and to develop liveable and sustainable communities.*

The four Hume sub regions are Central Hume (Alpine, Benalla, Mansfield & Wangaratta), Goulburn Valley (Greater Shepparton, Moira, Strathbogie & Campaspe), Lower Hume (Mitchell & Murrindindi) and Upper Hume (Indigo, Towong & Wodonga).

The Strategy contains over 300 recommendations under the five themes of Environment, Communities, Economic, Transport and Land Use, and lists 'Air freight centre at Mangalore Airport' as a 'Ready to Advance Project'.

#### 3.2 Hume Regional Growth Plan

The *Hume Regional Growth Plan* is one of eight such plans currently being prepared across Victoria in partnership between local government and state agencies and authorities, led by the Department of Planning and Community Development (DPCD). When completed, the plan will provide the means to implement the strategic land use and infrastructure directions set out in the Hume Strategy. Accordingly to the DPCD website, the plan will:

- "Identify economic, environmental, social and cultural resources to be preserved, maintained or developed,
- Provide direction for accommodating growth and change including residential, employment, industrial, commercial, agricultural and other rural activities,
- Show broadly which areas of land can accommodate growth and which are to be maintained, including consideration of the infrastructure needed to support growth or change, and
- Help councils by streamlining planning policy as well as potentially reducing the amount of strategic work councils have to do."

The Hume Regional Growth Plan is expected to be completed late 2013.

#### 3.3 Council Plan

Strathbogie Shire's *2009-2013 Council Plan (2012 Review)* has its main focus on achieving future sustainability, improving liveability, encouraging investment opportunities, improving the wellbeing of residents and connecting effectively with local communities.

The Council Plan contains high level objectives for economic development, rather than ones which drive specific action. The relevant objectives are:

- **PRIVATE ENTERPRISE:** An environment which provides opportunity and supports for sustainable investment.
- **TOURISM:** A desirable destination which attracts visitors to enhance the economic and recreational opportunities for our community.

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### 3.4 Strathbogie Planning Scheme

The Strathbogie Planning Scheme includes the following objectives for economic development within the Municipal Strategic Statement:

- To facilitate further business, industry and tourism investment which reinforces the role of the local towns, increases local employment opportunities and makes productive and sustainable use of the Shire's resources.
- To provide further agricultural investment in productive enterprises by value adding to existing enterprises and the diversification into high value agriculture and related tourism services.
- To direct major storage and transport businesses and manufacturing businesses to the industrial zones in Nagambie and Euroa, and, if applicable, to the new Special Use Precinct.
- To accommodate industrial service industries such as mechanics, smash repairers, small manufacturers, construction and trade businesses in towns.
- To encourage diversification of economic development opportunities in the primary industry sector.
- Encourage development of intensive food production industries.
- Encourage development of the equine industry and associated input and output products and services.
- Encourage viticulture development within the Strathbogie Ranges and along the Goulburn River/Lake Nagambie Wine region area.
- To encourage development of packaging, transport and distribution developments in appropriate locations.
- Encourage manufacturing development and investment in appropriately zoned areas within the Shire.

The above objectives are followed by a series of economic development strategies at clause 21.03-11 of the Planning Scheme, namely:

- Assist the existing agricultural base by promoting and facilitating value adding processes and to ensure that primary production continues to evolve and diversify to changing agricultural trends.
- Develop an intensive agricultural area to the north of the Hume Freeway, located between Euroa and Nagambie.
- Encourage rural dependent enterprises.
- Encourage tourism related development that promotes employment, tourism and recreational opportunities.
- Strengthen the retail and business sector of the service towns.
- Protect and facilitate the future operation and development of the Mangalore Airport.
- Promote and encourage the ongoing growth of the food and wine sectors.
- Promote and encourage the ongoing growth of the Equine Industry.
- Facilitate the provision of employer and employee training programs to assist and enhance existing enterprises.

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- Facilitate development of the tourism sector through strategies that protect the natural environment, heritage and town character, promote tourist related industries and strengthen tourism links with surrounding municipalities located in the region.
- Ensure that industrial land supply in the Shire's major urban centres can readily meet the needs of new industries (lot sizes, location and availability of services).
- Encourage the use and development of land for tourist activities in rural areas that are associated with or complement the use of land for agricultural purposes.
- Enhance the tourism potential of major urban centres including Euroa, Nagambie, Avenel and Violet Town by facilitating improvements to the functions, design and presentation of these town centres and entrances.
- Support the investigation of the establishment and ongoing development of the proposed Strathbogrie Special Use Precinct.

### 3.5 Nagambie Growth Management Strategy

The 2008 *Nagambie Growth Management Strategy* comprises the following sub-components:

- Main Street Plan
- Lakeside Connectivity Plan
- Lake Activities and Access Framework
- Nagambie Style Guidelines/ Neighbourhood Character Assessment
- Background Report and Appendices

Together these plans identify and address the issues related to the town's substantial growth projections to ensure that the town both copes with and capitalises on the opportunities presented by growth. The Strategy sets out the scale and direction of development in the town to meet the future needs of the Nagambie community and give clear direction to owners, investors, government bodies, business operators and Council about preferred locations for investment and change, and areas that need to be retained or enhanced.

### 3.6 Nagambie Waterways Recreation and Commercial Strategy

Lake Nagambie and its associated waterways have become well-known and popular for water related recreation and commercial activities. Many events including rowing, canoeing, waterskiing and fishing are conducted on the Lake. Its primary role, however, is the storage and delivery of water for domestic and agricultural supplies. The environmental conditions of the Lake are paramount for serving this primary purpose.

The 2009 *Nagambie Waterways Recreation and Commercial Strategy* identifies a set of management principles for the lake and waterways to ensure these assets are carefully looked after, provide equitable access for users, and are leveraged to help sustain the town's economy.

The Strategy's recommendations deal with:

- Preserving the lake as an environmental feature.
- Operational rules to support fair and reasonable access.
- Fostering a collaborative approach between stakeholders and users.
- Provision of complementary infrastructure and facilities around the Lake and waterways.
- Marketing and events.

#### 4. OPPORTUNITIES AND CHALLENGES

The following opportunities and challenges were identified by Strathbogie Shire councillors during the preparation of this Economic Development Master Plan.

##### 4.1 Opportunities for Economic Development in Strathbogie

- Stagnant and ageing population
- Skill leakage to larger centres
- Difficulty in attracting skilled workers in some industries
- Maintaining and improving transport infrastructure (road and rail at all levels)
- Keeping the Euroa Saleyards viable and competitive
- Lack of three-phase power, gas and water
- Avenel's growth limited by water availability
- Climate change / extreme weather events
- Lack of focus / strategy among many small businesses
- Poor networking among local businesses
- Impact of high value of Australian dollar on exports
- Lingering impacts of global financial crisis
- Lack of supermarket chain
- Lack of public hospital
- Replacement of jobs with technology/automation

##### 4.2 Challenges Facing the Strathbogie Economy

- Strategic location between Melbourne, Shepparton, Benalla and Seymour
- Rural lifestyle in close proximity to employment and services nearby
- Further growth and consolidation of the horse racing industry
- Potential for logistics hub around Mangalore Airport, which is strategically located between two freeways and two railway lines
- Potential for warehousing in other locations (additional to Mangalore)
- Potential for Australian Pilot Academy at Mangalore
- Potential for longer term development of Mangalore for commercial passenger aircraft
- Potential for industrial development near Euroa Freeway Service Centre (service provisions available)
- Nagambie Lake provides a permanent water supply for recreational and commercial activity
- Potential for food, wine and equine product to be developed and packaged under overarching branding
- Building on existing infrastructure and larger towns to efficiently service smaller areas (i.e., creating strategic service and infrastructure hubs)
- Enhancement of and capitalizing on local main streets / town centre precincts
- Expansion of the health services and aged care industries



## 5. STRATEGIC FRAMEWORK FOR ECONOMIC DEVELOPMENT

### 5.1 Vision

A local economy delivering growth in population, investment, jobs and prosperity.

### 5.2 Key Principles

- Creating new jobs and retaining existing jobs is the key to local economic development and the primary consideration in our planning and decision-making.
- Creating new jobs and retaining existing jobs requires growth in population, private and public investment, local skills and tourism.
- Economic development outcomes will be maximized by building on existing strengths and developing synergies within and between market sectors.
- Economic development outcomes will be maximized by strategically leveraging off and collaborating within the regional economy, rather than competing against it.
- Economic development is more likely to occur when Council and communities are responsive to current and future opportunities by embracing change.
- Economic and population growth is best when it is long term, respects the natural environment and local amenity, and enhances community resilience.
- Council's primary roles are to plan and advocate for infrastructure and programs, encourage network and product development, attract events and market the shire.

### 5.3 Priority Areas and Goals

During the period 1 July 2013 to 30 June 2017, Council will focus its efforts and resources in economic development across nine Priority Areas, as follows:

#### PA1: Agriculture

Goal: Support traditional agriculture including an emerging intensive agriculture sector that drives significant new investment and job creation in Strathbogie Shire.

#### PA2: Equine

Goal: Ensure the Strathbogie Shire is increasingly recognised, nationally and internationally, as a key player in the equine industries.

#### PA3: Infrastructure

Goal: Ensure the Shire's infrastructure enhances efficiency in people and freight movement and product and service delivery.

#### PA4: Population Growth

Goal: Ensure consistent population growth.

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**PA5: Small Business**

Goal: Support a growing, networked and innovative small business sector which will grow local jobs and provide quality goods and services to the local community and the wider economy.

**PA6: Tourism**

Goal: Support packaged tourism experiences and events leading to consistent growth in visitor numbers for both day-trips and overnight stays.

**PA7: Wine**

Goal: Support a growing local wine industry generating strong investment, packaged tourism opportunities and increasing recognition of the area as a wine region.

**PA8: Health, Aged and Emergency Services**

Goal: Ensure expanding health and aged care industries provide job growth and quality services to support local communities and population retention.

**PA9: Council Planning**

Goal: Ensure an integrated, whole-of-Council planning approach to economic development.

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**6. ACTIONS**  
**6.1 Agriculture**

PRIORITY AREA #1	GOAL	COSTS OVER 4 YRS In addition to existing resources / staff time	YEAR 1 (2013-14)	YEAR 2 (2014-15)	YEAR 3 (2015-16)	YEAR 4 (2016-17)
<b>AGRICULTURE</b>	<b>Support traditional agriculture including an emerging intensive agriculture sector that drives significant new investment and job creation in Strathbogie Shire.</b>					
<b>STRATEGIES</b>	<b>ACTIONS</b>					
1.1 Engage key government, infrastructure and industry stakeholders in an ongoing focus on ensuring food security in Strathbogie Shire and the Goulburn Valley region.	1.1.1 Identify key stakeholders in food security in Strathbogie Shire and Goulburn Valley region. 1.1.2 Arrange and host a Food Security Summit in the shire. 1.1.3 Advocate for and encourage active participation among stakeholders in delivery of Summit outcomes.	\$3,000	✓	✓	✓	✓
1.2 Facilitate the development of a shire-wide Rural Industries Network open to all operators of local agricultural, aquaculture and rural industry enterprises to encourage collaboration, value-adding partnerships, clustering opportunities and the like.	1.2.1 Identify and work with key stakeholders in development of Terms of Reference for Rural Industries Network. 1.2.2 Facilitate start-up and support establishment of the Rural Industries Network. 1.2.3 Achieve self-sustainability of Rural Industries Network and withdraw from active leadership role.	\$3,000 \$2,000	✓ \$3k	✓	✓	
1.3 Work with local and regional secondary and tertiary education institutions on the development of initiatives to encourage farm succession, including a 'Pathways to Agriculture' scholarship program for local students pursuing education and training for a career in agriculture.	1.3.1 Facilitate a partnership between government, local education providers, the Victorian Farmers Federation and the proposed Rural Industries Network to consider the feasibility and model for a 'Pathways to Agriculture' scholarship program. 1.3.2 Collaborate with and promote the services offered by agencies such as the Goulburn Murray Local Learning Employment Network.		✓	✓	✓	✓

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STRATEGIES	ACTIONS	COSTS OVER 4 YRS In addition to existing resources / staff time	YEAR 1 (2013-14)	YEAR 2 (2014-15)	YEAR 3 (2015-16)	YEAR 4 (2016-17)
1.4 Promote the opportunities that exist in Strathbogie Shire for best practice intensive agriculture along with information about land use planning criteria including environmental and infrastructure requirements.	1.4.1 Develop best practice planning and environmental guidelines / standards.		✓			
	1.4.2 Produce brochure and/or other promotional and educational material about opportunities and requirements around intensive agriculture.	Total: \$10,000 Grant: \$5,000 Council: \$5,000		✓		
	1.4.3 Meet intensive agriculture industry representatives as opportunities arise.		✓	✓	✓	✓
1.5 Secure the viability of the Euroa Saleyards and maximise economic opportunities.	1.5.1 Improve infrastructure at the Euroa Saleyards	Total: \$450,000 Grant: \$250,000 Council: \$200,000	✓ \$200K	✓		
	1.5.2 Enhance the profile of the Euroa Saleyards and encourage increased usage.			✓	✓	✓

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**6.2 Equine**

PRIORITY AREA #2	GOAL	YEAR 1 (2013-14)	YEAR 2 (2014-15)	YEAR 3 (2015-16)	YEAR 4 (2016-17)
<b>EQUINE</b>	<b>Ensure the Strathbogie Shire is increasingly recognised, nationally and internationally, as a key player in the equine industries.</b>				
<b>STRATEGIES</b>	<b>ACTIONS</b>	<b>COSTS OVER 4 YRS</b> In addition to existing resources / staff time			
2.1 Seek membership (skills-based) on the boards of peak equine industry bodies.	2.1.1 Work with industry stakeholders to identify the most relevant / strategically valuable boards / bodies to seek membership of. 2.1.2 Build relationships and seek skills based membership of relevant boards / bodies.	✓	✓	✓	✓
2.2 Work with local equine industry operators to identify the inhibitors and enablers of further expansion of specific enterprises and the local industry as a whole, and advocate to government as appropriate.	2.2.1 Seek funding for study / facilitator to work with local operators to identify the barriers to industry growth and the local advantages which can assist further development. 2.2.2 Advocate to government around removing the barriers and enhancing the advantages. 2.2.3 In partnership with the owners, seek funding for a feasibility study for Mangalore Airport to become an equine quarantine centre. (Refer 3.1.3)	✓ \$10k	✓	✓	✓
2.3 Promote the opportunities and competitive advantages of Strathbogie Shire for the equine industries to attract new equine and related support / ancillary enterprises to the shire.	2.3.1 Seek funding for development of materials to promote equine industry opportunities in Strathbogie Shire. 2.3.2 Seek funding for a feasibility and master plan for the development of a regional equestrian / equine health and education centre in Strathbogie Shire. 2.3.3 Promote the Shire's connection with Black Caviar and support the Black Caviar monument project at Jacobson's Outlook in Ngarablie.	Total: \$30,000 Grant: \$20,000 Council: \$10,000  Total: \$45,000 Grant: \$30,000 Council: \$15,000  Total: \$10,000 Grant: \$5,000 Council: \$5,000  Total: \$60,000 Grant: \$40,000 Council: \$20,000	✓	✓	✓

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6.3 Infrastructure

GOAL		YEAR 1 (2013-14)					YEAR 2 (2014-15)					YEAR 3 (2015-16)					YEAR 4 (2016-17)				
PRIORITY AREA #3		<b>Ensure the Shire's infrastructure enhances efficiency in people and freight movement and product and service delivery.</b>																			
STRATEGIES	ACTIONS	COSTS OVER 4 YRS In addition to existing resources / staff time																			
3.1 Undertake a study into the economic opportunities associated with Mangalore Airport and nearby transport and utility infrastructure, including feasibility of a transport and logistics hub.	3.1.1 Seek funding to undertake a study into opportunities for transport and logistics operations at Mangalore. 3.1.2 Complete Mangalore Structure Plan as part of the review of the Planning Scheme / Municipal Strategic Statement. 3.1.3 In partnership with the owners, seek funding for a feasibility study for Mangalore Airport to become an equine quarantine centre.	Total: \$60,000 Grant: \$40,000 Council: \$20,000 \$25,000	✓																		
3.2 Lobby for railway station on proposed high speed Melbourne-Sydney rail to be located in Strathbogie Shire.	3.2.1 Support lobbying for a railway station in the region as per the Hume Regional Strategic Plan.	\$5,000	✓																		
3.3 Review and implement Council's 'Industrial Land Study' whilst respecting local environmental values.	3.3.1 Review Council's Industrial Land Study. 3.3.2 Feed recommendations of Industrial Land Study into Planning Scheme/MSS review. 3.3.3 Commence planning processes to rezone land as appropriate.	Total: \$60,000 Grant: \$40,000 Council: \$20,000 \$20,000																			
3.4 Advocate for roads, bridges, water, power (including three-phase), gas, telecommunications, National Broadband Network and effluent disposal infrastructure where lacking in the shire.	3.4.1 Identify infrastructure needs by location. 3.4.2 Quantify the economic, social and environmental benefits of improved infrastructure. 3.4.3 Raise the profile of the shire's infrastructure needs with federal and state government and undertake lobbying.	\$5,000 \$15,000																			
3.5 Lobby the State Government for funding to close the infrastructure renewal gap.	3.5.1 Participate in MAV and other local government industry efforts and campaigns to have the renewal gap closed. 3.5.2 Maintain and replace infrastructure in a timely fashion until State Government funding is granted.	As per Council budget	✓																		

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**6.4 Population Growth**

PRIORITY AREA # 4		GOAL	YEAR 1 (2013-14)	YEAR 2 (2014-15)	YEAR 3 (2015-16)	YEAR 4 (2016-17)
<b>POPULATION GROWTH</b>		<b>Ensure consistent population growth.</b>				
<b>STRATEGIES</b>		<b>ACTIONS</b>	<b>COSTS OVER 4 YRS in addition to existing resources / staff time</b>			
4.1 Lobby for better passenger rail services into Melbourne and regional centres, and for increased Vline stops and shuttle services.	4.1.1 Identify the gaps and needs for increased passenger services. 4.1.2 Identify the economic, social and environmental benefits of improved passenger services. 4.1.3 Lobby government and service providers for improved services.		✓ \$5k	✓	✓	✓
4.2 Conduct research into why people move into and out of Strathbogie Shire.	4.2.1 Develop a system to survey residents about why people move into and out of Strathbogie Shire. 4.2.2 Survey attendees at annual Regional Victoria Living Expo about the things that are important to them in considering a move to rural / regional Victoria.		✓	✓	✓	✓
4.3 Plan and advocate for an increased range of early years, secondary and tertiary education services.	4.3.1 Implement Council's Municipal Early Years Plan. 4.3.2 Advocate for secondary education options at Nagambie.		✓	✓	✓	✓
4.4 Facilitate cooperation between local industries and education providers on programs to introduce local students to local career opportunities.	4.4.1 Facilitate cooperation between local industries and education providers on the development of a formal process designed to introduce local students to local career opportunities. 4.4.2 Establish a Young Professionals Network. 4.4.3 Continue to participate in Euroa Secondary College's 'Beacon' program.		✓ \$1k	✓	✓	✓
4.5 Provide Rural Living and Low Density Residential zoned land in appropriate locations, having regard to existing local amenity and environmental values.	4.5.1 Identify opportunities for additional Rural Living and Low Density Residential zoned land. 4.5.2 Prepare Planning Scheme Amendments to facilitate rezoning of land.		Total: \$50,000 Grant: \$25,000 Council: \$25,000		✓	✓

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STRATEGIES	ACTIONS	COSTS OVER 4 YRS In addition to existing resources / staff time	YEAR 1 (2013-14)	YEAR 2 (2014-15)	YEAR 3 (2015-16)	YEAR 4 (2016-17)
4.6 Investigate alternative effluent disposal systems to allow for subdivision and development in areas currently constrained by lack of appropriate effluent disposal.	4.6.1 Identify areas where development is constrained by lack of appropriate effluent disposal.	\$10,000		✓		
	4.6.2 Investigate alternative effluent disposal systems being used elsewhere.	\$20,000		✓		
	4.6.3 Develop a Waste Water Management Plan.	\$20,000			✓	
4.7 Prepare Development Plan Overlay specifying drainage requirements to allow for subdivision and development in towns currently constrained by lack of appropriate drainage.	4.7.1 Identify areas where development is constrained by lack of appropriate drainage.	\$15,000		✓		
	4.7.2 Prepare draft Development Plan Overlay.	\$10,000			✓	
	4.7.3 Commence Planning Scheme Amendment to introduce Development Plan Overlay.					✓
4.8 Lobby for and promote local affordable housing options to retain and attract people to the Shire.	4.8.1 Advocate to government and social housing providers on the needs and opportunities for affordable housing in Strathbogie.		✓	✓	✓	✓
	4.8.2 Seek to facilitate affordable housing options within proposed subdivision and developments.		✓	✓	✓	✓



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**6.5 Small Business**

<b>PRIORITY AREA #5</b>		<b>GOAL</b>	<b>COSTS OVER 4 YRS In addition to existing resources / staff time</b>	<b>YEAR 1 (2013-14)</b>	<b>YEAR 2 (2014-15)</b>	<b>YEAR 3 (2015-16)</b>	<b>YEAR 4 (2016-17)</b>
<b>SMALL BUSINESS</b>		<b>Support a growing, networked and innovative small business sector which will grow local jobs and provide quality goods and services to the local community and the wider economy.</b>					
<b>STRATEGIES</b>	<b>ACTIONS</b>						
5.1 Promote Strathbogie Shire as a lifestyle choice for home based businesses and support home based business operators by linking them to government programs, professional development and networking opportunities.	5.1.1 Participate in Regional Victoria Living Expo and similar events to promote Strathbogie as a lifestyle choice for home based businesses. 5.1.2 Encourage home based business operators to actively participate in local business groups and networks. 5.1.3 Facilitate the delivery of professional development and training opportunities to assist home based businesses to grow and provide employment.	Total: \$60,000 Grant: \$40,000 Council: \$20,000	✓ \$5k	✓	✓	✓	✓
5.2 Promote the availability of telecommunications and the National Broadband Network in Strathbogie Shire and encourage local businesses to connect to the NBN.	5.2.1 Promote telecommunications and NBN roll out on an ongoing basis in Council's regular communications tools. 5.2.2 Promote the options and benefits of telecommunications and the NBN to shire based business groups and networks.		✓	✓	✓	✓	✓
5.3 Fast-track planning and other approval processes for small businesses, particularly those proposing to provide additional employment.	5.3.1 Develop a system to guide fair and reasonable fast-tracking of approval processes for small businesses proposing to generate local jobs. 5.3.2 Implement the fast-track system. 5.3.3 Review the performance and outcomes of the fast-track system.		✓				
5.4 Facilitate networking among small businesses to encourage professional development, collaboration, synergistic marketing, value-adding partnerships and the like.	5.4.1 Continue to support local business networks with dissemination of information, ongoing engagement and promotion. 5.4.2 Encourage local businesses to engage with and actively participate in local business networks. 5.4.3 Conduct meetings between local business associations and councillors at least twice a year. 5.4.3 Facilitate the flow of business and economic information to local businesses.		✓	✓	✓	✓	✓

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6.6 Tourism

PRIORITY AREA #	GOAL	ACTIONS	COSTS OVER 4 YRS In addition to existing resources / staff time	YEAR 1 (2013-14)	YEAR 2 (2014-15)	YEAR 3 (2015-16)	YEAR 4 (2016-17)
<b>TOURISM</b>	<b>Support packaged tourism experiences and events leading to consistent growth in visitor numbers for both day-trips and overnight stays.</b>						
6.1 Work with Goulburn River Valley Tourism to encourage product development, signage and promotion of packaged tourism experiences in multiple 'local destinations' across Strathbogie Shire.	6.1.1 Support Goulburn River Valley Tourism on tourism product auditing. 6.1.2 Support Goulburn River Valley Tourism in the development of promotional materials and efforts to improve tourism signage. 6.1.3 Advocate to Goulburn River Valley Tourism for professional development for local operators, particularly around the development of packaged tourism experiences.			✓	✓	✓	✓
6.2 Build tourism product around the shire's high environmental values, as well as wine tourism and diverse equine pursuits and events.	6.2.1 Seek funding to investigate gaps and opportunities for eco-tourism in Strathbogie Shire. 6.2.2 Promote awareness of and networking among the various tourism, business, wine and environmental groups across the shire. 6.2.3 Facilitate a Tourism Forum to encourage information sharing and collaborative product development among local tourism operators.	Total: \$45,000 Grant: \$30,000 Council: \$15,000		✓	✓		
6.3 Encourage product development and event planning having regard to a borderless regional context so as to leverage off (not replicate or compete against) regional tourism and events.	6.3.1 Provide information to local operators about product development, events and planning occurring across the region (i.e., outside of Strathbogie Shire). 6.3.2 Encourage local tourism operators to engage with Goulburn River Valley Tourism. 6.3.3 Advocate to Goulburn River Valley Tourism to develop a regional, coordinated events schedule.	\$3,000		✓	✓	✓	✓
6.4 Increase organisational capacity and collaboration around event planning.	6.4.1 Clarify Council's role around events planning and management. 6.4.2 Ensure high quality events by preparing an 'Event Planning Guide' clarifying the roles, responsibilities and processes of Council and other organisations / communities around event planning and management. 6.4.3 Increase skills and processes around attracting sponsorship and funding.	As per training budgets		✓	✓	✓	✓

**DRAFT 5 STRATHBOGIE SHIRE ECONOMIC DEVELOPMENT MASTER PLAN, 2013-2017**

STRATEGIES	ACTIONS	COSTS OVER 4 YRS in addition to existing resources / staff time	YEAR 1 (2013-14)	YEAR 2 (2014-15)	YEAR 3 (2015-16)	YEAR 4 (2016-17)
6.5 Support the development of infrastructure in the Shire which will link key tourism sites by walking, cycling and boating.	6.5.1 Implement Council's Bike and Walking Path Strategy.	As per Council budget	✓	✓	✓	✓
	6.5.2 Complete the Nagambie Town Centre project.	Total: \$3,000,000 Grant: \$2,800,000 Council: \$200,000		✓ \$200k	✓	✓
	6.5.3 Assist private operators with funding submissions and advocacy for construction of infrastructure to link wineries on the Goulburn River with key tourism sites around Lake Nagambie.		✓			
6.6 Review and implement the "Nagambie Waterways Recreational and Commercial Strategy".	6.6.1 Undertake an economic impact analysis of water-based activities on the Nagambie waterways.	Total: \$15,000 Grant: \$10,000 Council: \$5,000	✓ \$5k			
	6.6.2 Continue to support the Nagambie Waterways Recreational and Commercial Stakeholders Advisory Committee.		✓	✓	✓	✓
	6.6.3 Review the Nagambie Waterways Recreational and Commercial Strategy.	\$30,000	✓ \$30k			
	6.6.4 Implement the Nagambie Waterways Recreational and Commercial Strategy actions.	As per Council budget		✓	✓	✓
	6.6.5 Support implementation of the Goulburn Murray Water 'On Land On Water Strategy'.		✓	✓	✓	✓

**DRAFT STRATHBOGIE SHIRE ECONOMIC DEVELOPMENT MASTER PLAN, 2013-2017**

**6.7 Wine**

PRIORITY AREA #7		GOAL						
<b>WINE</b>		<b>Support a growing local wine industry generating strong investment, packaged tourism opportunities and increasing recognition of the area as a wine region.</b>						
STRATEGIES	ACTIONS	COSTS OVER 4 YRS In addition to existing resources / staff time	YEAR 1 (2013-14)	YEAR 2 (2014-15)	YEAR 3 (2015-16)	YEAR 4 (2016-17)		
7.1 Support the informal association of wine industry operators and the Strathbogie Ranges Wine Region Association.	7.1.1 Continue to provide formal and informal wine industry associations with dissemination of relevant information, ongoing engagement and promotions. 7.1.2 Support the lobbying and advocacy efforts of formal and informal wine industry associations as requested.		✓	✓	✓	✓	✓	
7.2 Work with local wine makers to seek government funding for the preparation of a strategic plan to guide the continued development of the local wine industry including expansion of smaller operations, wine region branding, synergistic marketing, exporting opportunities etc.	7.2.1 Work with key stakeholders in development of a study brief for a strategic plan to grow the local wine industry. 7.2.2 Seek government funding to leverage local contributions for the preparation of the strategic plan. 7.2.3 Oversee the preparation of the strategic plan. 7.2.4 Support local industry stakeholders in overseeing implementation of the strategic plan.	\$2,000  Total: \$60,000 Grant: \$40,000 Industry: \$20,000	✓ \$2k			✓		
7.3 Support Food and Wine festivals in the shire.	7.3.1 Continue to support Food and Wine events with advice, regulatory approvals and promotions. 7.3.2 Continue to support the Victorian Wines Show.	\$4,000 \$8,000	✓ \$1	✓ \$1	✓ \$1	✓ \$1	✓ \$1	
			✓ \$2	✓ \$2	✓ \$2	✓ \$2	✓ \$2	

DRAFT STRATHBOGIE SHIRE ECONOMIC DEVELOPMENT MASTER PLAN, 2013-2017

6.8 Health, Aged and Emergency Services

PRIORITY AREA #	GOAL	ACTIONS	COSTS OVER 4 YRS In addition to existing resources / staff time	YEAR 1 (2013-14)	YEAR 2 (2014-15)	YEAR 3 (2015-16)	YEAR 4 (2016-17)
<b>HEALTH, AGED AND EMERGENCY SERVICES</b>	<b>Ensure expanding health and aged care industries provide job growth and quality services to support local communities and population retention.</b>						
		<b>ACTIONS</b>					
8.1 Support hospitals and hostels located in the Shire as well as the development and expansion of allied regional health and services to aid community wellness and population retention and growth.		8.1.1 Continue to work with the Strathbogie Health Consortium to facilitate information sharing and partnerships between health services and relevant agencies. 8.1.2 Play an active role in health services and facilities planning. 8.1.3 Advocate to government and service providers for new and expanded health services and facilities in Strathbogie Shire. 8.1.4 Investigate opportunities for rural respite programs in Strathbogie Shire.	\$10,000	✓	✓	✓	✓
8.2 Advocate for increased emergency services.		8.2.1 Identify existing emergency services gaps by service type and location. 8.2.2 Advocate to government and emergency service providers for expansion of emergency services in areas where needed. 8.2.3 Advocate for support for the Community Emergency Response Team (CERT) in Nagambie.	\$5,000 \$5k	✓	✓	✓	✓
8.3 Support diversity in culture and 'Cradle to Aged' services.		8.3.1 Implement Council's Health and Wellbeing Plan.	As per Council budget	✓	✓	✓	✓
8.4 Work with the Strathbogie Health Consortium to encourage expansion of services to support ageing people and people with a disability to remain in their own homes for longer.		8.4.1 Support active collaboration between the Disability Advisory Committee and Strathbogie Health Consortium. 8.4.2 In consultation with the Disability Advisory Committee and Strathbogie Health Consortium, clarify the roles of the various agencies in retaining ageing people and people with a disability in their own homes.		✓	✓	✓	✓

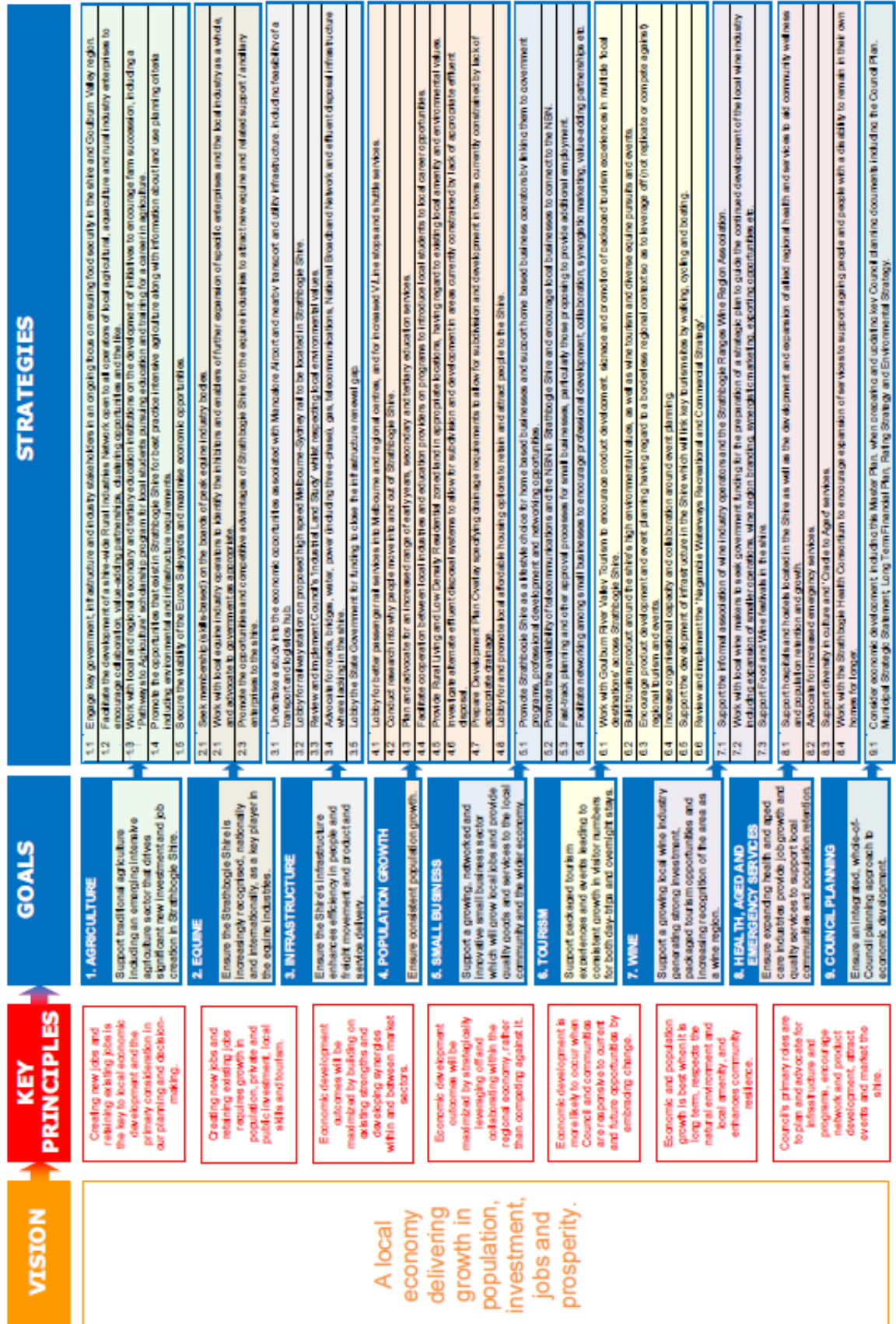
**DRAFT STRATHBOGIE SHIRE ECONOMIC DEVELOPMENT MASTER PLAN, 2013-2017**

**6.9 Council Planning**

PRIORITY AREA #9	GOAL	YEAR 1 (2013-14)	YEAR 2 (2014-15)	YEAR 3 (2015-16)	YEAR 4 (2016-17)
<b>COUNCIL PLANNING</b>	<b>Ensure an integrated, whole-of-Council planning approach to economic development.</b>				
<b>STRATEGIES</b>	<b>ACTIONS</b>	<b>COSTS OVER 4 YRS</b> In addition to existing resources / staff time			
9.1 Consider economic development, including this Master Plan, when preparing and updating key Council planning documents including the Council Plan, Municipal Strategic Statement, Long Term Financial Plan, Rating Strategy and Environmental Strategy.	9.1.1 Consider current and future year 'Actions' in this Economic Development Master Plan when preparing or reviewing key Council planning documents and strategies. 9.1.2 Report on implementation of the 'Actions' in this Economic Development Master Plan to Council quarterly and report to the community. 9.1.3 Review the Economic Development Master Plan Actions and costs for the forthcoming year annually. 9.1.4 Consider economic development outcomes / vision as part of Council's brand development process. 9.1.5 Appoint a Project Officer to deliver the Actions in this Economic Development Master Plan.	✓	✓	✓	✓
		✓	✓	✓	✓
		✓	✓	✓	✓
		✓			
		As per branding project budget			
		\$200,000	✓	✓	✓
		\$50k			

7. AT A GLANCE SUMMARY

Draft Strathbogie Shire Economic Development Master Plan, 2013-2017 (Strategic Framework)



## Strathbogie Shire Economic Development Master Plan

### Submission

The plan rightly identifies tourism as an opportunity.

The Strathbogie Ranges should be identified as a location for cycling and driving. A trail from Avenel to Violet Town via Upton Road to Harrys Creek Road, with access via Oak Valley Road, Strathbogie Road and others could be easily identified by small signs, and the trail promoted in tourism material as a quiet, picturesque and beautiful one with spectacular views including from Mount Wombat and Kelvin View.

A small amount of infrastructure spending would be justified. For example, the freeway underpass at Balmattum, if it was paved, would provide a safe crossing between Euroa and Violet Town for cyclists.

The heritage values, particularly of Euroa, should be highlighted. Visitors often remark on the attractive old buildings, and with the development of the Avenue of Honour and the imminent development of the Honouring our Heroes statues, both in Euroa, there would be an added attraction for tourists. The notion, now being talked about, of a Military Heritage Trail taking in Seymour, Longwood, Euroa and Benalla would be through the heart of the shire.

I submit that these matters would be well worth including in the Master Plan.



**9.7.5 Contract No. 12/13-25  
- Repair of Bridge No. 110 over Major Creek ~ Mitchellstown Road, Mitchellstown**

**Author & Department**

Manager, Projects and Works / Asset Services Directorate

**File Reference**

Contract No 12/13-25

**Disclosure of Conflicts of Interest in relation to advice provided in this report**

The author of this report and officers/contractors providing advice in relation to this report do not have a direct or indirect interest, as provided in accordance with the Local Government Act 1989.

**Summary**

Strathbogie Shire Council invited tenders for the repair of Bridge No. 110 on Mitchellstown Road. Five companies submitted tenders for the project when the tenders closed on Friday 19 July 2013.

Tenders have been assessed and evaluated by Council Officers. Given consideration to the evaluation criteria listed, officers are recommending that Council accept the tender submitted by Hird Constructions Pty Ltd.

**RECOMMENDATION**

**That:**

- 1. The tender received from Hird Constructions Pty Ltd for Contract 12/13-25 – Repair of Bridge No. 110 over Major Creek, Mitchellstown Road, Mitchellstown (Option 2) for the amount of \$323,046.00, excluding GST, be accepted by Council and that negotiations be entered into with the contractor to refine the scope of works and contract sum.**
- 2. The associated Confidential Attachments provided to Councillors for their consideration be noted.**
- 3. The unsuccessful tenderers be advised.**

*112/13 CRS LITTLE/WILLIAMS : That the Recommendation be adopted.*

**CARRIED**

**Background**

The bridge over Major Creek on the Mitchellstown Road is currently in a highly deteriorated condition. The deck is attached to the stringers directly by bolts with no visible clamping arrangement. The members of this bridge structure are degraded, with signs of damp rot, soft sapwood and significant loss of integrity.

9.7.5 Contract No. 12/13-25  
- Repair of Bridge No. 110 over Major Creek ~ Mitchellstown Road, Mitchellstown  
(cont.)

The objective of this project is to repair the existing bridge to meet Council's and the public's requirements with regard to access, protection of the environment, maintenance of public safety and amenity and to deliver the finished product in a timely, high quality and cost efficient manner.

This work is intended to provide a higher level of service to the road users and will result in a bridge structure conforming to a road traffic design load of T44 to AS 5100 – 2004.

An amount of \$230,000 was initially allocated to this project in the 2012 / 2013 Council Budget. An engineer's estimate carried out on the works required revealed that the budgeted amount would not adequately cover the cost of the works.

An additional allocation of \$85,000 was incorporated into the 2013 / 2014 Council Budget to cover the estimated project costs.

In June 2013, tenders were invited from suitably qualified and experienced contractors for the supply of materials and the construction works required to complete the bridge upgrade works.

The tender was advertised in the following newspapers:

- Shepparton News
- Euroa Gazette
- Benalla Ensign
- Seymour Telegraph

A total of seventeen (17) tender documents were issued to prospective contractors.

Tenders closed at 4.00pm on Friday 19th July 2013 and were opened at 2.10pm on Monday 22nd of July 2013.

Five companies submitted tenders.

Contractors submitting tenders were required to submit a bill of quantities for two separate options for the upgrade of the bridge.

Option 1 – To replace the existing corbels, stringers and deck with

- 5 x new crossheads,
- 2 x RSJ stringers,
- 200 UB cross decking
- 857 lineal metres of hardwood running deck.

9.7.5 Contract No. 12/13-25  
- Repair of Bridge No. 110 over Major Creek ~ Mitchellstown Road, Mitchellstown  
(cont.)

Option 2 – To replace the existing corbels and stringers with

- 5 x new crossheads
- 2 x RSJ stringers
- 337 lineal metres of running deck
- install previously removed, reusable sound cross deck
- replace any of the unsound, unusable cross deck.

Whilst the two options involve different methods of repair, both will result in a bridge structure conforming to road traffic design load of T44 to AS 5100 – 2004.

All tenders submitted were evaluated by a panel consisting of the following Strathbogie Shire Council staff members:

1. Mr .Peterson Asante, Manager Projects and Works
2. Mr .Darren Ritchie, Waste Engineer; and
3. Mr .Hussain AL Rammahi, Contract Officer

The Tender Evaluation Panel considered the following principles when evaluating both Option 1 and Option 2 in all of the tender submissions:

- best value for money
- most benefit to the community, and
- greatest advantage to Council.

Tenders were progressively assessed and evaluated against the following criteria and weightings:

- Pricing (50%)
- Compliance with Specification (10%)
- Quality Systems (10%)
- Track Record (10%)
- Availability of Appropriate Skills (10%)
- Financial Capability (10%)

The following is a summary of the evaluation of the tenders received:

**Tenderer 1 –**

This tender submission conformed to the specifications. This company possess very good experience in this field of work and were evaluated highly on their Quality Systems, availability of appropriate skills and resources and financial capability.

However, the tender prices submitted for both Option 1 and 2 were the highest of those submitted and well above the available budget

9.7.5 Contract No. 12/13-25  
- Repair of Bridge No. 110 over Major Creek ~ Mitchellstown Road, Mitchellstown  
(cont.)

In addition to providing a bill of quantities for the required Options 1 and 2, a third alternative option was included for consideration in this submission. Again, the tender price was well above the available budget.

**Tenderer 2 –**

The tender submitted conforms to the specifications. The submission did not incorporate information relating to quality systems, previous experience, skills and resources and financial capabilities, therefore they were scored low against these criteria.

Again, the prices submitted for both options were well above the available budget.

**Tenderer 3 –**

This company's submission showed a sound background and good experience in this field of work, including a number of projects carried out for Strathbogie Shire Council. Although some information was lacking in the submission, this contractor has previously carried out work for Council and their quality systems, skills and resources and financial capabilities have been more than adequate.

The tender price for Option 2 is the lowest price submitted. This submission was evaluated as being the best value for money and is deemed to be the preferred tender.

**Tenderer 4 –**

The information submitted in this company's tender indicated that they have good experience in this field and complied with the specifications.

The tender prices submitted for both options are well above the budget allocation.

**Tenderer 5 –**

This company has experience in this field of work and were evaluated well on their compliance with the specifications, quality systems and availability of appropriate skills and resources.

Once again, both prices submitted are well above the available budget.

**Alternative Options**

The author and other officers providing advice in relation to this report have considered potential alternative courses of action. Whilst Council can choose not to proceed with the project in the 2013 / 2014 year, this will expose Council to bigger risks in terms of public safety and amenity. As such, no feasible alternatives have been identified.

**Risk Management**

The author of this report considers that there are no significant Risk Management factors relating to the report and recommendation.

9.7.5 Contract No. 12/13-25  
- Repair of Bridge No. 110 over Major Creek ~ Mitchellstown Road, Mitchellstown  
(cont.)

**Strategic Links – policy implications and relevance to Council Plan**

The author of this report considers that the report is consistent with Council Policies, key strategic documents and the Council Plan.

**Best Value / National Competition Policy (NCP / Competition and Consumer Act 2010 (CCA) implications**

The author of this report considers that the report is consistent with Best Value, National Competition Policy and Competition and Consumer Act requirements

**Economic Implications**

The author of this report considers that the recommendation has no significant economic implications for Council or the broader community.

**Environmental / Amenity Implications**

The Contract Specification contains a number of conditions and actions that will minimise any adverse effects these works will have on the natural environment.

**Community Implications**

The works being carried out will provide an increased level of safety and amenity for the community.

**Victorian Charter of Human Rights and Responsibilities Act 2006**

The author of this report considers that the recommendation does not limit any human rights under the Victorian Charter of Human Rights and Responsibilities Act 2006

**Legal / Statutory Implications**

The author of this report considers that the recommendation has no legal or statutory implications which require the consideration of Council.

**Consultation**

The author of this report considers that the matter under consideration did not warrant a community consultation process.

**Attachments**

Nil

## **9.7.6 Strathbogie Shire Council Domestic Animal Management Plan 2012-2016**

### **Author & Department**

Manager Statutory Services / Sustainable Development Directorate

### **File Reference**

L25/015/01

### **Disclosure of Conflicts of Interest in relation to advice provided in this report**

The author of this report and officers/contractors providing advice in relation to this report do not have a direct or indirect interest, as provided in accordance with the *Local Government Act 1989*.

### **Summary**

Under the *Domestic Animals Act 1994* (the Act) all Victorian Councils must, in consultation with the Secretary of the Department of Environment and Primary Industries, prepare a Domestic Animal Management (DAM) Plan. Council has a legal obligation under the Act to produce the DAM Plan every four years. The contents required in the Plan are prescribed in the legislation and each section of the report has reference to the parts of legislation are being addressed.

The purpose of the Act is to promote animal welfare, responsible pet ownership and to protect the environment. Council's first plan was adopted by the Council in 2008.

The DAM Plan is complemented by, and will be used in conjunction with, Council's Community Local Law Number 6, the Planning Scheme and relevant Acts, Regulations and Codes of Practice.

It must be noted that there is no formal requirement for a Section 223 submission process under the *Local Government Act 1989*. It is the author's recommendation that, in the interests of community, that the plan be made publicly available for comment.

### **RECOMMENDATION**

**That Council resolve that the draft Domestic Animal Management 2012-2016 Plan be made available for public comment by;**

- **Placing a notice in the local paper**
- **Placing a copy of the draft plan on Council's website**

*113/13 CRS STORER/LITTLE : That the Recommendation be adopted.*

**CARRIED**

### **Background**

The State Government has recently made amendments to the *Domestic Animal Act 1994* which requires the Shire of Strathbogie to develop a Domestic Animal Management Plan (DAM) for the period 2012 to 2016. The purpose of the Act is "to promote animal welfare, the responsible ownership of cats and dogs and the protection of the environment."

#### 9.7.6 Strathbogie Shire Council Domestic Animal Management Plan 2012-2016 (cont.)

The Domestic Animal Management Plan provides Council with a strategic framework that identifies policy direction and an action plan for animal management in the municipality, and residents with guidelines for the keeping and management of domestic animals.

In accordance with the Act, the objective of the Domestic Animal Management Plan 2012-2016 is to facilitate actions within the community that promote the values of responsible pet ownership and high standards of animal welfare.

Pet ownership is a part of everyday Australian life, with 64% of Australia's 6.6 million households having a pet. In terms of dog ownership, Australia leads developed nations with 40% of households owning one or more dogs. Council's profile reflects this trend with 2011/12 statistics showing 41% dog ownership.

Council currently has 2199 dogs and 449 cats registered, however it is believed that there may be considerably more animals in the community than are currently registered. Experience throughout Victoria has shown that higher levels of registration generally lead to higher levels of responsible pet ownership. Councils with higher registration rates generally experience lower levels of complaint about animals.

In addition to the intent of the DAM to promote responsible pet ownership and respond to both community and legislative expectations is the inclusion of activities relating to domestic animal businesses.

The goal of the plan is to balance the needs of pet owners and the needs of others in the community by providing sound animal management practices based on education, service delivery the enforcement of legislative requirements, local laws and planning controls.

#### **Risk Management**

The author of this report considers that there are no significant Risk Management factors relating to the report and recommendation.

#### **Strategic Links – policy implications and relevance to Council Plan**

The author of this report considers that the report is consistent with Council Policies, key strategic documents and the Council Plan.

#### **Best Value / National Competition Policy (NCP / Competition and Consumer Act 2010 (CCA) implications**

The author of this report considers that the report is consistent with Best Value, National Competition Policy and Competition and Consumer Act requirements.

#### **Financial / Budgetary Implications**

The author of this report considers that the recommendation has no capital or recurrent budget considerations. Where required the budget implications relating to the implementation of actions from the plan will be included in future Council budget initiatives.

#### **Economic Implications**

The author of this report considers that the recommendation has no significant economic implications for Council or the broader community.

#### 9.7.6 Strathbogie Shire Council Domestic Animal Management Plan 2012-2016 (cont.)

##### **Environmental / Amenity Implications**

In accordance with the purpose of the *Domestic Animals Act 1994*, the Plan promotes the protection of the environment and seeks to increase the amenity of the Shire.

##### **Community Implications**

The community will have an expectation that Council will monitor, manage and control the activities relating to domestic animals. This Plan will provide Council with the framework to manage this expectation.

##### **Victorian Charter of Human Rights and Responsibilities Act 2006**

The author of this report considers that the recommendation does not limit any human rights under the *Victorian Charter of Human Rights and Responsibilities Act 2006*.

##### **Legal / Statutory Implications**

The *Domestic Animals Act 1994* requires all Victorian Councils to prepare a Domestic Animal Management Plan. Council has a legal obligation under the Act to produce the DAM Plan every four years. The contents required in the Plan are prescribed in the legislation and each section of the report has reference to the parts of legislation are being addressed.

##### **Consultation**

As the implications of the Plan will impact community members it is important that residents have an opportunity to view the draft Plan. As indicated in the recommendation it is the intent of the author to make the Plan available for public comment. Following an assessment and consideration of comments received which a final report will be provided to Council for endorsement for adoption and a copy of the plan provided to the Secretary in accordance with Section 68A (3) of the *Domestic Animals Act 1994*.

It must be noted that there is no formal requirement for a Section 223 submission process under the *Local Government Act 1989*. It is the author's recommendation that, in the interests of community, that the plan be made publicly available for comment.

The Domestic Animal Management Plan 2012-2016 must be developed in consultation with the Secretary in accordance with Section 68A (1) of the *Domestic Animals Act 1994*. The requirement is met in that Council officers completed the relevant training and based the plan format on the pro-forma provided by the Bureau of Animal Welfare and requirements set out in Section 68A(2) of the Act.

##### **Attachments**

Draft Domestic Animal Management Plan 2012-2016.



**Strathbogie Shire Council**  
**Domestic Animal Management Plan**  
**2012-2016**



**Adopted by Council:**

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Strathbogie Shire Council Domestic Animal Management Plan 2012-2016

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Strathbogie Shire Council Domestic Animal Management Plan 2012-2016

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**DEFINITIONS**

Definitions in this plan seek to accord with the meaning provided under the *Domestic Animal Act 1994*.

DRAFT

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Strathbogie Shire Council Domestic Animal Management Plan 2012-2016

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## INTRODUCTION

The State Government has recently made amendments to the *Domestic Animal Act 1994* which requires the Shire of Strathbogie to develop a Domestic Animal Management Plan (DAM) for the period 2012 to 2016. The purpose of the Act is "to promote animal welfare, the responsible ownership of cats and dogs and the protection of the environment." This plan will provide residents with guidelines for the keeping and management of domestic dogs and cats within the Shire of Strathbogie.

Section 68A of the Domestic Animals Act, (the Act) states:

- (1) *Every Council must, in consultation with the Secretary (of the Department of Primary Industries), prepare at 4 year intervals a domestic animal management plan.*
- (2) *A domestic animal management plan prepared by a Council must—*
- (a) *set out a method for evaluating whether the animal control services provided by the Council in its municipal district are adequate to give effect to the requirements of this Act and the regulations; and*
  - (b) *outline programs for the training of authorised officers to ensure that they can properly administer and enforce the requirements of this Act in the Council's municipal district; and*
  - (c) *outline programs, services and strategies which the Council intends to pursue in its municipal district—*
    - (i) *to promote and encourage the responsible ownership of dogs and cats; and*
    - (ii) *to ensure that people comply with this Act, the regulations and any related legislation; and*
    - (iii) *to minimise the risk of attacks by dogs on people and animals; and*
    - (iv) *to address any over-population and high euthanasia rates for dogs and cats; and*
    - (v) *to encourage the registration and identification of dogs and cats; and*
    - (vi) *to minimise the potential for dogs and cats to create a nuisance; and*
    - (vii) *to effectively identify all dangerous dogs, menacing dogs and restricted breed dogs in that district and to ensure that those dogs are kept in compliance with this Act and the regulations; and*
  - (d) *provide for the review of existing orders made under this Act and local laws that relate to the Council's municipal district with a view to determining whether further orders or local laws dealing with the management of dogs and cats in the municipal district are desirable; and*
  - (e) *provide for the review of any other matters related to the management of dogs and cats in the Council's municipal district that it thinks necessary; and*
  - (f) *provide for the periodic evaluation of any program, service, strategy or review outlined under the plan.*
- (3) *Every Council must—*
- (a) *review its domestic animal management plan annually and, if appropriate, amend the plan; and*
  - (b) *provide the Secretary with a copy of the plan and any amendments to the plan; and*
  - (c) *publish an evaluation of its implementation of the plan in its annual report."*

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Strathbogie Shire Council Domestic Animal Management Plan 2012-2016

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## BACKGROUND

Council developed the DAM 2008 which was adopted at the Council meeting on 21 October 2008. The core purposes of the 2008 plan were to:

- Recognise that pets are integral to the lives of many people and recognise the health and social benefits associated with pet ownership
- Inform and educate the community about the needs of companion animals and promote responsible pet ownership
- Ensure that the sentiment of the wider community was reflected in Council's DAM
- Secure the safety and wellbeing of members of the community including animals.

The objectives of the 2008 plan were to improve animal management in general by promoting responsible pet ownership throughout the shire through the following initiatives:

- Responsible pet ownership requiring microchipping and registration of all domestic pets
- De-sexing dogs and cats
- Microchipping dogs and cats
- Dog attacks (including livestock & mauling) seeking a reduction in the number of attacks
- Prevention of dogs and cats wandering at large requiring owners to confine animals to their property
- The welfare of dogs and cats
- Community Safety provided for by sections 31 and 32 of Local Law No 6 regarding dogs on leads and in public places.
- Barking dogs - education
- Promote socialisation and dog training by encouraging owners to train their pets in dog obedience.
- Registration and identification
- Conduct Animal Management Training requiring officers to hold Certificate IV Animal Management
- Monitor performance and evaluate the effectiveness of services

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Strathbogrie Shire Council Domestic Animal Management Plan 2012-2016

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### SHIRE OF STRATHBOGRIE – DEMOGRAPHIC AND COUNCIL PROFILE

Strathbogrie Shire is a vibrant and progressive rural municipality located approximately two hours north of the Melbourne CBD along the Hume Freeway. Strathbogrie Shire has diverse and picturesque communities served by townships such as Euroa, Nagambie, Violet Town, Avenel, Longwood, Ruffy and Strathbogrie with a population of approximately 10,000.

Strathbogrie Shire has a rural economic base of wool, grain and cattle production, extensive vineyards, intensive agriculture and a range of intensive cool climate horticultural enterprises. The region is also known as Victoria's Thoroughbred Homeland due to its ever expanding horse industry.

Pet ownership is a part of everyday Australian life, with 64% of Australia's 6.6 million households having a pet. In terms of dog ownership, Australia leads developed nations with 40% of households owning one or more dogs. Strathbogrie's profile reflects this trend with 2011/12 statistics showing 41% dog ownership.

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### STRATEGIC OBJECTIVE

In looking to actions over the life of this plan it is important to acknowledge the intent of the DAM 2008 in promoting responsible pet ownership and respond to both community and legislative expectations. An important addition to this plan is the inclusion of activity relating to domestic animal businesses.

The objective of the Domestic Animal Management Plan 2012-2016 is to facilitate actions within the community that promote the values of responsible pet ownership and high standards of animal welfare. This objective is underwritten by Council's vision and mission as articulated in the Council Plan 2013-2017 as:

*"A shire that drives and supports investment for population growth, shared wealth and wellbeing"*

*"To actively consult with community, investors and industry through advocacy and collaboration; delivering quality infrastructure, lifestyle and sustainable economic and community development."*

Goal 1 of the Council Plan is for:

*A community that has equitable access to a range of quality services which respond to its diverse needs and supports the wellbeing of our communities.*

The objective of this goal being to:

*Plan, support and / or deliver a broad range of responsive and accessible services to our diverse community.*

The purposes of Council's DAM will support this goal by:

- Setting out policy, processes and practices in regard to Council's animal management responsibilities
- Improving compliance with the Act
- Increasing and improving pet owners knowledge of the principles of responsible pet ownership whilst at the same time enhancing community safety and awareness
- Using a mix of educational and regulatory approaches which facilitate responsible pet ownership
- Achieving a balance between meeting the needs of pet owners and others in the community
- Assisting the Bureau of Animal Welfare (BAW) to achieve its stated objectives of reducing the number of dogs and cats euthanized
- Ensuring that all cats and dogs in the municipality are appropriately registered and identifiable
- Minimising the harmful effects of domestic pets on the population of native birds, mammals, reptiles and livestock
- Taking into account community views on animal management matters
- Complying with the provisions of the *Domestic Animals Act 1994* (the Act)
- Ensuring Domestic Animal Business (DAB) identification, registration and compliance
- Establishing the extent of DAB's operating in the shire outside Council's jurisdiction to allow reporting to responsible organisations.

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**STRATHBOGIE SHIRE COUNCIL DOMESTIC ANIMAL STATISTICS**

	2005/06	2008/09	2009/10	2010/11	2011/12	2012/13
*Population	9629		9647	9642	9622	9622
*Area	3302 km2	3302 km2	3302 km2	3302 km2	3302 km2	3302 km2
*No. of households	4835				5048	
No. of EFT Authorised Officers (Animal Control)	2	3	3	1	1	0
No contracted Animal Control Officers/Rangers	0	0	0	2	2	2.5
Does Council operate its own pound?	Yes	Yes	Yes	Yes	Yes	Yes
Training for staff in animal management	Certificate IV Animal Control & Regulation	Certificate IV Animal Control & Regulation	Certificate IV Animal Control & Regulation	Provided under contract	Provided under contract	Provided under contract
No. of Registered Dogs	1992	N/A	2218	2325	2072	2199
Estimated Dog (owned) per Population	21%	N/A	23%	24%	21.5%	23%
No dogs registered as desexed	639	N/A	971	903	835	884
% of registered dogs that are desexed	32%	N/A	44%	39%	40%	40%
No. of Registered Cats	558	N/A	534	536	431	449
Estimated Cat (owned) per Population**	6%		5.5%	5.5%	5%	5%
% of registered cats that are desexed	89%	N/A	79%	78.5%	98%	76%
No. of Registered Restricted Animal Breed Dogs	0		0	0	1	1
No. of registered guard dogs	0		0	0	0	0
No. of Registered Declared Dangerous Dogs (due to attack)	N/A	N/A	2	2	2	1
No. of Registered Declared Menacing Dogs	0	N/A	1	1	1	0
No. of Impoundments (dogs), including dogs surrendered by public	N/A	N/A	81	100	98	41
Number of dogs registered when seized			11	26	33	22**
No. of dogs returned to owner	N/A	N/A	56	74	50	31
No. of dogs rehoused	N/A	N/A	6	16 (inc 6 stolen from pound)	10	3
No. of dogs euthanased	N/A	N/A	19	10	38	7
No. of Impoundments (cats), including cats surrendered by public	30	N/A	26	11	54	40
No of cats registered when seized			0	1	1	5
No. of cats returned to owner	N/A	N/A	4	3	7	1
No. of cats rehoused	N/A	N/A	0	1	1	16
No. of cats euthanased	N/A	N/A	22	6	46	23
No. of registered Domestic Animal Businesses Breeding & rearing Pet shops	N/A	N/A	N/A	N/A	2	2

\*Based on ABS Statistics

\*\*More effective identification of animals has led to a number of animals being directly returned home and not impounded



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From the statistical table above, it is noted that there has been an increase in the numbers of permanently identified animals, through micro-chipping initiatives. The ability for rangers to quickly and efficiently identify animals over the last two years has led to the percentage of registered dogs at large being returned to their owners without the need for impounding increasing from 51% to 75%.

**AUTHORISED OFFICERS**

With the aim to achieve effective service delivery, in line with Council Plan objectives, Council undertook a review of the ranger and local law services in 2010. This review resulted in the contract for the provision of ranger and local law services which commenced in December 2010. Under this contract arrangement Council has access to seven Authorised Officers all of whom have a minimum of six years' experience with animal control and enforcement issues. The senior ranger has a Certificate IV in Animal Control and Regulation with other officers currently undertaking study in this qualification. Further training provided to these officers includes traffic management, Workcover, OHS Induction Training (white card) and induction by 4SITE and Council in regard to specific tasks and risks of animal control.

**Our Plans**

**Objective 4:**

Contractor to ensure Authorised Officers maintain currency of skills and knowledge.

Activity	When	Evaluation
The Provision of Ranger and Local Law Services contract requires and will continue to require all authorised officers to maintain minimum qualifications.	Annually	Copies of certificates and completed training to be provided to Council.

**REGISTRATION AND IDENTIFICATION**

**New registrations**

All dogs and cats over 3 months of age must be registered with Council and must be micro-chipped prior to a new registration. Council will accept registration of animals under 3 months of age.

New animal registrations for cats and dogs can be made in person at the Shire Offices, 109A Binney Street, Euroa between 9am and 5pm Monday to Friday or contact the customer service team on 1800 065 993.

Changes to the *Domestic Animals Act 1994* provides for the removal of the reduced fee category for micro-chipped dogs and cats for new registrations.

A new fee schedule for pet registration (under the Act) was introduced on 11 April 2013 whereby dogs and cats registered after this date can no longer attract a reduced registration fee for microchipping alone. However there are other options that will attract a reduced fee such as if the animal is:

- desexed,
- over 10 years of age, or
- part of a domestic animal business or applicable organisation, or
- a dog that has undergone training, or
- a working dog.

This change does not affect pets with current registrations prior to 11 April 2013.

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Orders, Local Laws, Council Policies and Procedures.

The provisions of the Act and Regulations are seen as very comprehensive and effective tools for managing animal registrations. Because of the effectiveness of the tools described above, Council does not have any orders in place in relation to registration and identification. However Community Local Law No 6 has provisions which include:

- Enabling Council to place restrictions or prohibit animals, or a class of animal, from any public place during events or any other appropriate time
- Controlling the number of domestic pets on any property
- Keeping of animals/birds
- Requirement to immediately collect and dispose of animal excrement

Policy Statement

Refunds for animal registrations where animals have become deceased between the registration renewal period and June 30 of that year will be considered if requests are provided in writing to Council and received prior to July 1.

Education/Promotion Activities

**Registration**

- Use media releases and/or paid advertising to advise residents of registration requirements, including renewal date and animals to which a reduced fee applies, in local paper, Council newsletters, on local radio, prior to start of renewal period (e.g. in March and April)
- Use Council's website to provide information to residents on when registration is due, how and where to register, fee structure, registration form, what information they need to provide (e.g. microchipping, de-sexing certificates, pension card, applicable organisation membership), letting Council know they are no longer the owner, have changed address or the pet is deceased. Highlight renewal period on website in March and April
- Include registration, identification and renewal information in rates notices, Council newsletters, in Council displays, as part of Council telephone 'on-hold' message
- Include registration forms, registration and identification requirements, brochures and factsheets and list of vets and registration agents in kits for new residents
- Promote the benefits of registration and identification
  - in local paper articles
  - in Council newsletters
  - on Council website
  - in kits for new residents
  - on web-based Council lost animal register
  - in Council's emergency management plan

**Incentives**

- Where an animal is rehomed through Council's service, the Lost Dogs Home, RSPCA or other service provider the new owner will not be charged for that year of registration.

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**Promotions/Media/Education**

- Promote the difference between registration and microchipping, to avoid owners thinking that by microchipping alone they have complied with Council registration requirements
- Distribute registration and identification brochures, factsheets and other material developed by the Bureau of Animal Welfare (BAW) and/or Council:
  - Copies available at counter
  - Electronic copies available on website
  - Distribution through current mail-outs to residents
  - Inserts in local paper
  - Available to vets, pet shops, breeders, shelters, etc, to display and/or hand out.
- Display signage in public places to advertise registration renewal date
- Seek to provide for online registration/renewal
- Officers able to provide on the spot training to owners as required.

**Our Compliance Activities**

- Issue registration renewal notices annually
- Follow-up non-renewals – additional letter, call owner, visit property (targeted door knocking)
- Conduct random door knocking of the municipality each year and/or target 'hotspots' (areas of low registrations) to check for unregistered and unidentified cats and dogs – e.g. annual door knocks for the months of May and June each year
- Leave 'Sorry we missed you' type cards detailing nature of call and contact name and number
- Patrol problem/known issues areas
- Ensure that animal complaints are checked for registration and identification compliance as part of the process of dealing with the complaint.
- Ensure all authorised officers have microchip scanners
- Ensure all authorised officers have handheld computer/other device that can provide owner details from Council's database by entering microchip number.
- Keep records of animals found deceased and notify owners of identifiable animals to enable them to help achieve 'closure'.
- Automatic registration for animals notified as rehomed by a shelter to ensure these animals are included in following year's notifications for re-registration.
- Check that all microchipped animals in the municipality are registered by cross-referencing registration database with information from microchip registries.
- Ensure registration database triggers a report (e.g. email report to officer) when there is a failure to renew the registration of an animal
- Regularly update/audit registration database to ensure information is current (e.g. amend data to reflect notifications of deceased animals, change of address, change of owner)
- Monitor that advertisements of dogs and cats for sale (e.g. local paper) contain the microchip number of the animal being sold.

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- Ensure all seized and impounded animals are identified as required by Council and registered to their owner prior to their release.
- Return lost/wandering registered pets to owners free of charge on the first occasion during each registration year. This "get out of jail free" initiative seeks to encourage and increase pet registrations.
- Encourage owners to microchip currently registered dogs/cats at time of renewal of registration.

Summary major issues

Over the previous two years there has been a 30% reduction in the number of registered animals being impounded. This leads to an assumption that Council's responsible pet ownership initiatives in promoting permanent identification through microchipping are gaining ground through an increase in the number of identifiable animals which can be returned home without the need to impound. Despite these encouraging trends the goal remains to strive to continue to keep the number of animals needing to be impounded to a minimum.

Our Plans

Objective 1: Strive to increase the number of identifiable animals.

Activity	When	Evaluation
Ensure all seized and impounded animals are registered to their owner prior to release.	Prior to every release.	Ensure that all seized dogs and cats are registered and/or identifiable at the point of return or rehousing.
Targeted door knocking in areas believed to have a high number of unregistered and unidentified dogs and cats. Audit to be widely advertised prior to commencement.	Annual door knocks for the months of May and June each year to pick up missed registrations	Review annual increase in registration numbers. Review number of dogs and cats being seized and impounded who are not registered to their owner. Records of number of unregistered and unidentified animals picked up during door knocks.

NUISANCE

Current Situation

Our data

	2010	2011	2012
No of barking dog complaints received	7	10	7
No of dogs at large complaints received	19	135	54
No of cats at large or not securely confined complaints		16	14
Breakdown of dogs at large for 2011/12			
• Large dogs eg Rottweiler/Labrador		25	
• Medium dogs eg Staffordshire		21	
• Medium dogs eg Working Kelpie/Border Collie		27	
• Small dogs eg Jack Russell		24	

Animal related complaints in general constitute a major component of the total complaints received by Council. Due to legislative requirements regards evidential proof, barking dog complaints remain the most resource intensive exercise.

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Orders, Local Laws, Council Policies and Procedures

Community Local Law No 8:

- Prohibiting exercising of dogs off leash, other than in designated places
- Requirement to ensure adequate fencing for animals

Our Education/Promotion Activities

**All Nuisance**

- Provide information about cat enclosures and cat nuisance issues to cat owners via Council's website
- Provide information about dog confinement, barking, dogs at large, etc, to dog owners via Council's website
- Provide information on Council website, in Council newsletter, in Council phone 'on-hold' message, local paper and radio about types of nuisance, relevant Local Laws and Orders, how to report nuisance and how to record ongoing nuisance (e.g. barking dog diary, cat trespass) to support complaint
- Distribute relevant brochures, factsheets and other material developed by the Bureau of Animal Welfare and/or Council via website or Council outlets.

**At large and trespass (see 'All nuisance' and the following)**

- Promote effective confinement of dogs and cats to properties, etc, via Council website, and available BAW publications
- Investigate access to clearly identifiable specific off-leash areas to meet the 'free-running' and playing needs of dogs
- Identify clearly those public places that are off-leash areas, areas in which dogs are required to be effectively controlled/on-leash, and areas in which dogs are prohibited at all times/certain times – by signage, in brochures, pocket maps

**Barking dogs (see 'All nuisance' and the following)**

- Make available Dog Barking factsheet and other BAW information.
- Encourage owners of barking dogs to seek control methods to reduce their dog's barking such as socialisation, effective confinement and dog collars.

Our Compliance Activities

**All nuisance**

- Record all nuisance complaints on a database to track resolutions, repeat offenders
- Investigate nuisance complaints within 24 hours for:
  - dogs and cats at large/not securely confined to premises
  - animals at large
  - in public areas where they are prohibited by Council Order
  - noise nuisance (barking, caterwauling, etc)
- Ensure nuisance investigation timeframes provide timely resolution of issues

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**At large and trespass (see 'All nuisance' and the following)**

- Provide Prevention Of Cruelty To Animals (POCTA) compliant cat cages to local residents for trapping cats trespassing on their property (deposit required which is refunded on return of cage)
- Investigate designated off-leash dog exercise areas
- Encourage non-compliant owners to undertake a responsible dog ownership course and/or owner and dog to undertake basic dog training course
- Impound all cats and dogs at large that are unidentifiable
- Return wandering registered pets to owners free of charge on the first occasion during each registration year, then impound/enforce for repeat offences

**Barking dogs (see 'All nuisance' and the following)**

- Use BAW barking dog kit to assist in investigations of complaints
- Encourage complainant to contact owner of barking dog and advise them of their concerns as first step to resolving issue
- If not resolved, call at house of owner of barking dog to attempt rapid resolution/contact owner of barking dog and provide them with information and ideas to reduce barking
- Provide barking dog log sheet to complainant
- Encourage parties to seek mediation where possible
- Carry out investigation via protocol to establish nuisance or otherwise
- Encourage the use of anti-bark collars and direct owners to appropriate information regarding their use under POCTA Regulation 19.

**Summary, major issues**

Whilst statistical analysis indicates a decline in animal related complaints these continue to be a major component of the complaints received by Council. The number of stray and unidentifiable cats continues to remain an issue. In order to continue to reduce animal nuisance problems in the community, Council will promote compliance via education provided by our Authorised Officers.

**Our Plans**

**Objective 1:** Manage the incidents of wandering or feral cats.

Activity	When	Evaluation
Provide POCTA compliant cat cages to local residents for trapping cats trespassing on their property	Ongoing	Commitment by Council to only purchase POCTA compliant cages for loan to residents.

**Policy Statement**

In supporting the above activity it is Council's policy to provide a refundable deposit system for the use of the cages with ongoing costs borne by Council.

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**Objective 2:** Manage dog nuisance complaints.

Activity	When	Evaluation
Encourage responsible pet ownership including socialisation, effective confinement and the appropriate use of anti-bark collars	Ongoing	Manage the number of complaints recorded by Council.

**Objective 3:** Dogs at large complaint resolution

Activity	When	Evaluation
Provide education on responsible pet ownership to ensure animals are securely contained.	Ongoing	Assess trends in animals at large data to evaluate effectiveness of controls

**Policy Statements**

Council will return wandering registered pets to owners free of charge on the first occasion during each registration year however if found wandering again the animal will be impounded and penalties will apply.

If the dog is not considered a risk and cannot be contained Council will ascertain risk potential, if no perceived risk Council will not respond. Where the dog can be contained Council will respond.

**Objective 3:** Provision of dog friendly open space

Activity	When	Evaluation
Investigate access to specific off-leash areas, that are clearly identifiable to all of the community, to meet the 'free-running' and playing needs of dogs that are	Promotion through development of this plan	Seek public comment and assess submissions as to perceived need and support in locations across shire

**DANGEROUS AND MENACING DOGS**

**Current Situation**

Authorised officers investigate all dog attacks and reports of threatening behaviour. Evidence is collated to form a brief and includes statements from all parties involved.

Council currently has one declared dangerous dog that was involved in an attack.

Council must register all dangerous/menacing dogs with the Victorian Declared Dog Register (VDDR).

**Our Orders, Local Laws, Council Policies and Procedures**

Dangerous and menacing dogs are strictly regulated under the provisions of the Act and Regulations. Because of the effectiveness of this legislation Council does not have any Orders or Local Laws in place in relation these animals.

**Our Education/Promotion Activities**

- Provide BAW information to residents on:
  - the types of declared dogs and how they are to be identified and kept in compliance with the Act and Regulations, including prescribed collars, signage at premises, housing requirements, muzzling, etc

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- how to report menacing dogs and dog bites  
(see Registration and Identification Education/Promotion Activities section for methods of providing information to residents – Council website, mailouts, media articles, signage at parks, etc )

- Ensure all owners of declared dogs are aware of their obligations under the Act regarding identification and keeping these dogs by providing them with relevant information
- Patrol industrial sites or building sites to check regulated use of guard dogs

Our Compliance Activities

- Ensure all declared dogs are accurately registered on the VDDR
- Conduct annual inspections of declared dogs to ensure they are identified and being kept in compliance with the Act and Regulations
- Investigate the collection and registration of DNA samples for all declared dogs
- Monitor registrations on Council database to identify and follow-up on suspected (non-declared) restricted breed dogs

Our Plans

Objective 1: Community awareness of dangerous and menacing dogs.

Activity	When	Evaluation
Educate the community about what constitutes a declared dog	Ongoing	Monitor website activity

Objective 2: Effectively inspect and audit all declared dog premises annually to ensure they are complaint.

Activity	When	Evaluation
Inspect and audit all declared dog premises annually to ensure they are complaint.	Ongoing	Review and monitor number of breaches annually

Objective 3: Guard dog audits.

Activity	When	Evaluation
Inspect industrial areas in the municipality for dogs housed or kept for guarding purposes	Ongoing	Monitor compliance

**RESTRICTED BREEDS**

The Act currently defines restricted breeds as any of the following:

- Japanese Tosa
- Fila Brasileiro
- Dogo Argentino
- Perro de Prasa Canario (or Presa Canario)
- American Pit Bull Terrier (or Pit Bull Terrier)



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**Domestic Animals Act 1994 - SECT 41EA (extract)**

*(1) A person must not keep a restricted breed dog.*

*(2) Subsection (1) does not apply to a person who keeps a restricted breed dog-*

*(a) that was in Victoria immediately before the commencement of the Domestic Animals Amendment (Dangerous Dogs) Act 2010; and*

*(b) that was registered as a restricted breed dog or another breed of dog in Victoria immediately before the commencement of the Domestic Animals Amendment (Restricted Breeds) Act 2011.*

**Domestic Animals Act 1994 - SECT 17 (extract)**

**17. Registration of dangerous and restricted breed dogs**

*(1AA) Subject to subsection (1A), a Council must not register a restricted breed dog.*

*(1A) A Council may register a dog as a restricted breed dog if-*

*(a) the dog was in Victoria immediately before the commencement of Domestic Animals Amendment (Dangerous Dogs) Act 2010; and*

*(b) the dog was registered in Victoria immediately before the commencement of the Domestic Animals Amendment (Restricted Breeds) Act 2011. Note Under sections 10A(4) and 10C(6), a Council cannot register a restricted breed dog unless the dog is desexed (subject to the exception under section 10B(1)(e)) and the dog has been implanted with a prescribed permanent identification device.*

Subject to the Act, Council must register all restricted breed dogs with the Victorian Declared Dog Register (VDDR). Restricted breeds registered into the VDDR are declared for the life of the animal and cannot be revoked by Council.

**Policy Statement**

Council aligns with legislation that considers restricted breed dogs to present an unacceptable risk to the community. Council will not accept the registration of a restricted breed dog within its municipality.

**Our Compliance Activities**

- Monitor all animal complaints for potential restricted breed dogs.
- Seize dogs suspected of being restricted breeds.

**DOG ATTACKS**

**Current Situation**

**Our data**

Recent events demonstrate that dog attacks are generally a consequence of dogs being at large in the community and / or not effectively controlled by their owners in public places.

**Our Orders, Local Laws, Council Policies and Procedures**

The Act and Regulations provide Council with the power to manage and control dog attacks and as such Council does not have separate orders or local laws for this provision.

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Our Education/Promotion Activities

- Raise awareness of the risk of dog attacks in the home, in the street and in public places and on farms by actively promoting the BAW Responsible Pet Ownership Programs which address living with dogs and minimising risk of dog attacks
- Promote BAW Responsible Pet Ownership Programs 'We Are Family', particularly in maternal health centres, pre-schools and primary schools.
- Provide residents with information on how to report dog attacks – if bitten or witness to an attack on a person or animal. Promote and encourage the reporting of dog attacks whether on public or private property
- Promote responsible pet ownership including effective confinement and control of dogs
- Registration discount initiatives currently include de-sexing of dogs which tends to reduce aggressive tendencies and wandering

Our Compliance Activities

- Respond to/attend dog attack reports as the top priority for animal management officers
- Provide an after-hours number to report dog attacks
- Patrol/provide surveillance in problem areas
- Conduct annual audits of declared, dangerous and menacing dogs to ensure compliance with orders
- Ensure unclaimed dogs at the pound are temperament tested to determine whether they are suitable for rehoming

Our Plans

Objective 1: Raise community awareness of the implications of dog attacks.

Activity	When	Evaluation
Assist in the promotion of awareness of BAW programs via Council's website.	Ongoing	Monitor and compare number of reported dog attack incidents.

Objective 2: Education of dog attacks on stock

Activity	When	Evaluation
Educate landowners as to DPI guidelines on trespassing dog attacks on stock.	Ongoing	Assess number of reported dog attack on stock incidents annually.
Make available BAW booklet "Responsible ownership of working dogs" and as needs education in line with DPI guidelines.	Ongoing	Assess number of reported dog attack on stock incidents annually.

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### **OVERPOPULATION AND HIGH EUTHANASIA**

#### **Current Situation**

Despite the fact that the number of animals euthanased annually has decreased, the activity remains a method of last resort from an animal welfare perspective and presents an unnecessary cost burden on Council.

#### **Our Orders, Local Laws, Council Policies and Procedures**

The Act and Regulations provide Council with the power to manage and control over population and euthanasia therefore Council does not have separate orders or local laws for this provision.

#### **Our Education/Promotion Activities**

- Raise awareness about the detrimental contribution of well-meaning residents to the semi-owned cat population through BAW promotions.
- Make available de-sexing, overpopulation and high euthanasia rate brochures, factsheets and other material developed by the BAW and/or Council
- Develop a lost animal register on Council's website
- Advertise found animals on Council's website
- Proactively seek to enter S84Y agreements with not-for-profit agencies/shelters rehoming programs to increase options for rehousing of animals and reduce need to euthanize.
- Provide and promote first registration free of charge (i.e. registration fee refunded) if animal adopted from pound or shelter.
- Promote mutual benefits of adopting animals from the pound or shelter
- Encourage owners to have all animals de-sexed prior to reclaim from Council's pound

#### **Our Compliance Activities**

- Investigate reports of unauthorised breeding establishments to ascertain whether they should be registered as a domestic animal business or regulated through other controls
- Monitor Council's registration data for unauthorised breeding establishments to ascertain whether they should be registered as a domestic animal business or regulated through other controls

#### **Summary major issues**

There are concerns over the number of stray cats many of which have been unidentifiable and therefore euthanized.

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Our Plans

Objective 1: Promote the reduction of the number of unwanted animals.

Activity	When	Evaluation
Encourage de-sexing for pets	Ongoing	Changes in the longer term in regard to the proportion of de-sexed animals on pet registration database, proportion of impounded pets that are de-sexed etc
Proactively seek to enter S84Y agreements.	Ongoing	Review of data recording number of animals rehoused.

Objective 2: Encourage the reduction of the number of unwanted litters of cats

Activity	When	Evaluation
Provide a link to promotions such as "Who's for cats?" educational program on Council's website and make educational materials available in Council outlets.	Ongoing	Monitor website activity  Record number of semi owned cats handed in to the pound

**DOMESTIC ANIMAL BUSINESSES (DAB) AND THE KEEPING OF EXCESS ANIMALS**

Current Situation

Strathbogie Shire Council currently has two domestic animal businesses registered in the municipality however there is sufficient evidence to suggest there may be a number of enterprises that would meet the criteria for a DAB.

*Domestic Animal Businesses (DAB) are defined under the Act as:*

- (a) *an animal shelter, Council pound or pet shop; or*
- (b) *an enterprise which carries out the breeding of dogs or cats to sell, where—*
  - (i) *in the case of an enterprise whose proprietor is a member of an applicable organisation, the enterprise has 10 or more fertile female dogs or 10 or more fertile female cats; or*
  - (ii) *in the case of an enterprise whose proprietor is not a member of an applicable organisation, the enterprise has 3 or more fertile female dogs or 3 or more fertile female cats; or*
- (c) *an enterprise that is run for profit which carries out the rearing, training or boarding of dogs or cats;*

Whether it is the intent of the Act or not, the above definition places the burden of proof on Council to monitor the activity of the enterprise as to selling or running for profit before it can determine whether the enterprise is a domestic animal business.

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**Policy Statement**

**Approvals**

The keeping of excess animals in Strathbogrie Shire, will require owners to comply with one or more of the following as applicable:

- (1) The Strathbogrie Shire Planning Scheme regarding land use, *Animal Keeping*, for the purposes of breeding or boarding domestic pets, or keeping, breeding or boarding racing dogs.
- (2) Community Local Law No 6 in regard to the keeping of animals, and/or;
- (3) *Domestic Animals Act 1994* in regard to domestic animal businesses.

Regardless of permissions granted under a Planning Permit, Local Laws Permit or a Domestic Animal Business all will be subject to annual inspections to ensure compliance.

Local Laws Permits will require annual renewal and the payment of an annual fee.

**Registration of Domestic Animal Businesses**

- (1) If a person has applied to have a premises registered with the Council as a premises on which a domestic animal business may be conducted, the Council may register that premises for that purpose.
- (2) Before a Council registers premises under subsection (1), an authorised officer appointed by Council will enter and inspect the premises to determine whether the premises complies with a relevant Code of Practice made under section 59 of the Act.
- (3) The Council may impose any terms, conditions, limitations or restrictions on that registration.
- (4) If a premises has been registered for the purposes of a domestic animal business, the person who conducts the business must comply with the terms, conditions, limitations or restrictions, if any, on that registration.

**Term and renewal of registration of DAB**

- (1) Registration will be reviewed annually and continues in force until 10 April in the year following the registration or renewal or until a change in ownership of the business.
- (2) Prior to re-registration of the premises an authorised officer appointed by Council will arrange to enter and inspect the premises to determine whether it complies with the relevant Code of Practice made under section 59 of the Act.
- (3) The proprietor of a domestic animal business must renew the registration of the premises on which that business is conducted by applying to the Council in writing in the form approved by the Council no less than 30 days before the registration is due to expire.

Proprietors of such establishments must operate in accordance with the mandatory Code of Practice established by the State Government for the purpose of providing minimum standards of accommodation, management and care which are considered appropriate to the welfare, physical and behavioural needs of the animals housed at these establishments. In the case of a breeding establishment the mandatory Code is known as the 'Code of Practice for the Operation of Breeding and Rearing Establishments'.

A person who is a member of an Applicable Organisation (including Dogs Victoria, Cat Authority of Victoria, Feline Control Council, Governing Council of the Cat Fancy and

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Waratah National Cat Alliance) who registers their puppies and/or kittens with that Organisation and has less than 10 fertile females of either species is not required to be registered as a breeding establishment with their Council. These businesses under the auspices of an Applicable Organisation are required to operate in accord with a Code of Ethics established by that Organisation as approved by the Minister.

Because these arrangements can provide for the operation of DAB's within the municipality but outside Council's jurisdiction, Council would like to establish an understanding with Applicable Organisations that their members are both current in their registration and compliant with the relevant code of ethics. To that effect Council will seek to gain a statement from the applicable organisation that substantiates their members operation.

#### **Our Orders and Council Policies and Procedures**

DAB's are strictly regulated under the provisions of the Domestic Animals Act and Regulations, as well as specific Codes of Practice created by that legislation. The relevant Codes of Practice are enforceable under the legislation and are seen as very comprehensive and effective tools for managing such businesses.

Because of the effectiveness of the tools described above, Council does not have any Orders or Local Laws in place in relation to DABs.

During the life of this plan Council will be identifying, seeking registration/recording, and annually auditing every excess animal premises in the municipality to ensure compliance with the relevant codes and regulations. Council will also undertake steps to identify and manage businesses conducted outside the jurisdiction of applicable organisations.

#### **Our Education/Promotion Activities**

- Make available the Code of Practice to proprietors/staff of existing and proposed domestic animal businesses
- Make available the relevant Code of Practice to owners of existing and proposed domestic animal businesses
- Make available the Code of Practice for The Private Keeping of Dogs, and/or the Code of Practice for The Private Keeping of Cats.

#### **Our Compliance Activities**

- Council will investigate and act upon complaints about domestic animal businesses and or the keeping of excess animals
- Liaise within Council to ensure appropriate controls are placed on development and on-going operation of premises with excess animals
- In accordance with the Act, identify and audit all unregistered domestic animal businesses within the municipality
- Reserve the right to conduct, as required, 'unscheduled' inspections/audits of each domestic animal business premises in relation to conditions of registration to determine compliance with the *Domestic Animal Act 1994*, relevant mandatory Code of Practice, and any terms, conditions, limitations or restrictions on that registration
- Investigate reports of excess animals/unauthorised breeding establishments to ascertain whether they should be registered as a domestic animal business or regulated through other controls

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- Monitor Council's registration data relating to excess animals/unauthorised breeding establishments to ascertain whether they should be registered as a domestic animal business or regulated through other controls
- Forward welfare complaints received about members operations to the relevant applicable organisation with a copy to the BAW and RSPCA.
- Establish procedures for domestic animal businesses to notify Council of any animals sold or given away, as required under S13 of the Act- which states:

**Notification of sale by domestic animal business**

*13. Notification of sale by domestic animal business*

*If the proprietor of a domestic animal business sells, or gives away, a dog or cat which is not registered, he or she must notify the Council with which the animal should be registered, within 7 days after the sale or the giving away of the animal, of-*

- (a) the sale, or the giving away of the animal; and*
- (b) description of the animal; and*
- (c) the name and address of the new owner of the animal; and*
- (d) the unique number of the microchip contained in the prescribed permanent identification device implanted in the animal.*

- Investigate an effective method of monitoring compliance with the Act

**Summary major issues**

Strathbogie Shire Council currently has two domestic animal businesses registered in the municipality however there is sufficient evidence to suggest there may be a number of other enterprises in operation that may meet the criteria for a DAB.

Council needs to coordinate and apply the appropriate controls to the keeping of excess animals, including DAB's.

The majority of complaints received relate to animal welfare issues at premises where owners are members and / or have registered animals with applicable organisations. These premises are not required by legislation to be registered as a DAB or to comply with the relevant code of practice.

**Our Plans**

**Objective 1:** Identify and manage all potential excess animal/DAB's in the municipality.

Activity	When	Evaluation
Proactively identify excess animals/unregistered DAB's using animal register and door knocking	Ongoing	Compare number of registered DAB's before and after each activity.
Council to investigate the ability for applicable organisations to provide Council with Statement of Compliance for their members who are operating within the municipality	Ongoing	Annual requirement

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**Objective 2:** Annual audit of registered domestic animal businesses.

Activity	When	Evaluation
Council will undertake annually to conduct inspections, set fees and audit DAB's.	Annually	Relevant action taken.
Ensure compliance with all relevant sections of the Act.	Annually or as required	Relevant action taken.

**Objective 3:** Effectively resource door knocking activity

Activity	When	Evaluation
Resource post animal registration process to include annual door knocking to audit potential owners of excess animals	Annually	Compliance with local laws and relevant legislation.

**Objective 4:** Effectively ensure compliance of applicable organisation members operating within municipality

Activity	When	Evaluation
Forward welfare complaints received about members operations to the relevant applicable organisation	As required	Monitor currency of membership at animal registration renewal and follow up if required

**OTHER MATTERS**

Support the development and implementation of an Animal and Stock Emergency Welfare Plan, in line with National and State plans, to compliment the Municipal Emergency Response Plan.

The *Australian Animal Welfare Strategy* (revised edition June 2008) states that; *State/Territory and Australian Governments have a responsibility to;*

- *Develop and enhance a nationally coordinated approach to emergency animal welfare planning, preparedness and response.*

The *Victorian Emergency Animal Welfare Plan, Part 7.8*, outlines the role and responsibility Local Government in the following areas;

- *Prevention/ Mitigation/Risk Reduction*
- *Response*
- *Relief*

The plan further outlines the responsibilities of government departments and other agencies, with the custodians of the plan being the Department of Environment and Primary Industries.

The plan states that; *emergencies are likely to pose risks to animal welfare. The primary responsibility and duty of care remains with the person in charge of an animal.*

**Council Policies and Procedures**

- Municipal Emergency Response Plan

**Education/Promotion Activities**

- Promote Council's inclusion of domestic animals consideration in the Municipal Emergency Response Plan



Strathbogie Shire Council Domestic Animal Management Plan 2012-2016

- Promote available information for owners on what to consider for pets to be prepared for an emergency – include their needs as part of your emergency planning, e.g. food, water, bowls, bedding, cage, medication
- Promote available information for owners on what to consider for pets in being prepared for an emergency in the case of evacuation.
- Promote the importance of registration and microchipping to help reunite pets with their owners after emergencies.

Compliance Activities

- Seek cooperative assistance from DEPI, RSPCA and other authorised POCTA Act officers in operations implementing and enforcing the POCTA Act, Regulations and Codes of Practice during times of emergency.

Our Plans

Objective 1: Inclusion of Animal & Stock Emergency Welfare Plan in Municipal Emergency Response Planning

Activity	When	Evaluation
Promote Council's inclusion of Animal & Stock Emergency Welfare Plan in the Municipal Emergency Response Plan	Ongoing	Included in plan

**ANNUAL REVIEW OF PLAN AND ANNUAL REPORTING**

Under Section 68A(3) of the Act;

Every Council must—

- review its domestic animal management plan annually and, if appropriate, amend the plan*
- provide the Department of Primary Industries' Secretary with a copy of the plan and any amendments to the plan*
- publish an evaluation of its implementation of the plan in its annual report.*

As per Section 68A(3) of the Act, Council will review its DAM Plan annually to assess whether any amendments are necessary in order to ensure the plan is relevant and can be completed within the required timeframes.

In the final year of the plan, Council will undertake a major review and commence drafting the next DAM for 2016 to 2020.

### **9.7.7 Contract 08/09-01 ~ Waste Services - Extension to Contract**

#### **Author & Department**

Waste Engineer / Projects and Works Department

#### **File Reference**

Contract File: 08/09-01

#### **Disclosure of Conflicts of Interest in relation to advice provided in this report**

The author of this report and officers/contractors providing advice in relation to this report do not have a direct or indirect interest, as provided in accordance with the Local Government Act 1989.

#### **Summary**

The purpose of this report is to seek Council's approval to extend the current Waste Services Contract (the Contract) – Contract 08/09-01, with Wheelie Waste Pty Ltd.

#### **RECOMMENDATION**

**That Council exercises its option to extend Contract No. 08/09-01, Waste Services Contract, with Wheelie Waste Pty Ltd for a further period of one year, effective from 1 February 2014.**

*114/13 CRS WEATHERALD/WILLIAMS : That the Recommendation be adopted.*

**CARRIED**

#### **Background**

Strathbogie Shire Council entered into its current Waste Services Contract with Wheelie Waste Pty Ltd on 1 February 2009. The contract incorporates the following services:

- Collection and disposal of waste and recyclables from households and commercial premises within the municipality.
- Collection and disposal of waste and recyclables from public litter bins
- Provision of skips and bulk bins for waste and recyclables to Council Transfer Stations and Collection Points.
- Collection and disposal of waste and recyclables from Council Transfer Stations and Collection Points.

The existing contract has an initial contract term of five years, with Council having the option to extend for up to a further three years (1+1+1).

Since the inception of the current contract, Council has received minimal complaints relating to either the waste or recycling collection services. Whilst a number of contractual / administrative issues have developed in the past, these have all been addressed to the satisfaction of both parties.

9.7.7 Contract 08/09-01 ~ Waste Services  
- Extension to Contract (cont.)

Previously, in 2004, the neighbouring municipalities of Strathbogie, Murrindindi, Benalla and Mansfield took the opportunity to coordinate the tendering of their waste and recycling collection services. The primary objectives of this coordinated approach to tendering were to:

- explore economies of scale and possible expansion of service coverage;
- save in the cost of contract preparation and tendering of Waste and Recycling Services.
- achieve a common completion date for all contracts for future joint tendering opportunities;

Although separate contracts were to be entered into with each municipality, tenderers offered discounted collection rates should they be successful in obtaining more than one municipality's contract. In Strathbogie Shire Council's case, these discounted rates offered a saving in the order of \$9,000 p.a. when compared to the rates offered for providing services to our municipality alone.

As shown in the table below, extending the current Waste Services Contract for a further one year would again allow Council to participate in a joint tendering process with neighbouring Councils.

**Table 1: Waste & Recycling Collection Contract Arrangements at Neighbouring Councils.**

<b>Council</b>	<b>Expiry Date</b>	<b>Comments</b>
Benalla Rural City Council	31 December 2014	Council has taken up its option to extend its existing contract. Expiry date locked in.
Mansfield Shire Council	31 December 2014	Council has taken up its option to extend its existing contract. Expiry date locked in.
Murrindindi Shire Council	6 December 2014	Council has taken up its option to extend its existing contract. Expiry date locked in.

Extending the current contract for an additional one year would therefore provide Council with a number of benefits:

- Avoiding the unnecessary termination of a well performing collection service.
- Avoiding unnecessary financial and officer resources to prepare and tender contracts;
- Aligning the expiry timeframes of the contracts with those of neighbouring municipalities, including Benalla, Mansfield and Strathbogie.

Because Council has decided to defer the introduction of a green organics collection service in 2013/2014, continuing with the current contract will also allow Council time to investigate the viability of incorporating green organics services into the new contract documentation.

9.7.7 Contract 08/09-01 ~ Waste Services  
- Extension to Contract (cont.)

**Alternative Options**

Should Council choose not to extend the current contract, it would need to immediately commence a tender process to enable a new contract to commence in February 2014. This would require the resources of council officers, consultants and additional budget for the compilation of new tender / contract documents, meetings etc. It would also mean that Council would not be taking advantage of the joint tendering benefits with the adjoining Councils.

**Risk Management**

Whilst the author of this report considers that there are no significant Risk Management factors relating to the report and recommendation, there is a risk that tendering alone and out of synchronisation with the other Councils may result in a less competitive contract price.

**Strategic Links – policy implications and relevance to Council Plan**

The author of this report considers that the report is consistent with Council Policies, key strategic documents and the Council Plan. In particular, the following Guiding Principles listed in the Strathbogie Shire Council Plan 2013 – 2017:

***Working together** – We value the ability to maximise outcomes by working in partnership and collaboration with an engaged community, government, regional bodies and other stakeholders.*

***Quality Services** – We value the role of research, strategic planning, flexibility and innovation in delivering accessible and effective services and regional solutions that enhance the quality of life.*

**Best Value / National Competition Policy (NCP / Competition and Consumer Act 2010 (CCA) implications**

The author of this report considers that the report is consistent with Best Value, National Competition Policy and Competition and Consumer Act requirements.

**Financial / Budgetary Implications**

If the Waste and Recyclables Collection Contract is extended, the amount payable under the contract continues to be adjusted. This adjustment is based on a CPI cost increase applied every six months from each anniversary of the commencement of the contract. The increase is calculated based on Australian Bureau of Statistics (ABS) data applicable to this service. The calculation uses the movement in the All Groups (Melbourne) Index Number and applies this increase to the variable portion of the contract rate.

**Economic Implications**

As outlined previously, extending the current contract to allow for the coordination of a joint tendering process with neighbouring Councils will provide a more competitive process and better economies of scale.

**Environmental / Amenity Implications**

The author of this report considers that the recommendation has no significant environmental or amenity implications for Council or the broader community.

9.7.7 Contract 08/09-01 ~ Waste Services  
- Extension to Contract (cont.)

**Community Implications**

A coordinated approach to tendering waste services across neighbouring municipalities will allow us to investigate the expansion of the current serviced area. This would enable us to provide collection services to the wider community.

**Victorian Charter of Human Rights and Responsibilities Act 2006**

The author of this report considers that the recommendation does not limit any human rights under the Victorian Charter of Human Rights and Responsibilities Act 2006

**Legal / Statutory Implications**

The current Waste Services Contract contains the following clause:

***Extension of Contract***

The Principal may, at its option, extend the operation of this Contract beyond the Initial Contract Term for up to three (3) additional periods of one (1) year each from the expiration of the Initial Contract Term, if it gives notice of its intention to extend the operation of this Contract at least three (3) months prior to:

- 1.1.1 the expiration of the Initial Contract Term, in the case of the first additional period;
- 1.1.2 the expiration of the first additional period, in the case of the second additional period; or
- 1.1.3 the expiration of the second additional period, in the case of the third additional period.

**Consultation**

Discussions have been held with representatives from Council's Waste Services Contractor, Wheelie Waste, into the possibilities of extending the current contract. They have advised that they would have no difficulty in continuing their existing services with Council.

Contact has also been made with officers at Mansfield, Benalla and Murrindindi Shire Councils, all of whom are in favour of pursuing a coordinated tendering process.

**Attachments**

Nil

### 9.7.8 **'Love Strath-bogie' Tourism / Marketing Branding**

#### **Author and Department**

Manager, Communications / Sustainable Development Directorate

#### **File Reference:**

T60/0200/00

#### **Disclosure of Conflicts of Interest in relation to advice provided in this report**

The author of this report and officers/contractors providing advice in relation to this report do not have a direct or indirect interest, as provided in accordance with the *Local Government Act 1989*.

#### **Summary**

The purpose of adopting the Love Strath-bogie Branding for all Strathbogie Shire Tourism and Marketing material is to contribute to marketing Strathbogie Shire as a destination. This branding will provide consistency in promoting the region. Love Strathbogie will provide instant recognition for the Shire. This branding was trialed at the Regional Living Expo in 2013 with a very positive response, both in terms of initial feedback and then follow up with visits back to our website.

Love Strathbogie branding is not a replacement of the Strathbogie Shire's logo. It is an accessible branding tool for tourism and marketing. The process to adopt the Shire Corporate Logo will be a separate process, therefore, the current Strathbogie Shire Logo remains at this point in time.

#### **RECOMMENDATION**

**That Council adopt the 'Love Strath-bogie' branding for its Marketing and Tourism purposes as authorised by the Chief Executive Officer.**

*115/13 CRS FURLANETTO/WILLIAMS : That the Recommendation be adopted.*

**CARRIED**

#### **Background**

The Love Strath-bogie Branding concept was first developed as a concept in March 2013 with a positive response from the Council.

It was then decided to be specifically used for the Regional Living Expo in April 2013. The branding was applied to T-Shirts, Aprons, caps, bags and splashed across our Council stand at the Expo. The feedback received on this concept at the expo was overwhelmingly positive, particularly from the other Councils present.

To have a strong and cohesive brand / destination concept such as Love Strath-bogie in place, would ensure that all of our townships have a common tourism and marketing identity, instead of ad-hoc campaigns working in isolation (when tourism research clearly shows that a strong collaborative approach for a region has a much better chance of achieving success).

#### 9.7.8 'Love Strath-bogie' Tourism / Marketing Branding (cont.)

The Love Strath-bogie concept can then be supplied to all businesses within the Strathbogie Shire for cross promotion, used on our website, at future expos, banners, in the Visitor Information Centre and Welcome Shops, flags etc.

##### **Alternative Options**

The author and other officers providing advice in relation to this report have considered potential alternative courses of action. No feasible alternatives have been identified. That does not mean that Council cannot in future, change its tourism / marketing logo in the future as required to keep it current and fresh.

##### **Risk Management**

The author of this report considers that there are no significant Risk Management factors relating to the report and recommendation.

##### **Strategic Links – policy implications and relevance to Council Plan**

The author of this report considers that the report is consistent with Council Policies, key strategic documents and the Council Plan.

##### **Best Value / National Competition Policy (NCP / Competition and Consumer Act 2010 (CCA) implications**

The author of this report considers that the report is consistent with Best Value, National Competition Policy and Competition and Consumer Act requirements.

##### **Financial / Budgetary Implications**

Budgetary implications will be consistent with line items listed in the 2013-2014 Budget. There is the no impact on the operational budget.

##### **Economic Implications**

There are significant positive economic implications to be realized from the implementation of the Love Strath-bogie branding from a tourism / marketing perspective including increased visitation, night-stays and town spend during visit. Also this will support the business and investment opportunities of the Shire.

##### **Environmental / Amenity Implications**

The author of this report considers that the recommendation has no significant environmental or amenity implications for Council or the broader community.

##### **Community Implications**

There are significant positive community / social implications to be realized through the implementation of this branding for all of our townships. This particularly provides tourism businesses with a strong / collaborative tourism/ marketing campaign.

##### **Victorian Charter of Human Rights and Responsibilities Act 2006**

The author of this report considers that the recommendation does not limit any human rights under the *Victorian Charter of Human Rights and Responsibilities Act 2006*.

##### **Legal / Statutory Implications**

The author of this report considers that the recommendation does have any Legal or Statutory Implications.

9.7.8 'Love Strath-bogie' Tourism / Marketing Branding (cont.)

**Consultation**

The author of this report considers that the matter under consideration did not require a community consultation process.

**Attachments**

Copy of Logo





### **9.7.9 Business Management System**

The August 2013 Business Management System Report includes reports as follows:-

- Building Department – July 2013 Statistics
- Planning Department – Planning Permit Activity Monthly Responsible Authority Report - June 2013
- Confirm Customer Enquiry Flow – Report for July 2013
- Actioning of Council Resolutions – Status Report
- Outstanding Actions of Council Resolutions to 31 July 2013
- Review of Council Policies – July / August 2013
- Record of Assemblies of Councillors
- Record of Meetings of Section 86 Committees of Council received in the past month

By reporting on a monthly basis, Council can effectively manage any risks that may arise. The Business Management System will also incorporate Council's corporate goals and objectives.

#### **RECOMMENDATION**

**That the report be noted.**

*116/13 **CRS LITTLE/WEATHERALD** : That the Recommendation be adopted.*

**CARRIED**

## BUILDING APPROVALS

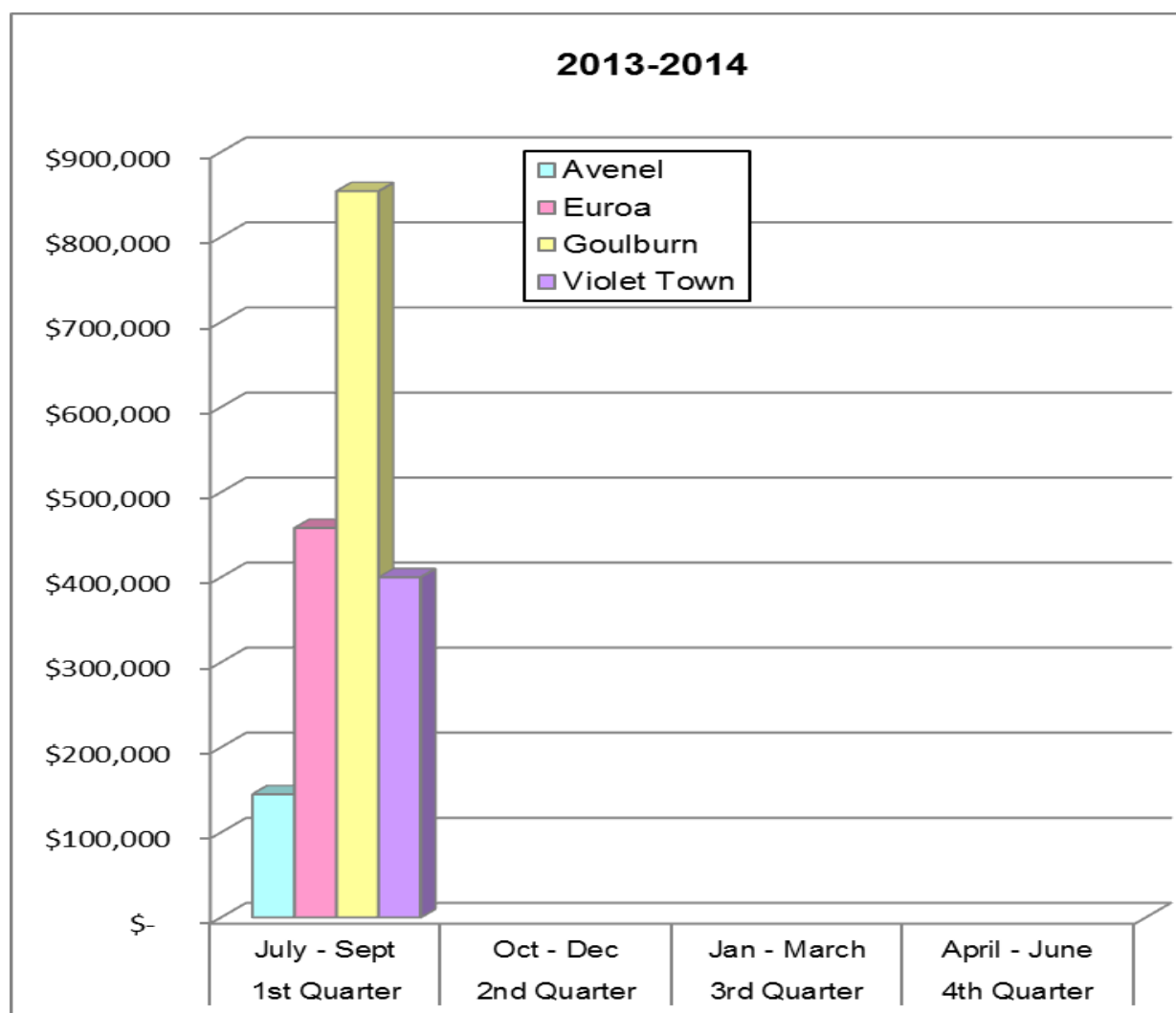
### JULY 2013

The value of Building approvals within the Shire of Strathbogie for the month of July totaled **\$1,856,642**

Expenditure involved largely works in the domestic sector with the majority of permits issued for dwellings and domestic sheds, 22 permits have been issued for the month.

Charts illustrating the distribution of building permit expenditure for 2012 over the four localities within the Shire are below.

	2013-2014				
	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter	Totals
	July - Sept	Oct - Dec	Jan - March	April - June	
<b>Avenel</b>	\$ 144,870				\$ 144,870
<b>Euroa</b>	\$ 457,865				\$ 457,865
<b>Goulburn</b>	\$ 853,901				\$ 853,901
<b>Violet Town</b>	\$ 400,006				\$ 400,006
<b>Totals</b>	\$ 1,856,642				\$ 1,856,642



## PLANNING PERMIT ACTIVITY REPORTING SYSTEM MONTHLY RESPONSIBLE AUTHORITY REPORT - JUNE 2013

PPARS: R01 - Strathbogie Shire Council - Jun 2013

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### Planning Permit Activity Reporting

Report Name: PPARS Monthly Responsible Authority Report

Audience: Responsible Authority, DPCD

Period: Jun 2013

Generated: 2013-07-17 12:14:44.52

**Strathbogie Shire Council**

Information about the data is available as part of the [PPARS Online Help](#).

### Summary

The figures shown below are correct as at the **Generated Date** of this Report. The hyperlinked searches for each are conducted against **Current Data**, and as such, may differ from the figure shown. If you would like a current version of this report to be generated, please contact PPARS Administration.

	This Month (Jun 2013)	Previous Month (May 2013)	Change	Financial Year to Date (2012/2013)	Same Time Last Financial Year	Regional Average (rural - Jun 2013)
<b>Applications received during the period</b>	<a href="#">16</a>	<a href="#">15</a>	1	<a href="#">194</a>	<a href="#">142</a>	<a href="#">27</a>
New Application	<a href="#">15</a> 94%	<a href="#">12</a> 80%	3	<a href="#">174</a> 90%	<a href="#">127</a> 89%	<a href="#">23</a> 85%
Amended Permit Application	<a href="#">1</a> 6%	<a href="#">3</a> 20%	-2	<a href="#">20</a> 10%	<a href="#">15</a> 11%	<a href="#">4</a> 15%
Combined Application	<a href="#">0</a> 0%	<a href="#">0</a> 0%	0	<a href="#">0</a> 0%	<a href="#">0</a> 0%	<a href="#">0</a> 0%
<b>Decisions made during the period</b>	<a href="#">11</a>	<a href="#">12</a>	-1	<a href="#">161</a>	<a href="#">130</a>	<a href="#">25</a>
Permit / Notice of Decision	<a href="#">11</a> 100%	<a href="#">11</a> 92%	8%	<a href="#">156</a> 97%	<a href="#">126</a> 96%	<a href="#">24</a> 96%
Refusal	<a href="#">0</a> 0%	<a href="#">1</a> 8%	-8%	<a href="#">5</a> 3%	<a href="#">4</a> 3%	<a href="#">1</a> 4%
<b>Amended Permits Issued</b>	<a href="#">0</a> 0%	<a href="#">0</a> 0%	0	<a href="#">6</a> 6%	<a href="#">6</a> 5%	<a href="#">3</a> 12%
% decisions within statutory time frame	<a href="#">82%</a>	<a href="#">50%</a>	32%	<a href="#">66%</a>	<a href="#">64%</a>	<a href="#">68%</a>
% decisions made under delegation	<a href="#">55%</a>	<a href="#">67%</a>	-12%	<a href="#">81%</a>	<a href="#">68%</a>	<a href="#">92%</a>
<b>Withdrawn, Not Required and Lapsed</b>	<a href="#">0</a> 0%	<a href="#">0</a> 0%	0	<a href="#">12</a> 7%	<a href="#">23</a> 18%	<a href="#">3</a> 12%
<b>Review of VCAT during the period</b>						
Apps Outstanding at VCAT	<a href="#">1</a>	<a href="#">1</a>	0	<a href="#">1</a>	<a href="#">1</a>	<a href="#">6</a>
Apps completed by VCAT	<a href="#">0</a>	<a href="#">0</a>	0	<a href="#">0</a>	<a href="#">0</a>	<a href="#">1</a>

[CSV](#)

### Application categories for applications received during the period

New, amended permit and combined. Category field not mandatory until application is completed. More than one category can exist for a single application.

	This Month (Jun 2013)	Previous Month (May 2013)	Financial Year to Date (2012/2013)	Same Time Last Financial Year
Change or extension of use	<a href="#">1</a>	<a href="#">0</a>	<a href="#">14</a>	<a href="#">6</a>
Alterations to a building structure or dwelling	<a href="#">2</a>	<a href="#">2</a>	<a href="#">7</a>	<a href="#">2</a>
Extension to an existing dwelling or structure associated with a dwelling	<a href="#">1</a>	<a href="#">1</a>	<a href="#">10</a>	<a href="#">10</a>
Extension to existing building or structure (other than dwelling)	<a href="#">0</a>	<a href="#">1</a>	<a href="#">4</a>	<a href="#">2</a>
One or more new buildings	<a href="#">3</a>	<a href="#">0</a>	<a href="#">21</a>	<a href="#">11</a>
One new dwelling	<a href="#">3</a>	<a href="#">4</a>	<a href="#">51</a>	<a href="#">36</a>
More than one new dwelling (2-10)	<a href="#">1</a>	<a href="#">0</a>	<a href="#">6</a>	<a href="#">4</a>
More than 10 new dwellings	<a href="#">0</a>	<a href="#">0</a>	<a href="#">0</a>	<a href="#">0</a>
Other buildings and works (including septic tanks, dams, earthworks)	<a href="#">0</a>	<a href="#">1</a>	<a href="#">18</a>	<a href="#">14</a>
Demolition	<a href="#">0</a>	<a href="#">0</a>	<a href="#">0</a>	<a href="#">1</a>
Native vegetation removal	<a href="#">1</a>	<a href="#">0</a>	<a href="#">3</a>	<a href="#">1</a>
Other vegetation removal	<a href="#">0</a>	<a href="#">0</a>	<a href="#">0</a>	<a href="#">0</a>
Consolidation	<a href="#">0</a>	<a href="#">0</a>	<a href="#">0</a>	<a href="#">0</a>
Subdivision land (1 to 9 lots)	<a href="#">4</a>	<a href="#">2</a>	<a href="#">38</a>	<a href="#">26</a>
Subdivision land (10 or more lots)	<a href="#">0</a>	<a href="#">0</a>	<a href="#">2</a>	<a href="#">0</a>
Subdivision buildings	<a href="#">0</a>	<a href="#">0</a>	<a href="#">0</a>	<a href="#">0</a>

	This Month (Jun 2013)	Previous Month (May 2013)	Financial Year to Date (2012/2013)	Same Time Last Financial Year
Subdivision - Change to easement and/or rest.	0	0	3	1
Subdivision - Removal of covenant	0	0	0	0
Subdivision - Realignment of boundary	0	0	1	4
Liquor License	0	0	2	2
Waiving of parking requirement	0	0	4	1
Signage	0	0	1	4
Telecommunications Facility	1	0	4	1
Other	0	1	7	6
				<a href="#">CSV</a>

### Proposed Land Use for applications received during the period

New, amended permit and combined. Proposed Land Use not mandatory until application is decided.

	This Month (Jun 2013)	Previous Month (May 2013)	Financial Year to Date (2012/2013)	Same Time Last Financial Year
Agriculture	5 33%	3 25%	41 23%	26 19%
Food and drink premises	0 0%	1 8%	3 2%	4 3%
Industry and warehouse	1 7%	0 0%	6 3%	3 2%
Leisure & recreation	0 0%	0 0%	2 1%	3 2%
Office	0 0%	0 0%	1 1%	2 1%
Place of assembly	0 0%	0 0%	1 1%	5 4%
Residential/Accommodation	7 47%	8 67%	105 59%	74 55%
Retail Premises	1 7%	0 0%	9 3%	3 2%
Vacant	0 0%	0 0%	1 1%	3 2%
Other land use	0 0%	0 0%	2 5%	7 5%
Child Care	0 0%	0 0%	0 0%	0 0%
Education Centre	0 0%	0 0%	0 0%	0 0%
Mineral Extraction	0 0%	0 0%	0 0%	1 1%
Pleasure Boat Facility	0 0%	0 0%	0 0%	1 1%
Transport Terminal	0 0%	0 0%	0 0%	0 0%
Utility Installation	1 7%	0 0%	4 2%	2 1%
Mixed Use	0 0%	0 0%	0 0%	0 0%
	15 100%	12 100%	178 100%	134 100%
				<a href="#">CSV</a>

### Statistics for applications completed during the period

New, amended permit and combined. Estimated assessment effort not mandatory until application is completed.

#### Total value of works

	Overall	Simple	Normal	Complex
This Month (Jun 2013)	\$2,499,528	\$1,918,470	\$561,058	\$0
Previous Month (May 2013)	\$1,772,000	\$40,000	\$1,792,000	\$39,000
Financial Year to Date (2012/2013)	\$21,834,224	\$7,252,669	\$13,288,555	\$1,293,000
Regional Average (rural - Jun 2013)	\$365,087,645	\$41,035,329	\$140,281,004	\$183,751,312

#### Total value of fees

	Overall	Simple	Normal	Complex
This Month (Jun 2013)	\$4,917	\$1,357	\$3,560	\$0
Previous Month (May 2013)	\$4,291	\$102	\$3,636	\$553
Financial Year to Date (2012/2013)	\$58,229	\$13,870	\$41,457	\$2,902
Regional Average (rural - Jun 2013)	\$526,306	\$138,572	\$301,881	\$88,873
				<a href="#">CSV</a>

#### Gross time to decision

	Overall	Simple	Normal	Complex
Less than 30 days	1 1 (100%)	0 (0%)	0 (0%)	0 (0%)
30 to 60 Days	2 1 (50%)	1 (50%)	0 (0%)	0 (0%)

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	Overall	Simple	Normal	Complex
60 to 90 days	4	2 (50%)	2 (50%)	0 (0%)
More than 90 days	4	0 (0%)	4 (100%)	0 (0%)

## Average processing days

	Overall	Simple	Normal	Complex
This Month (Jun 2013)	110	58	140	0
Previous Month (May 2013)	143	201	118	227
Financial Year to Date (2012/2013)	108	73	119	254
Regional Average (rural - Jun 2013)	118	70	132	244

## Percentage completed within the statutory time frame

	Overall	Simple	Normal	Complex
This Month (Jun 2013)	82%	100%	71%	0%
Previous Month (May 2013)	50%	100%	58%	0%
Financial Year to Date (2012/2013)	88%	79%	84%	0%
Regional Average (rural - Jun 2013)	68%	80%	64%	32%

## Percentage that required further information

	Overall	Simple	Normal	Complex
This Month (Jun 2013)	27%	25%	29%	0%
Previous Month (May 2013)	50%	100%	44%	60%
Financial Year to Date (2012/2013)	36%	20%	41%	50%
Regional Average (rural - Jun 2013)	35%	25%	40%	48%

## Percentage where public notice was given

	Overall	Simple	Normal	Complex
This Month (Jun 2013)	73%	50%	86%	0%
Previous Month (May 2013)	83%	0%	80%	100%
Financial Year to Date (2012/2013)	60%	41%	71%	75%
Regional Average (rural - Jun 2013)	45%	25%	52%	80%

## Percentage with referrals

	Overall	Simple	Normal	Complex
This Month (Jun 2013)	73%	50%	86%	0%
Previous Month (May 2013)	100%	100%	100%	100%
Financial Year to Date (2012/2013)	80%	79%	96%	100%
Regional Average (rural - Jun 2013)	53%	41%	58%	88%

## Percentage with objections

	Overall	1-5 obj.	6-20 obj.	21+ obj.
This Month (Jun 2013)	27%	27%	0%	0%
Previous Month (May 2013)	25%	25%	0%	0%
Financial Year to Date (2012/2013)	12%	11%	1%	1%
Regional Average (rural - Jun 2013)	13%	11%	2%	0%

## Notes

Information about the data in this report is available as part of the [PPARS Online Help](#).

1. Click on a value to drill down and see the applications that were used to calculate the value. The number of applications might not match exactly as there may have been changes to the database since this report was generated.
2. "Applications received during the period" means that "Date Application Received" occurred during the period of the report.
3. "Regional Average" is total for all metro/rural responsible authorities divided by the number of metro/rural resp auth's who had any applications received during the period.
4. All applicable categories will be counted for each application.

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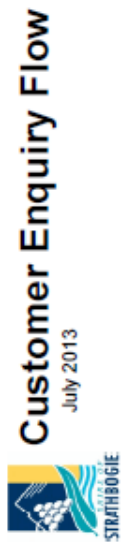
### Annotations

No annotations for this data.

### History

Version	Date	Action	User	Description
11	2013-07-17 12:15:14.72	published	TerryMarshall	

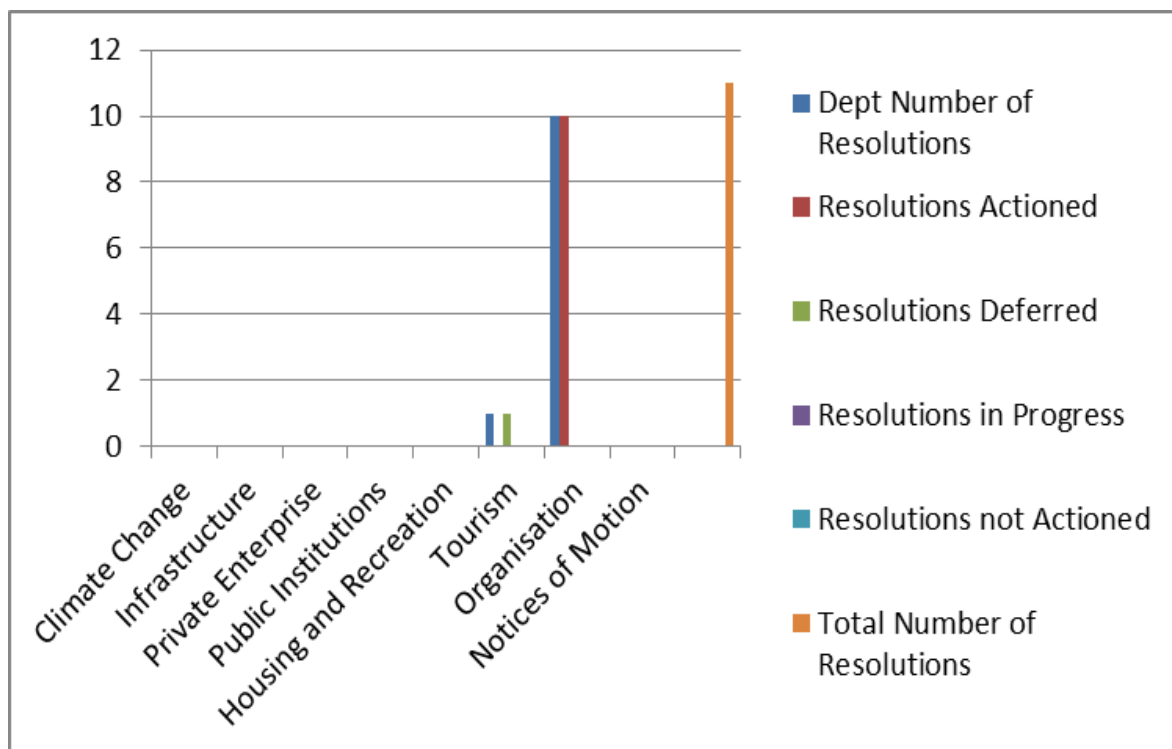
**CONFIRM CUSTOMER ENQUIRY FLOW**  
**- REPORT FOR JULY 2013**



Service Type	Total Logged	Total Open	Logged July	Open July	Logged 2013-2014	Open 2013-2014	Aged 0-30	Aged 31-60	Aged 61-90	Aged 91+
<i>Council Property</i>	310	50	43	22	43	22	21	16	5	8
<i>Engineering</i>	82	7	11	4	11	4	4	2	0	1
<i>Footpaths</i>	35	6	3	3	3	3	3	0	1	2
<i>Parks</i>	61	6	7	2	7	2	2	0	0	4
<i>Roads</i>	1,127	136	156	43	156	43	43	21	29	45
<i>Trees</i>	252	57	23	14	23	14	14	10	8	26
<i>Waste Management</i>	359	3	20	2	20	2	2	1	0	0
	<b>2,226</b>	<b>265</b>	<b>263</b>	<b>90</b>	<b>263</b>	<b>90</b>	<b>89</b>	<b>50</b>	<b>43</b>	<b>86</b>
Council Property Council Property Pest Control Public Art Public Lighting Saleyards Sign	Engineering Engineering	Footpaths Footpaths Furniture Road/Street/Footpaths	Parks Park/Reserve Playground State Forest/National Park	Roads Bridges Drainage Emergency Call Out Naturetrip Roads Traffic Lights	Trees Tree	Waste Management Waste Management & Recycling				



**ACTIONING OF COUNCIL RESOLUTIONS**  
**COUNCIL MEETING – 16 JULY 2013**



**OUTSTANDING ACTIONS OF COUNCIL RESOLUTIONS TO  
31 AUGUST 2013**

*This Report is to advise the Senior Management Team, Councillors and the community of the status of previous Council resolutions which are in progress but are yet to be finalised.*

Council Meeting Date	Item No. Description & Recommendation	Action to Date
<i>There are no report resolutions with outstanding actions yet to be finalised</i>		

**REVIEW OF EXISTING COUNCIL POLICIES  
AND ADOPTION OF NEW POLICIES**

Period of Review	Policy Name	Policy Number	Outcome
July – August	Youth Services Policy	C & E 22	Refer Item 9.7.1
July – August	Arts and Culture Policy	CCS 5	Refer Item 9.7.2
July – August	Training and Development Policy	C & E 17	Refer Item 9.7.3
July – August	Drugs and Alcohol Policy	C & E 21	Refer Item 9.7.3
July – August	Administration of Under Excess Claims Policy	CCS 2	Refer Item 9.7.3
July – August	Complaints, Grievances and Disputes Policy	HR 3	Refer Item 9.7.3
July – August	Recruitment, Selection and Appointment Policy	HR 4	Refer Item 9.7.3

## **RECORDS OF ASSEMBLIES OF COUNCILLORS**

### **For period 6 July to 9 August 2013**

Record in accordance with sections 77 and 80A(1) of the *Local Government Act 1989*

*Note: Details of matters discussed at the meeting that have been designated confidential under section 77 of the Local Government Act 1989 are described in a separate "confidential addendum" that will be reported to the next closed Council meeting]*

**Name of Meeting:** Councillors Forum

**Date of Meeting:** 9 July 2013

**Time:** 10.30 a.m. – 4.30 p.m.

**Attendees:**

Councillors

Debra Swan  
Malcolm Little  
Alister Purbrick  
Patrick Storer  
Graeme Williams  
Robin Weatherald

Officer/s

Chief Executive Officer  
Director, Asset Services  
Director, Corporate and Community  
Director, Sustainable Development  
Manager, Organisational Development

Apologies

Councillor Colleen Furlanetto

Matters discussed:

1. Euroa Caravan Park – new Lease announcement
- Declarations of Interest
2. Seven Creeks Reserve
3. Suez Canal
4. Poppies for Remembrance Proposal)
5. Briefing on C65 Amendment – Racecourse Street / Vidler Street, Euroa
6. Briefings on Council Policies
  - Acceptance of Gifts and Hospitality
  - Procurement
  - Bank Guarantees for Community Groups
  - Competition Code and Trade Practices Act Compliance
  - Pandemic Plan
7. Assembly of Councillors
  - 7.1 Mayor & Chief Executive Officer Meeting Update / Other
  - 7.2 Councillors Meetings Attendances
  - 7.3 Matters raised by Councillors
  - 7.4 Proposed State Electoral Boundaries
  - 7.5 North East Thoroughbreds 2013 Annual Awards

- 7.6 Consultation on Councillor Conduct Arrangements and associated Governance Matters
  - 7.7 Violet Town Action Group – invitation to attend Annual General Meeting
  - 7.8 Invitation to attend Official Opening of Pizza Oven and Community Garden
  - 7.9 School Bus Time Signage Changes on Upton Road, Avenel
  - 7.10 Instrument of Delegation to Members of Council staff
  - 7.11 Violet Town Action Group – request to roll over the project funding allocated from the Action Group Funding for the Redevelopment of playground at Recreation Reserve for \$2200
  - 7.12 Women’s Health Goulburn North East – Indi Candidates Public Forum
  - 7.13 Cr Purbrick  
Bunganail Road / Road Naming Matters
8. Briefing to Councillors on submissions to Budget

## Record of Assembly of Councillors

Record in accordance with sections 77 and 80A(1) of the *Local Government Act 1989*

*Note: Details of matters discussed at the meeting that have been designated confidential under section 77 of the Local Government Act 1989 are described in a separate "confidential addendum" that will be reported to the next closed Council meeting]*

**Name of Meeting:** Councillors Forum

**Date of Meeting:** 16 July 2013

**Time:** 11.00 a.m. – 7.00 p.m.

### **Attendees:**

#### Councillors

Debra Swan  
Colleen Furlanetto  
Malcolm Little  
Alister Purbrick  
Patrick Storer  
Graeme Williams

#### Officer/s

Chief Executive Officer  
Director, Asset Services  
Director, Corporate and Community  
Manager, Organisational Development

#### Apologies

Councillor Robin Weatherald  
Director, Sustainable Development

### Matters discussed:

#### Declarations of Interest

1. John McInnes – Chair, Strathbogie Shire Council Audit Committee
2. Violet Town RSL – Requests for Discussion / Consideration
3. Proposed Kerbside Green Organics Collection Service)
4. Agenda Review
5. Goulburn River Valley Tourism Destination Management Plan
6. Assembly of Councillors
  - 6.1 Mayor & Chief Executive Officer Meeting Update / Other
  - 6.2 Councillors Meetings Attendances
  - 6.3 Matters raised by Councillors
  - 6.4 Invitation to attend 2013 Emirates Melbourne Cup Tour Cocktail Evening at Mitchelton Winery
  - 6.5 Duffy Lane Name Change to Helvetia Lane,
  - 6.6 Electoral Boundaries Commission – Proposed Seymour Electorate ~ draft submission
  - 6.7 Chief Executive Officer's Annual Performance Review – Explanation of Process
  - 6.8 Sustainable Decision Making Workshop – proposed date for rescheduling ~ Tuesday 20 August
  - 6.9 Euroa Visitor Information Centre – in main street (Binney Street)
  - 6.10 Procurement Policy and Procedures

- 6.11 Official visit of the Governor and Mrs Chernov to the Shire of Strathbogie
- 6.12 Advice from Minister for Regional and Rural Development – Supply of Natural Gas to Mushroom Exchange
- 6.13 Cr Weatherald  
Dedicated Tourist Bus Parking outside Euroa Hot Bread
- 6.14 Siting of Black Caviar Statue / commemoration of former Church site
- 6.15 Sausage Sizzle ~ Binney Street, Euroa – proposed date Friday 2 August / location, food handling tasks, marquee
- 6.16 Euroa Wool Week Yarn Bombing Proposal
- 6.17 Letter of support for Grant Application, Graytown Community Action Group
- 7. Special Council Meeting – receiving / hearing of submissions to Budget
- 8. Council Meeting

## Record of Assembly of Councillors

Record in accordance with sections 77 and 80A(1) of the *Local Government Act 1989*

*Note: Details of matters discussed at the meeting that have been designated confidential under section 77 of the Local Government Act 1989 are described in a separate "confidential addendum" that will be reported to the next closed Council meeting]*

**Name of Meeting:** Councillors Forum

**Date of Meeting:** 23 July 2013

**Time:** 1.30 p.m. – 6.00 p.m.

### **Attendees:**

#### Councillors

Debra Swan  
Colleen Furlanetto  
Malcolm Little  
Alister Purbrick  
Patrick Storer  
Robin Weatherald  
Graeme Williams

#### Officer/s

Chief Executive Officer  
Director, Asset Services  
Director, Corporate and Community  
Director, Sustainable Development  
Manager, Organisational Development

#### Apologies

Nil

### **Matters discussed:**

#### **Declarations of Interest**

1. Planning Agenda Review
2. Assembly of Councillors
  - 2.1 Mayor & Chief Executive Officer Meeting Update / Other
  - 2.2 Councillors Meetings Attendances
  - 2.3 Matters raised by Councillors
  - 2.4 Advice from Minister for Local Government – Council Referendum Contributions
  - 2.5 Councillors Community Gathering – suggested to hold function at Euroa Farmers Market on Saturday 17 August (instead of sausage sizzle in Binney Street on Saturday 2 August 2013)
  - 2.6 MAV Conference – Governance in Leadership in Local Government
  - 2.7 Invitation to attend Euroa Red Cross Unit Annual General Meeting
  - 2.8 Victorian Disability Advisory Council – Cr Furlanetto's membership
  - 2.9 MAV – response to Directive from Minister for Local Government – re: Referendum
  - 2.10 'Yes' Campaign
  - 2.11 Bunganail Road – Reported access difficulty for ambulance

- 2.12 Cr Weatherald  
Dedicated Tourist Bus Parking outside Euroa Hot Bread / letter from Euroa Hot Bread requesting bus parking reservation capability
- 2.13 Cr Weatherald  
Condition of trees in Turnbull Street, Euroa, opposite bowling club
- 2.14 Cr Weatherald  
Display in office foyer of Vision & Mission Statements / suggest Councillors contact details displayed
- 2.15 Cr Weatherald  
Euroa Visitor Information Centre – in main street (Binney Street)
- 2.16 Victorian Anzac Centenary Committee
- 3. Presentation / Afternoon tea for Sue Pollard – 35 years HACC service
- 4. Planning Committee
- 5. Special Council Meeting – adoption of Budget



## Record of Assembly of Councillors

Record in accordance with sections 77 and 80A(1) of the *Local Government Act 1989*

*Note: Details of matters discussed at the meeting that have been designated confidential under section 77 of the Local Government Act 1989 are described in a separate "confidential addendum" that will be reported to the next closed Council meeting]*

**Name of Meeting:** Councillors Forum  
**Date of Meeting:** 30 July 2013  
**Time:** 1.30 p.m. – 5.00 p.m.

**Attendees:**

Councillors

Debra Swan  
Colleen Furlanetto  
Malcolm Little  
Patrick Storer  
Robin Weatherald  
Graeme Williams

Officer/s

Chief Executive Officer  
Director, Asset Services  
Director, Corporate and Community  
Director, Sustainable Development  
Manager, Organisational Development

Apologies

Councillor Alister Purbrick

Matters discussed:

Declarations of Interest

1. Briefing on submissions to draft Economic Development Master Plan
2. Euroa Hub Proposal – briefing by Euroa Health Chief Executive Officer
3. Assembly of Councillors
  - 3.1 Mayor & Chief Executive Officer Meeting Update / Other
  - 3.2 Councillors Meetings Attendances
  - 3.3 Matters raised by Councillors
  - 3.4 Australian Human Rights Commission – request for Council to join National Anti-Racism Campaign
  - 3.5 Euroa Croquet Club – invitation to attend season opening
  - 3.6 Victorian Iron Exploration Licence
  - 3.7 Euroa Clay Target Club – advising of need for new location for facility
  - 3.8 Announcement of Black Caviar Statue Funding
  - 3.9 Proposed modification of banner poles, Clifton Street Euroa
  - 3.10 Euroa Gas Plant Matters
  - 3.11 Euroa Farmers Market – 17 August 2013

Declaration of Interest/s / Direct or Indirect

Matter No.	Names of Councillor/s who disclosed interest	Did the Councillor/s leave the meeting?
Item 3.6	Councillor Williams	Yes

**Record of Meetings of Section 86 Committees of Council**  
**Minutes of Meetings received in the July / August 2013 Period**

<b>Name of Committee</b>	<b>Date of Meeting</b>
Ruffy Community Action Group	21/05/13
Longwood Community Centre	24/06/13 28/05/13
Euroa Community Action Group	24/06/13 29/07/13
Tablelands Community Centre	17/06/13 08/07/13

*Councillor Furlanetto requested the opportunity to raise a matter of general business -*

**“I request a report from the Chief Executive Officer to be provided to Council in regard to the loan, management and governance of the Euroa Saleyards”.**

**10. NOTICES OF MOTION**

**11. CLOSURE OF MEETING TO THE PUBLIC**

**12. URGENT BUSINESS**

***THERE BEING NO FURTHER BUSINESS, THE MEETING CLOSED AT 6.55 P.M.***

Confirmed as being a true and accurate record of the Meeting

.....  
Chair

.....  
Date